Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) ▶ Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

<u>A</u>	For th	e 2020	calendar year, or tax year beginning	ing			0/30, 20 21
ь		<u>.</u>]	C Name of organization		D Employer ide	ntifica	ation number
D (Check if a	ppicable:	TRUSTEES OF BOSTON UNIVERSITY		04-210	354	7
	Addr		Doing business as				
Г	Nam	change	Number and street (or P.O. box if mail is not delivered to street address) Room/suit	te	E Telephone nu	mber	
	Initia	l return	881 COMMONWEALTH AVE, 4TH FL		(617) 35	3-2	2290
		return/	City or town, state or province, country, and ZIP or foreign postal code				
	Ame		BOSTON, MA 02215-1303		G Gross receipts	s \$	4,811,802,707.
		cation	F Name and address of principal officer: ROBERT A. BROWN, PRESIDENT		H(a) is this a grou		rn for Yes X No
<u> </u>	pend	ing	ONE SILBER WAY, BOSTON, MA 02215		subordinates H(b) Are all subord		ncluded? Yes No
	Tax-ex	empt st		527			list. See instructions
<u>.</u>			HTTP://WWW.BU.EDU	021	H(c) Group exem		
				ar of formati			of legal domicile: MA
	art l		Immary	ai Oi iOiiiiati	ION. 1005 W	State	or regar dorrilone.
	T			F O			
	1	Briefly	describe the organization's mission or most significant activities: SEE SCHEDUL	<u> </u>			
Activities & Governance							
ma							
ove	2		this box If the organization discontinued its operations or disposed of more			1 1	4.0
Ŏ	3		er of voting members of the governing body (Part VI, line 1a)			3	40.
SS	4		er of independent voting members of the governing body (Part VI, line 1b) $\dots \dots$			4	38.
itie	5		number of individuals employed in calendar year 2020 (Part V, line 2a)			5	25,535.
댨	6	Total	number of volunteers (estimate if necessary)			6	40.
Ā	7a	Total	unrelated business revenue from Part VIII, column (C), line 12			7a	<u>296,476.</u>
	b	Net ur	nrelated business taxable income from Form 990-T, Part I, line 11			7b	0.
					Prior Year		Current Year
Ø)	8	Contri	ibutions and grants (Part VIII, line 1h)	. 5	72,381,32	0.	671,730,194.
Ž	9		am service revenue (Part VIII, line 2g)		18,259,89	7.	1,886,153,261.
Revenue	10		ment income (Part VIII, column (A), lines 3, 4, and 7d)		83,863,54	1.	254,740,425.
œ	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	'	41,354,08		14,959,659.
	12		revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		15,858,84	5.	2,827,583,539.
	13		s and similar amounts paid (Part IX, column (A), lines 1-3)		39,854,66		734,305,469.
	14		its paid to or for members (Part IX, column (A), line 4)	*		0.	0.
	4-			4 0	37 039 91		1,156,647,315.
Expenses	15		es, other compensation, employee benefits (Part IX, column (A), lines 5-10)	•	143,19		10,261.
Sen	10a	Profes	ssional fundraising fees (Part IX, column (A), line 11e)	•	143,13	1900	10,201.
Ë	_ b		fundraising expenses (Part IX, column (D), line 25) 23,870,213.	6	28,214,37	7	580,156,479.
	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	·			2,471,119,524.
	18		expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	•			
- 10	19	Rever	nue less expenses. Subtract line 18 from line 12		10,606,69		356,464,015.
ts or					ning of Current		End of Year
Net Assets Fund Balan	20	Total	assets (Part X, line 16).................................	. 7,2	07,997,85	1.	8,292,157,093.
Z A	21		liabilities (Part X, line 26)				2,943,348,208.
ST.	22	Net as	ssets or fund balances. Subtract line 21 from line 20	. 4,1	97 , 834 , 06	9.	5,348,808,885.
Pa	art II	Sig	gnature Block				
Un tru	der pe e, corre	nalties o	of peciury, I declare that I have examined this return, including accompanying schedules and sta complete. Declaration of preparer (other than officer) is based on all information of which prepare	atements, a r has any kr	ind to the best of nowledge.	f my l	knowledge and belief, it is
)		5-12	۸۵	
Sig	ın	-	Signature of officer	······································	Date	-17	
He		,		D E1 2 G F 7 D			
			GARY W. NICKSA SVP, CFO, & T	REASUR	ER		
		·	Type oNorint name and title				DTIN
Pai	d		Type preparer's name Preparer's signature Date		Check	J "	PTIN
	u parer	MAR	ILYN FARLEY Movily a tolay 5/9	/22	self-employ		P01231800
	Only		· · · · · · · · · · · · · · · · · · ·				5565207
			address ▶60 SOUTH STREET BOSTON, MA 02111			i17-	-988-1000
Ма	y the	IRS d	iscuss this return with the preparer shown above? (see instructions)				. X Yes No

For Paperwork Reduction Act Notice, see the separate instructions.

Form 990 (2020)

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Pa	Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
•	SEE SCHEDULE O
	- Sele Schedole O
	Did the organization undertake any significant program services during the year which were not listed on the
_	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
3	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others
	the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 1,412,642,028. including grants of \$ 567,455,141.) (Revenue \$ 1,648,753,110.)
	SEE SCHEDULE O
4b	(Code:) (Expenses \$ 414,620,515. including grants of \$ 166,850,328.) (Revenue \$ 19,432,004.)
	RESEARCH - WHAT SETS BOSTON UNIVERSITY APART AS A RESEARCH
	UNIVERSITY IS THE BREADTH AND DEPTH OF ITS RESEARCH AND THE
	UNIQUELY ENTREPRENEURIAL SPIRIT OF ITS FACULTY. RESEARCHERS AT BU
	ARE NOT AFRAID TO CROSS DISCIPLINARY BOUNDARIES, AS CAN BE SEEN BY
	STRATEGIC EFFORTS TO SUPPORT INTERDISCIPLINARY RESEARCH AND
	EDUCATION IN NEUROSCIENCE, RELIGION AND WORLD AFFAIRS, INTEGRATIVE
	BIOLOGY, CLEAN ENERGY, SUSTAINABILITY AND THE ENVIRONMENT, HEALTH
	CARE DELIVERY, AND GLOBAL HEALTH, TO NAME A FEW. IN EACH CASE, THE
	EMPHASIS IS NOT ON INTERDISCIPLINARITY FOR ITS OWN SAKE, BUT ON
	USING A MULTIFACETED APPROACH TO SOLVE THE IMPORTANT AND COMPLEX
	PROBLEMS FACING SOCIETY TODAY.
4c	(Code:) (Expenses \$ 260,905,054. including grants of \$) (Revenue \$ 217,968,147.)
	AUXILIARIES - AUXILIARY ENTERPRISES SUPPORT THE MISSION OF BOSTON
	UNIVERSITY BY PROVIDING ESSENTIAL SERVICES TO THE CAMPUS
	COMMUNITY. THEY ARE ENTERPRISES IN THAT THEY ARE GENERALLY
	SELF-SUPPORTING ACTIVITIES, RECOVERING THEIR COSTS THROUGH THE
	FEES OR PRICES THEY CHARGE FOR THEIR GOODS AND SERVICES. AT BOSTON
	UNIVERSITY, AUXILIARY ENTERPRISES ARE DESIGNED TO DELIVER SUPERIOR
	QUALITY SERVICES THAT ARE EXPECTED BY THE STUDENTS, FACULTY, STAFF
	AND ALUMNI.
	THE THEOLIGA.
4 -	Other program convices (Describe on Schedule O.)
40	Other program services (Describe on Schedule O.)
40	(Expenses \$ 172,843,397. including grants of \$) (Revenue \$) Total program service expenses > 2,261,010,994.

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Part	Checklist of Required Schedules		V	NI-
	le the experiencian described in section E01(a)(2) or 4047(a)(4) (ather then a private foundation)? If "Vec"		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"	1	х	
2	complete Schedule A	2	X	
3	Did the organization required to complete ochedule b, ochedule or communities on behalf of or in opposition to			
3	candidates for public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
•	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section $501(c)(4)$, $501(c)(5)$, or $501(c)(6)$ organization that receives membership dues,			
_	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8	X	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"		37	
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more	445	Х	
_	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Λ	
C	Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
٨	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets	110		21
u	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	110		
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII.	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	X	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	X	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on	_	37	
4.0	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	,	v	
40	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	40		Х
20 -	If "Yes," complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a 20b		Λ
21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
4 I	domestic government on Part IX column (A) line 12 If "Ves" complete Schedule I. Parts Land II	21	Х	

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Part	Checklist of Required Schedules (continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		res	NO
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
04-	employees? If "Yes," complete Schedule J.	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b	Х	
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
_	to defease any tax-exempt bonds?			X
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	200		
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%	26		Х
27	controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i> . Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key	26		
	employee, creator or founder, substantial contributor or employee thereof, a grant selection committee			
	member, or to a 35% controlled entity (including an employee thereof) or family member of any of these			
	persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
•	Part IV instructions, for applicable filing thresholds, conditions, and exceptions): A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
а	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	Х	
С	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c	37	X
29	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	29	Х	
30	conservation contributions? If "Yes," complete Schedule M	30	X	
31	Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			
	complete Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		v	
34	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	Х	
34	or IV, and Part V, line 1	34	Х	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	26		
37	related organization? If "Yes," complete Schedule R, Part V, line 2	36		
٠.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note: All Form 990 filers are required to complete Schedule O.	38	Х	
Part				X
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 37,960			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
JSA	reportable gaming (gambling) winnings to prize winners?	1c	X	(0000)
0E1030	1.000 3754HQ L42K 3002780	Form		(2020) AGE (
				(

Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 25,535			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
7u	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Х	
h	If "Yes," enter the name of the foreign country ATTACHMENT 1			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
υu	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
h	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
b	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
а	and services provided to the payor?	7a	Х	
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
C	required to file Form 8282?	7c	х	
ч	If "Yes," indicate the number of Forms 8282 filed during the year			
	in res, indicate the number of rooms 6262 filed during the year	7e		Х
f	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?.	7h	Х	
	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
-	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15	X	
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			

JSA 0E1040 1.000 3754HQ L42K 3002780 PAGE 7 Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No 40 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 38 Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with Χ 2 3 Did the organization delegate control over management duties customarily performed by or under the direct X 3 supervision of officers, directors, trustees, or key employees to a management company or other person?.... 4 X 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? X 5 5 Did the organization become aware during the year of a significant diversion of the organization's assets? Χ 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint X 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a X Х 8b Each committee with authority to act on behalf of the governing body?.............. Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at X the organization's mailing address? If "Yes," provide the names and addresses on Schedule O. Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) No Yes Χ 10a 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, 10b affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? . . . Χ 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? . **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Χ Were officers, directors, or trustees, and key employees required to disclose annually interests that could give Χ 12b rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c Х X 13 13 X 14 14 Did the organization have a written document retention and destruction policy?............ Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? 15a Х Χ 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement Χ 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the X organization's exempt status with respect to such arrangements? Section C. Disclosure ATTACHMENT List the states with which a copy of this Form 990 is required to be filed ▶_ 17 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, 19

State the name, address, and telephone number of the person who possesses the organization's books and records ► NICOLE TIRELLA 881 COMMONWEALTH AVENUE, 4TH FLOOR, BOSTON, MA 02215-1303 617-353-2290

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and financial statements available to the public during the tax year.

3002780

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, **Independent Contractors**

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week	box,	unles	Pos heck ss pe	erson	e than o	an	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1)ROBERT A. BROWN	55.00									
PRESIDENT	1.00	Х		Х				1,576,994.	0.	460,325.
(2) TONY TANNOURY	0.									
PROFESSOR & PHYSICIAN	55.00					Х		0.	1,392,635.	98,985.
(3)XINNING LI	0.									
PROFESSOR & PHYSICIAN	55.00					Х		0.	1,422,047.	43,331.
(4) JEAN MORRISON	55.00									
UNIVERSITY PROVOST	0.				Х			1,173,292.	0.	242,755.
(5) PUSHKAR MEHRA	55.00									
PROFESSOR & ORAL SURGEON	0.					Х		1,280,964.	0.	58,426.
(6) WILLIAM CREEVY	0.									
PROFESSOR & PHYSICIAN	55.00					Х		0.	1,199,792.	58,908.
(7) CLARISSA HUNNEWELL	55.00									
CHIEF INVESTMENT OFFICER	0.					Х		1,194,762.	0.	33,767.
(8) KAREN H. ANTMAN	55.00									
MEDICAL CAMPUS PROVOST	4.00				Х			910,248.	0.	33,484.
(9) GARY W. NICKSA	55.00									
SR VP FOR OPERATIONS	1.00				X			573,233.	0.	60,555.
(10) ERIKA GEETTER	55.00									
SR VP, GEN COUNSEL, BOARD SEC	0.			Х				593,282.	0.	36,006.
(11) MARTIN J. HOWARD	55.00									
SR VP, CFO, & TREASURER	1.00			Х				571,769.	0.	35,628.
(12) TODD L. C. KLIPP	0.									
FMR SR VP, SR COUNS, SEC	0.	L		L	L		Х	470,291.	0.	14,706.
(13) EILEEN B. O'KEEFE	55.00									
TRUSTEE & PROF	0.	Х		L	L			118,987.	0.	26,631.
(14) WILLIAM D. BLOOM	3.00									
TRUSTEE	0.	Х			<u> </u>			0.	0.	0

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Name and title	(A)	(B)			((C)			(D)	(E)		(F)	
RICHARD D. COHEN 3.00	• •	Average hours per week (list any hours for related organizations below dotted	box,	unles er and Institutional	Pos heck ss pe d a d	more rson lirect	is both or/trust emplo	an ee)	Reportable compensation from the organization	Reportable compensation from related organizations	com fro orga	stimated nount of other pensation om the anization	f on on d
CYNTHIA R. COHEN 3.00	5) RICHARD D. COHEN	3.00					۵						
TRUSTEE	TRUSTEE (UNTIL 9/17/20)	0.	Х						0.	0.			
JONATHAN R. COLE 3.00 TRUSTEE (UNTIL 9/17/20) 0.	5) CYNTHIA R. COHEN	3.00											
TRUSTEE (UNTIL 9/17/20)	TRUSTEE	0.	Х						0 .	0.			
SHANIM A. DAHOD 3.00 TRUSTEE 0. x 0. 0.	7) JONATHAN R. COLE	3.00											
TRUSTEE	TRUSTEE (UNTIL 9/17/20)	0.	Х						0.	0.			
NATHANIEL DALTON 3.00 TRUSTEE 0.	3) SHAMIM A. DAHOD	3.00											
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TRUSTEE 0. X 0. 0. AHMASS L. FAKAHANY 3.00 TRUSTEE 0. X 0. 0. KENNETH J. FELD 3.00 CHAIR 0. X 0. 0. MAURICE R. FERRE 3.00 TRUSTEE 0. X 0. 0. SANDRA A. FRAZIER 3.00 TRUSTEE 0. X 0. 0. MICHAEL D. FRICKLAS 3.00 TRUSTEE 0. X 0. 0. MICHAEL D. FRICKLAS 3.00 TRUSTEE 0. X 0. 0. TRUSTEE 0. X 0. 0. MICHAEL D. FRICKLAS 3.00 TRUSTEE 0. X 0. 0. D Sub-total 0. X 0. 0. TRUSTEE 0. X 0. 0. TRUSTEE 0. X 0. 0. 0. TRUSTEE 0. X 0. 0. 0. D Sub-total 0. X 0. 0. 0. TRUSTEE 0. X 0. 0. 0. TRUSTEE 0. X 0. 0. 0. TRUSTEE 0. X 0. 0. 0. D Sub-total 0. 0. 0. TRUSTEE 0. X 0. 0. 0. TRUSTEE 0. X 0. 0. 0. D Sub-total 0. 0. 0. TRUSTEE 0. X 0. 0. 0. TRUSTEE 0. X 0. 0. 0. TRUSTEE 0. X 0. 0. 0. D Sub-total 0. 0. 0. TRUSTEE 0. X 0. 0. 0. TR	TRUSTEE	0.	Х						0.	0.			
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TRUSTEE) AHMASS L. FAKAHANY	3.00											_
KENNETH J. FELD 3.00 CHAIR 0. X 0. 0. MAURICE R. FERRE 3.00 TRUSTEE 0. X 0. 0. SANDRA A. FRAZIER 3.00 TRUSTEE 0. X 0. 0. MICHAEL D. FRICKLAS 3.00 TRUSTEE 0. X 0. 0. MICHAEL D. FRICKLAS 3.00 TRUSTEE 0. X 0. 0. O Sub-total 8,463,822 4,014,474 1,203,50 C Total from continuation sheets to Part VII, Section A 8,463,822 4,014,474 1,203,50 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3529 Yes Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual for services rendered to the organization? If "Yes," complete Schedule J for such person		+	x						0.	0.			
CHAIR O. X 0. 0. MAURICE R. FERRE TRUSTEE O. X O. 0. SANDRA A. FRAZIER 3.00 TRUSTEE O. X O. 0. MICHAEL D. FRICKLAS TRUSTEE O. X O. 0. Sub-total Chair om continuation sheets to Part VII, Section A Total from continuation sheets to Part VII, Section A Total from continuation sheets to Part VII, Section A Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3529 Yes Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5									-				_
MAURICE R. FERRE 3.00 TRUSTEE 0. X 0. 0. SANDRA A. FRAZIER 3.00 TRUSTEE 0. X 0. 0. MICHAEL D. FRICKLAS 3.00 TRUSTEE 0. X 0. 0. MICHAEL D. FRICKLAS 3.00 0. 0. Sub-total 0. 0. 0. Total from continuation sheets to Part VII, Section A 0. 0. Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3529 Yes Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5		+	x						0.	0.			
TRUSTEE 0. X 0. 0. SANDRA A. FRAZIER 3.00 TRUSTEE 0. X 0. 0. MICHAEL D. FRICKLAS 3.00 TRUSTEE 0. X 0. 0. Sub-total													_
SANDRA A. FRAZIER 3.00 TRUSTEE 0. X 0. 0.		+	x						0	0			
TRUSTEE 0. X 0. 0. MICHAEL D. FRICKLAS 3.00 TRUSTEE 0. X 0. 0. Sub-total													_
TRUSTEE D. X D. Sub-total D.		+	v						0	0			
TRUSTEE O. X B, 463,822. 4,014,474. 1,203,50 Total from continuation sheets to Part VII, Section A Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 3529 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person 5			21						0	0.			_
Total from continuation sheets to Part VII, Section A Total (add lines 1b and 1c) Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 3529 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 3529 Yes Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual for services rendered to the organization? If "Yes," complete Schedule J for such person Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such person Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation \$1,00,000 of reportable compensation \$1,00		+	v						0	0			
Total from continuation sheets to Part VII, Section A Total (add lines 1b and 1c). Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual Total from continuation sheets to Part VII, Section A **Notation** *		0.						<u> </u>	-		1 1	002	<u>-</u>
Total (add lines 1b and 1c). Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 3529 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual. For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual. Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person. 5												105,	_
Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ▶ 3529 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual											1 1	002 1	- 0
The propertable compensation from the organization 3529 Yes								_			⊥,∠	103,:	
Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual					a ai	DOV	e) wno	э ге	ceived more than	\$100,000 01			
Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual												Yes	1
For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual. Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person											3	Х	
Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person	For any individual listed on line 1a, is the organization and related organizations	ne sum of rep greater than	ortab \$15	ole o 50,0	com 00?	pen	satio	n ai	nd other compens	sation from the le J for such			
Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person											4	X	
for services rendered to the organization? If "Yes," complete Schedule J for such person													
											5		

compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 3		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 292

Form **990** (2020)

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Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	nplo	ye	es,	and F	ligl	hest Compensat	ed Employees (d	ontinue	ed)	
(A)	(B)			((C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for	box,	unles	heck ss pe	erson	e than o is both tor/trust	an	Reportable compensation from the	Reportable compensation from related organizations	an	stimated nount of other pensatio	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	fr org an	om the anization d related anization	n d
26) RYAN K. ROTH GALLO	3.00											
TRUSTEE - VICE CHAIR	0.	Х						0	0.			0
27) RICHARD C. GODFREY	3.00											
TRUSTEE	0.	Х						0	0.			0
28) JOHN P. HOWE III	3.00											
TRUSTEE	0.	Х						0	0.			0
29) STEPHEN R. KARP	3.00											
TRUSTEE	0.	Х						0	0.			0
30) RAJEN A. KILACHAND	3.00											
TRUSTEE	0.	Х						0	0.			0
31) RANCH C. KIMBALL	3.00											
TRUSTEE	0.	Х						0	. 0.			0
32) ROBERT A. KNOX	3.00											-
TRUSTEE	0.	Х						0	0.			0
33) ANDREW R. LACK	3.00											
TRUSTEE (UNTIL 9/17/20)	0.	Х						0	. 0.			0
34) ANTOINETTE R. LEATHERBERRY	3.00											
TRUSTEE (AS OF 12/2/20)	0.	Х						0	. 0.			0
35) J. KENNETH MENGES, JR.	3.00											
TRUSTEE	0.	Х						0	0.			C
36) KEVIN MERIDA	3.00											
TRUSTEE	0.	Х						0	. 0.			C
1b Sub-total							▶	0.	. 0.			0.
c Total from continuation sheets to Part VII, §	Section A		• •	• •			•					
d Total (add lines 1b and 1c)	-						•					
2 Total number of individuals (including but not							o re	ceived more than	\$100,000 of			
reportable compensation from the organization						,			. ,			
											Yes	No
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Sched	cer, directo	or, or ch ina	tru <i>livid</i> l	uste ual	е,	key e	mp	oloyee, or highes	t compensated	3	Х	
4 For any individual listed on line 1a, is the organization and related organizations gr	sum of repreater than	ortab \$15	ole c 50,0	com 00?	per	nsatior "Yes	n aı s,"	nd other compen complete Schedu	sation from the le J for such			
individual										4	Х	
5 Did any person listed on line 1a receive or for services rendered to the organization? If ")										5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2020)

JSA 0E1055 1.000

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A)	(B)			(0	C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for	box,	unle	heck ss pe	erson	e than o is both tor/trust	an	Reportable compensation from the	Reportable compensation from related	ar	stimated nount of other pensation	
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	fı org an	rom the panization direlated anization	n d
37) CARLA E. MEYER	3.00											
TRUSTEE - VICE CHAIR	0.	X						0	0.			0
38) JANE P. MONCREIFF	3.00											
TRUSTEE	0.	X						0	0.			0
39) RUTH A. MOORMAN	3.00								_			_
TRUSTEE	0.	X						0	0.			0
40) ALICIA C. MULLEN	3.00											
TRUSTEE	0.	X						0	0.			0
41) REBECCA NORLANDER	3.00											0
TRUSTEE (AS OF 9/17/20)	0.	X						0	0.			0
42) C.A. LANCE PICCOLO	3.00	37										0
TRUSTEE 43) JONATHAN PRIESTER	3.00	X						0	0.			0
TRUSTEE (AS OF 12/2/20)	0.	X						0	0.			0
44) ALLEN I. QUESTROM	3.00	Λ						0	. 0.			
TRUSTEE (UNTIL 9/17/20)	0.	X						0	0.			0
45) RICHARD D. REIDY	3.00	21										
TRUSTEE - VICE CHAIR	10.	X						0	0.			0
46) SHARON G. RYAN	3.00								9,1			
TRUSTEE	1	Х						0	0.			0
47) S.D. SHIBULAL	3.00							-				
TRUSTEE	† ₀ .	Х						0	0.			0
1b Sub-total								0.	0.			0.
c Total from continuation sheets to Part VII, S			• •		• •		•					
d Total (add lines 1b and 1c)	·						•					
Total number of individuals (including but not reportable compensation from the organization)	limited to t		liste				o re	eceived more than	\$100,000 of			
											Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched.										3	Х	
4 For any individual listed on line 1a, is the organization and related organizations groups	eater than	\$15	50,0	00?	. It	"Yes	5,"	complete Schedu	le J for such	_	7	
individual										4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Yo										5		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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Part VII

3754HQ L42K 3002780

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	nplo	yee	es,	and H	ligl	hest Compensat	ed Employees (d	continue	ed)	
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	heck ss pe d a d	ition more erson lirect	e than or	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	ar	(F) stimated nount of other pensati	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org an	om the anizatio d related anization	b
48) RICHARD C. SHIPLEY	3.00											
TRUSTEE	0.	Х						0	. 0.			0
49) HUGO X. SHONG	3.00								_			
TRUSTEE (AS OF 9/17/20)	0.	X						0	. 0.			
50) KENNETH Z. SLATER	3.00											_
TRUSTEE	0.	Х						0	0.			(
51) MALEK SUKKAR	3.00	37										,
TRUSTEE 52) NINA C. TASSLER	3.00	X						0	0.			(
TRUSTEE	$\frac{3.00}{0}$	X						0	0.			(
53) ANDREA L. TAYLOR	3.00	Λ						0	. 0.			
TRUSTEE (UNTIL 8/10/20)		X						0	0.			(
54) ELIZABETH C. THORS	3.00											
TRUSTEE	0.	Х						0] 0.			(
55) PETER L. WEXLER	3.00							-				
TRUSTEE	0.	Х						0	0.			(
56) STEPHEN M. ZIDE	3.00											
TRUSTEE	0.	Х						0	0.			(
1b Sub-total							_	0.	0.			0 .
c Total from continuation sheets to Part VII, S	Section A		• •		• •		•					
d Total (add lines 1b and 1c)	=						•					
Total number of individuals (including but not reportable compensation from the organization)	limited to t		liste			e) who	re	ceived more than	\$100,000 of			
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3	Yes	No
4 For any individual listed on line 1a, is the organization and related organizations gr individual.	eater than	\$15	50,0	00?	' If	"Yes	,"	complete Schedu	le J for such	4	X	
5 Did any person listed on line 1a receive or												
for services rendered to the organization? <i>If "</i> Y										5		Х
Section B. Independent Contractors												
1 Complete this table for your five highest com	pensated in	ndepe	ende	ent o	con	tracto	rs t	hat received more	e than \$100,000 c	of		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

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Part VIII Statement of Revenue

(A) (B) (C) Total revenue Related or exempt Unrelated Revenue excluded function revenue business revenue from tax under sections 512-514 Contributions, Gifts, Grants and Other Similar Amounts Membership dues 621,763 c Fundraising events 1c d Related organizations Government grants (contributions) . . 1e 452,037,194 All other contributions, gifts, grants, and similar amounts not included above ... 219,071,237 1f g Noncash contributions included in 10,685,298 1g \$ lines 1a-1f 671,730,194 Total. Add lines 1a-1f **Business Code** Program Service Revenue 1,648,753,110. TUITION AND FEES 900099 1,648,753,110. 900099 217,968,147 217,968,147 AUX SALES & SERVICES h 900099 NON-GOVERNMENT GRANTS 19,432,004 19,432,004 d е All other program service revenue 1,886,153,261. Investment income (including dividends, interest, and 16,648,247 -1,128,677. 17,776,924 102 102. 4 Income from investment of tax-exempt bond proceeds . 5 3,149,092 3,149,092 (i) Real (ii) Personal 24,048,680. 6a Gross rents 6a 12,724,589. 6b **b** Less: rental expenses c Rental income or (loss) 6c 11,324,091. d Net rental income or (loss) . . 11,324,091 11,324,091. Gross amount from (i) Securities (ii) Other sales of assets 2,209,022,284. other than inventory 7a b Less: cost or other basis Other Revenue 7b 1,970,930,208 and sales expenses . . 238,092,076. c Gain or (loss) 7c 238,092,076. 1,103,111. 236,988,965 d Net gain or (loss) 8a Gross income from fundraising 621,763. events (not including \$ ___ of contributions reported on line 728,805 1c). See Part IV, line 18 8a 564,371 8b **b** Less: direct expenses 164,434. 164,434. c Net income or (loss) from fundraising events. 9a Gross income from gaming 0. activities. See Part IV, line 19 9a 0. 9b **b** Less: direct expenses 0. c Net income or (loss) from gaming activities. \triangleright 10a sales of inventory, less Ω returns and allowances 0. c Net income or (loss) from sales of inventory \triangleright 0. **Business Code** Miscellaneous Revenue REAL ESTATE AND RENTAL AND LEASING 530000 186,699 186,699 11a OTHER SERVICES 810000 24,093. 24,093. 900099 ALL OTHER REVENUE 111,250. 111,250. С All other revenue 322,042 Total, Add lines 11a-11d Total revenue. See instructions 2,827,583,539. 1,886,153,261. 296,476. 269,403,608.

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0E1051 1.000 3754HQ L42K

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response or note to any line in this Part IX								
<u> </u>									
	9b, and 10b of Part VIII.	(A) Total expenses	Program service	(C) Management and general expenses	Fundraising				
			expenses	general expenses	expenses				
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	141,228,118.	141,228,118.						
2	Grants and other assistance to domestic individuals. See Part IV, line 22	567,455,141.	567,455,141.						
3	Grants and other assistance to foreign organizations, foreign governments, and								
	foreign individuals. See Part IV, lines 15 and 16	25,622,210.	25,622,210.						
4	Benefits paid to or for members	0.							
5	Compensation of current officers, directors, trustees, and key employees	5,452,489.	4,396,126.	492,853.	563,510.				
6	Compensation not included above to disqualified								
	persons (as defined under section 4958(f)(1)) and								
	persons described in section 4958(c)(3)(B)	329,125.	329,125.						
7	Other salaries and wages	949,178,173.	836,882,520.	94,915,087.	17,380,566.				
8	Pension plan accruals and contributions (include								
	section 401(k) and 403(b) employer contributions)	995,446.	877,676.	99,542.	18,228.				
9	Other employee benefits	125,451,411.	110,609,468.	12,544,780.	2,297,163.				
10	Payroll taxes	75,240,671.	66,339,075.	7,523,851.	1,377,745.				
11	Fees for services (nonemployees):								
а	Management	0.		2 000 033					
	Legal	2,992,833.		2,992,833.					
	Accounting	840,747. 453,379.	453,379.	840,747.					
	Lobbying	10,261.	455,579.		10,261.				
	Professional fundraising services. See Part IV, line 17.	4,972,413.		4,972,413.	10,201.				
	Investment management fees	4,972,413.		4,972,413.					
g	Other. (If line 11g amount exceeds 10% of line 25, column	110,307,159.	81,504,248.	28,374,732.	428,179.				
40	(A) amount, list line 11g expenses on Schedule O.)	8,856,114.	8,124,949.	92,312.	638,853.				
	Advertising and promotion Office expenses	40,698,975.	39,764,817.	135,283.	798,875.				
14	Information technology.	39,938,525.	34,915,359.	4,910,369.	112,797.				
15	Royalties	1,247,390.	1,247,390.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,				
16	Occupancy	161,614,783.	151,430,548.	10,179,677.	4,558.				
17	Travel	2,297,093.	2,077,400.	118,779.	100,914.				
	Payments of travel or entertainment expenses								
	for any federal, state, or local public officials	0.							
19	Conferences, conventions, and meetings	2,169,956.	2,004,236.	160,498.	5,222.				
20	Interest	0.							
21	Payments to affiliates	0.							
22	Depreciation, depletion, and amortization	134,189,564.	126,341,203.	7,843,426.	4,935.				
23	Insurance	5,932,716.	3,197,972.	2,734,744.					
24	Other expenses. Itemize expenses not covered								
	above (List miscellaneous expenses on line 24e. If								
	line 24e amount exceeds 10% of line 25, column								
	(A) amount, list line 24e expenses on Schedule O.)	40.060.545	40.060.545						
u	RESEARCH & LAB SUPPLIES	49,069,545.	49,069,545.	4 262 202	12 204				
-	DUES & MEMBERSHIPS	8,932,962. 1,898,224.	4,556,255. 1,898,224.	4,363,383.	13,324.				
-	BOOKS & PERIODICALS	200,307.	200,307.						
_	EDUCATIONAL SERVICES	3,543,794.	485,703.	2,943,008.	115,083.				
	All other expenses	2,471,119,524.		186,238,317.	23,870,213.				
	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the	Δ, π, 1, 1, 1, J, J, J, Δ, 1, .	2,201,010,334.	100,230,31/.	23,010,213.				
-0	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here								
	following SOP 98-2 (ASC 958-720)	0.							
					= 000 (2222)				

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Part X Balance Sheet

	art A	Check if Schedule O contains a response or note to any line in this P	art X		
			(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	0.	1	0.
	2	Savings and temporary cash investments	722,089,809.	2	435,018,912.
	3	Pledges and grants receivable, net	218,845,488.	3	189,376,065.
	4	Accounts receivable, net	220,620,126.	4	200,327,849.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons	0.	5	0.
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	0.	6	0.
ts	7	Notes and loans receivable, net	9,352,336.	7	10,549,675.
Assets	8	Inventories for sale or use	0.	8	0.
Ä	9	Prepaid expenses and deferred charges	81,536,163.	9	70,284,276.
		Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 4,813,003,720.			
	b	Less: accumulated depreciation	2,764,909,627.	10c	2,822,071,156.
	11	Investments - publicly traded securities	1,245,867,940.	11	1,923,433,000.
	12	Investments - other securities. See Part IV, line 11	1,844,243,689.	12	2,517,960,754.
	13	Investments - program-related. See Part IV, line 11.	0.	13	0.
	14	Intangible assets	0.	14	0.
	15	Other assets. See Part IV, line 11	100,532,673.	15	123,135,406.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	7,207,997,851.	16	8,292,157,093.
	17	Accounts payable and accrued expenses	243,577,195.	17	280,587,031.
	18	Grants payable	0.	18	0.
	19	Deferred revenue	277,895,145.	19	287,401,478.
	20	Tax-exempt bond liabilities	1,083,400,000.	20	1,079,879,716.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0.	21	0.
ý	22	Loans and other payables to any current or former officer, director,			
Liabilities		trustee, key employee, creator or founder, substantial contributor, or 35%			
Бi		controlled entity or family member of any of these persons	0.	22	0.
Ë	23	Secured mortgages and notes payable to unrelated third parties	687,479,109.	23	681,242,664.
	24	Unsecured notes and loans payable to unrelated third parties	0.	24	0.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	717,812,333.	25	614,237,319.
	26	Total liabilities. Add lines 17 through 25	3,010,163,782.		2,943,348,208.
Fund Balances		Organizations that follow FASB ASC 958, check here ► X and complete lines 27, 28, 32, and 33.			
auc	27	Net assets without donor restrictions	2,421,943,141.	27	3,018,754,818.
Bal	27 28	Net assets with donor restrictions.	1,775,890,928.	28	2,330,054,067.
Б	20		1,773,000,020.	28	2,330,034,007.
Ē		Organizations that do not follow FASB ASC 958, check here ▶ and complete lines 29 through 33.			
s or	29	Capital stock or trust principal, or current funds		29	
Assets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
As	31	Retained earnings, endowment, accumulated income, or other funds		31	
Net	32	Total net assets or fund balances	4,197,834,069.	32	5,348,808,885.
Z	33	Total liabilities and net assets/fund balances	7,207,997,851.	33	8,292,157,093.
					Form 990 (2020)

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Part	XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					
1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,8	27,5	83,5	39.
2	Total expenses (must equal Part IX, column (A), line 25)	2		71,1		
3	Revenue less expenses. Subtract line 2 from line 1	3		56,4		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		97,8		
5	Net unrealized gains (losses) on investments	5	7	26,1	20,0	65.
6	Donated services and use of facilities	6				0.
7	Investment expenses	7				0.
8	Prior period adjustments	8				0.
9	Other changes in net assets or fund balances (explain on Schedule O)	9		68,3	90,7	736.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	5,3	48,8	08,8	85.
Part						
	Check if Schedule O contains a response or note to any line in this Part XII					
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," e.	xplair	n in			
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	lor			
	reviewed on a separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis				х	
b	Were the organization's financial statements audited by an independent accountant?			2b	Λ	
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed o	n a			
	separate basis, consolidated basis, or both:					
	Separate basis X Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ove	_		2c	х	
	the audit, review, or compilation of its financial statements and selection of an independent accounta			20	21	
	If the organization changed either its oversight process or selection process during the tax year, ex	pıaın	on			
0 -	Schedule O.	41- 1	41			
за	As a result of a federal award, was the organization required to undergo an audit or audits as set for	tn in	tne	3a	х	
L	Single Audit Act and OMB Circular A-133?	orac	tho	Ju		
a	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such au	_		3b	Х	
	required addit or addits, explain why on Schedule O and describe any steps taken to undergo such at	นแร		JU		

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SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

empt charitable trust.	<u> 2020</u>
i	Open to Public
ion.	Inspection
Employer identificati	on number

TRU	CUSTEES OF BOSTON UNIVERSITY 04-2103547							
Pa	rt I	Reason for Public Cha	rity Status. (All	organizations must o	complet	te this p	art.) See instruction	S.
The	orga	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of chu	urches, or associa	tion of churches descr	ibed in s	ection 1	70(b)(1)(A)(i).	
2	X	A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990)-EZ).)	
3		A hospital or a cooperative	hospital service o	rganization described i	n sectio	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	ation operated in	conjunction with a hos	spital des	scribed in	n section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st						
5		An organization operated f		a college or universit	y owned	d or ope	erated by a governme	ental unit described in
		section 170(b)(1)(A)(iv). (C						
6		A federal, state, or local go	_				, , , , , , ,	
7		An organization that norma	•	•	pport fro	om a go	vernmental unit or fr	om the general public
_		described in section 170(b)		·	5			
8		A community trust describe	-		-			
9		An agricultural research org	=			-		
		or university or a non-land-	grant college of ag	friculture (see instruct	ions). Ei	nter the	name, city, and state o	t the college or
10		university:	ll., roopius (1) ms	are then 224 to 0/ of ite		fram aa.	-tribtio.no	in face and areas
10		An organization that norma receipts from activities rela support from gross investm	ted to its exempt f	unctions, subject to c	ertain ex	ceptions	s: and (2) no more thai	n 331/3 % of its
		acquired by the organizatio	n after June 30, 1	975. See section 509 ((a)(2). (C	Complete	Part III.)	Dusinesses
11		An organization organized	and operated excl	usively to test for publi	c safety.	See sec	tion 509(a)(4).	
12		An organization organized	and operated exclu	usively for the benefit	of, to pe	erform th	ne functions of, or to	carry out the purposes
		of one or more publicly su						
	_	Check the box in lines 12a t	hrough 12d that d	escribes the type of su	upporting	g organiz	zation and complete li	nes 12e, 12f, and 12g.
а	L	$oxedsymbol{oxed}$ Type I. A supporting orga	•	•	•		• , ,	
		the supported organization	. , .	• • • •		ajority of	f the directors or truste	es of the
		supporting organization.	-					
b		Type II. A supporting org						
		control or management of			the sam	e persor	ns that control or mar	age the supported
_	Г	organization(s). You must			4! !			U :
С	L	Type III functionally integ					·	ily integrated with,
A	Г	its supported organization		•				tod organization(s)
d	_	Type III non-functionally that is not functionally interest.			-			
		requirement (see instruct						a an attentiveness
е	Г	Check this box if the orga	· ·	-				II Type III
Ū	_	functionally integrated, or						, 1)po
f	En	ter the number of supported	• •					
g		ovide the following information	•					
	(i) N	ame of supported organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of
				(described on lines 1-10 above (see instructions))		ur governing ment?	support (see instructions)	other support (see instructions)
				,	Yes	No	,	,
(A)								
(B)								
(C)								
(D)								
(E\								
(E)								
Tota	al							
							l .	1

Page 2 Schedule A (Form 990 or 990-EZ) 2020

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total		
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	539,254,044.	514,583,182.	523,093,884.	572,381,320.	671,730,194.	2,821,042,624.		
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.		
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.		
4	Total. Add lines 1 through 3	539,254,044.	514,583,182.	523,093,884.	572,381,320.	671,730,194.	2,821,042,624.		
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						43,569,925.		
6	shown on line 11, column (f). Public support. Subtract line 5 from line 4						2,777,472,699.		
	tion B. Total Support						2,777,472,699.		
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total		
	Amounts from line 4	539,254,044.	514,583,182.	523,093,884.	572,381,320.	671,730,194.			
7 8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	112,240,685.	73,772,534.	91,446,337.	75,817,833.	44,974,798.	398,252,187.		
9	Net income from unrelated business activities, whether or not the business is regularly carried on						0.		
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.		
11	Total support. Add lines 7 through 10						3,219,294,811.		
12	Gross receipts from related activities, etc. (s	ee instructions) .				12	9,312,654,650.		
13	First 5 years. If the Form 990 is for organization, check this box and stop here	<u> </u>							
Sec	tion C. Computation of Public Sup	port Percenta	ge						
14	Public support percentage for 2020 (li	ne 6, column (f)), divided by line	: 11, column (f))		14	86.28 %		
15	Public support percentage from 2019					15	83.51 %		
16a	331/3% support test - 2020. If the org								
	box and stop here . The organization quantum description of the stop here.								
b	331/3% support test - 2019. If the org								
	this box and stop here. The organization	•		_					
17a	10%-facts-and-circumstances test - 2								
	10% or more, and if the organization					-	•		
	Part VI how the organization meets			=		-			
	organization								
b	10%-facts-and-circumstances test - 2 15 is 10% or more, and if the organization	-							
	in Part VI how the organization meets					-	-		
	organization			_					
18	Private foundation. If the organization								
	instructions						▶ □		

Schedule A (Form 990 or 990-EZ) 2020

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Part III

Support Schedule for Organizations Described in Section 509(a)(2)
(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support			· · ·	'	,	
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and 3						
. a	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
r	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties, and income from similar						
	Sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on.						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for	the organizati	on's first, secon	d, third, fourth,	or fifth tax ye	ear as a section	501(c)(3)
	organization, check this box and stop here.	-			•		, , , , ,
Sec	tion C. Computation of Public Supp						
15	Public support percentage for 2020 (line 8,	column (f), divid	led by line 13, colu	mn (f))		15	%
16	Public support percentage from 2019 Sche					16	%
Sec	tion D. Computation of Investment	Income Per	centage				
17	Investment income percentage for 2020 (lin			13, column (f))		17	%
18	Investment income percentage from 2019 S					18	%
19 a	331/3% support tests - 2020. If the org					ore than 331/3 %	
	17 is not more than 331/3%, check this	-					
b	331/3% support tests - 2019. If the orga						
	line 18 is not more than 331/3 %, check				•		
20	Private foundation. If the organization d		•				

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.

 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
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Part	IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
Casti	detail in Part VI.	11c		
Secu	on B. Type I Supporting Organizations		Voc	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1	103	
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations		1.0	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed			
- '	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations		V	NI -
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously	_	res	No
_	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ons).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (se	e instr		_
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 a	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>If</i> "Yes" or "No," provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pa	art V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nizations	S				
1	1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See						
	instructions. All other Type III non-functionally integrated supporting organi	zations n	nust complete Sectio	ns A through E.			
Se	ection A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)			
1	Net short-term capital gain	1					
2	Recoveries of prior-year distributions	2					
3	Other gross income (see instructions)	3					
4	Add lines 1 through 3.	4					
5	Depreciation and depletion	5					
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6					
_7	Other expenses (see instructions)	7					
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8					
Se	ection B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)			
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):						
a	Average monthly value of securities	1a					
b	Average monthly cash balances	1b					
C	Fair market value of other non-exempt-use assets	1c					
d	Total (add lines 1a, 1b, and 1c)	1d					
	Discount claimed for blockage or other factors (explain in detail in Part VI):	1e					
2	Acquisition indebtedness applicable to non-exempt-use assets	2					
3	Subtract line 2 from line 1d.	3					
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4					
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5					
6	Multiply line 5 by 0.035.	6					
7	Recoveries of prior-year distributions	7					
8	Minimum Asset Amount (add line 7 to line 6)	8					
Se	ection C - Distributable Amount			Current Year			
1	Adjusted net income for prior year (from Section A, line 8, column A)	1					
2	Enter 0.85 of line 1.	2					
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3					
4	Enter greater of line 2 or line 3.	4					
5	Income tax imposed in prior year	5					
6	Distributable Amount. Subtract line 5 from line 4, unless subject to						
	emergency temporary reduction (see instructions).	6					
7	Check here if the current year is the organization's first as a non-functional	ly integra	ted Type III supporting	g organization			
	(see instructions).	_					

Schedule A (Form 990 or 990-EZ) 2020

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Part	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)						
Secti	on D - Distributions			Current Year			
1	Amounts paid to supported organizations to accomplish e	xempt purposes	1				
2	Amounts paid to perform activity that directly furthers exe	ed					
	organizations, in excess of income from activity	2					
3	Administrative expenses paid to accomplish exempt purpo	oses of supported organia	zations 3				
4	Amounts paid to acquire exempt-use assets	4					
5	Qualified set-aside amounts (prior IRS approval required - p	5					
6	Other distributions (describe in Part VI). See instructions.	6					
7	Total annual distributions. Add lines 1 through 6.	7					
8	Distributions to attentive supported organizations to which	the organization is resp	onsive				
	(provide details in Part VI). See instructions.	8					
9	Distributable amount for 2020 from Section C, line 6	9					
10	Line 8 amount divided by line 9 amount	10					
Secti	on E - Distribution Allocations (see instructions)	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020				

Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2020	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2020			
	(reasonable cause required - explain in Part VI). See			
	instructions.			
_ 3	Excess distributions carryover, if any, to 2020			
a	From 2015			
b	From 2016			
С	From 2017			
d	From 2018			
е	From 2019			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2020 distributable amount			
i	Carryover from 2015 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2020 from			
	Section D, line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2020 distributable amount			
С	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2020, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2020. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2021. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2016			
b	Excess from 2017			
С	Excess from 2018			
d	Excess from 2019			
е	Excess from 2020			

Schedule A (Form 990 or 990-EZ) 2020

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Schedule A (1 offil 990 of 990-LZ)

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

-	Cootion con (c)(c) organizations	that have trot mout office (closes		//. Complete Falt II B. Be no	a complete rait ii 7 ti
	e organization answered "Yes," (See separate instructions), the	on Form 990, Part IV, line 5 (Proxy n	Tax) (See separate in	nstructions) or Form 990-l	EZ, Part V, line 35c (Prox
•	Section 501(c)(4), (5), or (6) orga				
Nam	e of organization			Employer ide	ntification number
TRU	STEES OF BOSTON UNIV	/ERSITY		04-2103	3547
Pa	rt I-A Complete if the c	organization is exempt under	section 501(c) or	is a section 527 organ	nization.
1	Provide a description of the	organization's direct and indirect p	political campaign ac	ctivities in Part IV. (See in	nstructions for
	definition of "political campa	nign activities")	, 3	`	
2		xpenditures (See instructions)		▶\$	
3		campaign activities (See instruction			
	rt I-B Complete if the c	organization is exempt under s	section 501(c)(3).		
1	Enter the amount of any exc	cise tax incurred by the organizatio	n under section 495	5 ▶ \$	
2	Enter the amount of any exc	cise tax incurred by organization m	anagers under secti	on 4955 ▶ \$	
3		a section 4955 tax, did it file Form			
4a	Was a correction made?				Yes No
	If "Yes." describe in Part IV.				
Pa	rt I-C Complete if the c	organization is exempt under	section 501(c), ex	cept section 501(c)(3).
1	Enter the amount directly e	xpended by the filing organization	for section 527 ex	empt function	
	activities			▶\$	
2	Enter the amount of the filin	ng organization's funds contributed	to other organization	ons for section	
	527 exempt function activities	es		▶\$	
3		enditures. Add lines 1 and 2. Ent		rm 1120-POL,	
	line 17b			▶\$	
4	Did the filing organization file	e Form 1120-POL for this year?			Yes No
5		and employer identification numb			
		s. For each organization listed, en tributions received that were prom			
		nd or a political action committee (I			
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
	(a) Name	(b) Address	(6) = 11	filing organization's	contributions received and
				funds. If none, enter -0	promptly and directly
					delivered to a separate
					political organization. If none, enter -0
					Tione, onto
(1)					
(2)					
,					
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'E\					
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For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Sch	ledule C (Form 990 or 990-EZ) 2020	TKOSIF	FO OF PC	SION ONIVERSI	T I	04-2	103547 Page Z
Pa	Complete if the org section 501(h)).	anizati	on is exen	npt under sectior	n 501(c)(3) and	filed Form 5768 (ele	ction under
Α				affiliated group (and excess lobbying expe		ach affiliated group mem	ber's name,
В	Check ▶ if the filing organiz	ation ch	ecked box A	A and "limited contro	l" provisions app	ly.	
	Limits	on Lobb	ying Expend	ditures		(a) Filing	(b) Affiliated
	(The term "expenditu	ıres" me	ans amour	nts paid or incurred.)	organization's totals	group totals
1 a	 Total lobbying expenditures to ir 	nfluence	public opini	on (grassroots lobb	ying)		
k	Total lobbying expenditures to ir	nfluence	a legislative	e body (direct lobbyi	ng)		
	: Total lobbying expenditures (add				_		
	d Other exempt purpose expendit						
	Total exempt purpose expenditu	•		•	_		
f	Lobbying nontaxable amount.	Enter th	e amount f	from the following	table in both		
	columns.						
	If the amount on line 1e, column (a)	or (b) is:	-		is:		
	Not over \$500,000			amount on line 1e.			
	Over \$500,000 but not over \$1,000			us 15% of the excess			
	Over \$1,000,000 but not over \$1,50			us 10% of the excess			
	Over \$1,500,000 but not over \$17,0	000,000		us 5% of the excess of	ver \$1,500,000.		
	Over \$17,000,000	/antar OF	\$1,000,000				
	Grassroots nontaxable amount				_		
	Subtract line 1g from line 1a. If a Subtract line 1f from line 1c. If z						
	If there is an amount other that					tion file Form 4720	
J	reporting section 4911 tax for the				_		Yes No
	reporting section 4311 tax for ti			aging Period Unde			163 110
	(Some organizations that				. ,	ete all of the five colum	nns below.
	(come or g -manners man			te instructions for I	-		
		Lobb	ying Exper	nditures During 4-Yo	ear Averaging Pe	riod	T
	Calendar year (or fiscal year beginning in)	(a)	2017	(b) 2018	(c) 2019	(d) 2020	(e) Total
2a	Lobbying nontaxable amount						
_ k	Lobbying ceiling amount (150% of line 2a, column (e))						
_	Total lobbying expenditures						
_	Grassroots ceiling amount (150% of line 2d, column (e))						
f	Grassroots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2020

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Par	II-B Complete if the organization is exempt under section 501(c)(3) and has NC (election under section 501(h)).	T file	d For	m 5768		
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed	(6	a)		(b)	
	ription of the lobbying activity.	Yes	No		Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state, or local					
	legislation, including any attempt to influence public opinion on a legislative matter or					
	referendum, through the use of:		v			
а	Volunteers?	Х	X			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.		Х			
ч С	Media advertisements?	X				
d e	Publications, or published or broadcast statements?	X				
f	Grants to other organizations for lobbying purposes?		Х			
g	Direct contact with legislators, their staffs, government officials, or a legislative body?	1 77			71	6,245
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		X			
i	Other activities?	X				6 0 4 5
j	Total. Add lines 1c through 1i		37			6,245
2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		X			
b	If "Yes," enter the amount of any tax incurred under section 4912					
c d	If "Yes," enter the amount of any tax incurred by organization managers under section 4912 If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
	III-A Complete if the organization is exempt under section 501(c)(4), section 50	(c)(5)	or s	ection		
	501(c)(6).	(0)(0)	, 0. 0	001.011		
1 2 3 Par	Were substantially all (90% or more) dues received nondeductible by members? Did the organization make only in-house lobbying expenditures of \$2,000 or less? Did the organization agree to carry over lobbying and political campaign activity expenditures from the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No"	om the	prior , or s	year?	1 2 3 ine 3, i	
	answered "Yes."					
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amo political expenses for which the section 527(f) tax was paid).	unts	of			
а	Current year			2a		
b	Carryover from last year			2b		
С	Total			2c 3		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) du			3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portio excess does the organization agree to carryover to the reasonable estimate of nondeductible					
	and political expenditure next year?	-	-	4		
5	Taxable amount of lobbying and political expenditures (See instructions)		 	5		
Par						
2 (Se	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate e instructions); and Part II-B, line 1. Also, complete this part for any additional information. PAGE 4	ed grou	up list); Part II-	-A, lines	1 and

Part IV Supplemental Information (continued)

LOBBYING ACTIVITY EXPLANATION

SCHEDULE C, PART II-B, LINE 1

THE UNIVERSITY HAS A FEDERAL RELATIONS OFFICE WHICH MONITORS LEGISLATION AND OTHER FEDERAL GOVERNMENTAL DEVELOPMENTS OF INTEREST THAT MAY AFFECT THE UNIVERSITY, SOMETIMES WITH THE ASSISTANCE OF CONSULTANTS. THE OFFICE ALSO SERVES AS A LIAISON BETWEEN THE UNIVERSITY AND VARIOUS GOVERNMENT OFFICIALS. THE UNIVERSITY FILES QUARTERLY REPORTS WITH CONGRESS DETAILING THESE ACTIVITIES AND EXPENSES. THE UNIVERSITY ALSO HAS TWO STAFF MEMBERS WHO HAVE RESPONSIBILITY FOR MONITORING LEGISLATION AND GOVERNMENTAL DEVELOPMENTS OF INTEREST TO AND/OR AFFECTING THE UNIVERSITY ON THE STATE LEVEL. THE UNIVERSITY FILES SEMIANNUAL REPORTS WITH THE COMMONWEALTH OF MASSACHUSETTS DETAILING THESE ACTIVITIES AND EXPENSES. IT IS POSSIBLE THAT OTHER INDIVIDUALS MAY HAVE SPENT AN INSUBSTANTIAL PORTION OF THEIR TIME ON LEGISLATIVE MATTERS OF DIRECT CONCERN TO HIGHER EDUCATION AND MAY HAVE INCURRED INSUBSTANTIAL EXPENSES IN CONNECTION WITH THIS ACTIVITY.

BOSTON UNIVERSITY PAYS DUES TO VARIOUS MEMBERSHIP ORGANIZATIONS IN AN EFFORT TO STAY CURRENT ON A WIDE VARIETY OF ACADEMIC, RESEARCH, GOVERNANCE, AND OTHER ISSUES. SOME OF THESE MEMBERSHIP ORGANIZATIONS CONDUCT LOBBYING ACTIVITIES, WHICH ARE REFLECTED IN THE UNIVERSITY'S LOBBYING REPORTS. A THIRD PARTY CONSULTANT IS RETAINED BY BOSTON UNIVERSITY TO TRACK FEDERAL LEGISLATIVE AND AGENCY DEVELOPMENTS OF INTEREST TO AND/OR AFFECTING THE UNIVERSITY.

Schedule C (Form 990 or 990-EZ) 2020

Part IV Supplemental Information (continued)

SCHEDULE C, PART II-B, LINES 1D AND 1E

THE UNIVERSITY POSTS FACT SHEETS CONTAINING LOBBYING MATERIALS DIRECTED AT ITS CONSTITUENCIES AND POLICYMAKERS TO THE UNIVERSITY'S WEBSITE. THE UNIVERSITY'S FEDERAL RELATIONS OFFICE ALSO DELIVERS THESE FACT SHEETS TO RELEVANT POLICYMAKERS. THE COST OF CREATING, POSTING, AND DELIVERING THE FACT SHEETS IS INCLUDED IN THE TOTAL LOBBYING EXPENSES REPORTED ON PART II-B, LINE 1J.

SCHEDULE D (Form 990)

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization Employer identification number TRIISTEES OF BOSTON UNIVERSITY

_	DSIEES OF BOSION UNIVERSITY		<u> </u>			4-210354	± /	
Pa	organizations Maintaining Donor Adv				Accou	ınts.		
	Complete if the organization answered				(1-)	Fords and	-41	
		(a) Donor advi	sea 10	unas	(D)	Funds and	otner accour	าเร
1	Total number at end of year							
2	Aggregate value of contributions to (during year)							
3	Aggregate value of grants from (during year)							
4	Aggregate value at end of year							
5	Did the organization inform all donors and dono							
	funds are the organization's property, subject to the	=		-			Yes	No
6	Did the organization inform all grantees, donors,							
	only for charitable purposes and not for the bene							
_	conferring impermissible private benefit?						Yes	No
Pa	rt II Conservation Easements.	1 "Vaa" on Farm 000	Dort	1\/ line 7				
_	Complete if the organization answered							
1	Purpose(s) of conservation easements held by th		inat		. ((
	Preservation of land for public use (for example	e, recreation or education)	Н	Preservation				
	Protection of natural habitat			Preservation	or a cer	tiried histor	ic structure)
_	Preservation of open space	and a supplier of a second		((l			
2	Complete lines 2a through 2d if the organization h	neid a qualified conserv	ation	contribution in		m of a cons		Fay Voar
	easement on the last day of the tax year.					ileiu at tile	Liiu oi tiie i	I ax I cai
а	Total number of conservation easements				2a			
b	Total acreage restricted by conservation easement				2b			
С.	Number of conservation easements on a certified				2c			
d	Number of conservation easements included in (24			
_	historic structure listed in the National Register.				2d		ni-otion d	
3	Number of conservation easements modified, tra	ansierred, released, ex	ingui	isnea, or term	mated t	by the orga	ınızatıon d	uring the
4	tax year Number of states where preparty subject to see	oryation accoment is les	otod	_				
4	Number of states where property subject to conso Does the organization have a written policy re				ion ho	ndling of		
5	violations, and enforcement of the conservation ea					_	Yes	□ No
6	Staff and volunteer hours devoted to monitoring, ins							
U	Starr and volunteer nours devoted to monitoring, ins	pecting, nanding of viola	tions,	, and emorcing	COLISELV	allon easem	ents during	tile year
7	Amount of expenses incurred in monitoring, inspec	ating handling of violation	ne c	and anforcing of	oncorva	tion oacom	onte durina	the year
•	S	sting, nandling of violation	лю, с	and emoreing co	Jiiseiva	lion casem	ents during	tile year
8	Does each conservation easement reported on line	2(d) above satisfy the re	auir	aments of section	on 170/l	h)(4)(B)(i)		
Ü	and section 170(h)(4)(B)(ii)?	` '	•		•	, , , , , , , ,	Yes	☐ No
9	In Part XIII, describe how the organization reports							NO
•	balance sheet, and include, if applicable, the text							ne
	organization's accounting for conservation easeme		3					
Pa	rt III Organizations Maintaining Collection	s of Art, Historical Ti	eas	ures, or Other	r Simila	ar Assets.		
	Complete if the organization answered	d "Yes" on Form 990,	Part	IV, line 8.				
1a	If the organization elected, as permitted under F	ASB ASC 958. not to	epor	rt in its revenue	e stater	nent and b	alance she	et works
	of art, historical treasures, or other similar asse	ets held for public ext	nibitio	on, education,	or rese	earch in fu	rtherance	of public
I-	service, provide in Part XIII the text of the footnote						المعام ممم	ا مناسمین
b	If the organization elected, as permitted under F art, historical treasures, or other similar assets he	eld for public exhibition						
	provide the following amounts relating to these ite					_		
	(i) Revenue included on Form 990, Part VIII, line							
	(ii) Assets included in Form 990, Part X							
2	If the organization received or held works of a				assets f	or financia	I gain, pro	ovide the
	following amounts required to be reported under I					_		
a ⊩	Revenue included on Form 990, Part VIII, line 1.							
n	Assers included in Form 990 Part X.					→ (£		

Schedule D (Form 990) 2020

Schedule D (Form 990) 2020 Page 2

Pa	rt Organizations Maintaini								
3	Using the organization's acquisition		other records, ch	eck any of	the follow	ving that make sig	nificant	use o	of its
	collection items (check all that app	ly):							
а	X Public exhibition		——	n or excha		m			
b	X Scholarly research		e X Oth	er EDUCA	TION				
С	X Preservation for future gene								_
4	Provide a description of the organ	nization's collections	and explain how	w they furt	her the or	ganization's exem	ot purpo	se in	Part
_	XIII.		la cathara at ant le			- (b 1 1			
5	During the year, did the organization							v	No
Da	assets to be sold to raise funds rath		ained as part of th	e organiza	tion's collec	cuon?	Yes	Λ	NO
ıa	Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.								
1a	Is the organization an agent, trus	tee, custodian or o	ther intermediary	for contri	butions or	other assets not			
	included on Form 990, Part X?						Yes		No
b	If "Yes," explain the arrangement i								_
						Amour	nt		
С	Beginning balance				1c				
d	9 ,			-	1d				
е	Distributions during the year				1e				
f	Ending balance				1f				T
	Did the organization include an am					•	Yes		No
	If "Yes," explain the arrangement i	n Part XIII. Check no	ere ir the explanat	ion nas bee	n provided	on Part XIII			
Pa	Endowment Funds. Complete if the organization	ation answered "Ye	s" on Form 990	Part IV/	line 10				
	Complete ii the organiza	(a) Current year	(b) Prior year		years back	(d) Three years back	(e) Fou	veare	hack
	5	2421115000.	2292537000		183005.	1901152882.			5499.
	Beginning of year balance	80,427,257.	42,034,734		19,085.	127,245,589.			
	Contributions	00,121,12011							
C	Net investment earnings, gains, and losses	981,004,273.	169,262,496	5. 142,0	75,738.	171,346,295.	211,	456,	207.
Ч	Grants or scholarships	23,693,212.	22,071,059	20,6	61,758.	18,565,345.	17,	591,	210.
	Other expenditures for facilities								
	and programs	56,172,716.	53,098,001	. 50,5	50,131.	45,447,184.	39,	762,	970.
f	Administrative expenses	10,167,602.	7,550,170	8,3	28,939.	7,549,232.	6,	937,	967.
g	End of year balance	3392513000.	2421115000	2292	537000.	2128183005.	190	1152	2882.
2	Provide the estimated percentage	of the current year	end balance (line	1g, column	(a)) held as	:			
а	Board designated or quasi-endown		_%						
	Permanent endowment 22.6								
С	Term endowment ► 34.7000	- ' '							
2-	The percentages on lines 2a, 2b, a	·		مد مدم اماط	مرا مطامعات	sistans d for the			
3a	Are there endowment funds not in	the possession of the	ie organization tri	at are neid	and admir	listered for the	[Yes	No
	organization by: (i) Unrelated organizations						3a(i)	X	
	(ii) Related organizations						3a(ii)		X
b	If "Yes" on line 3a(ii), are the relate						3b		
4	Describe in Part XIII the intended u	· ·	•						
Pa	t VI Land, Buildings, and Equ	uipment.							
	Complete if the organized								<u> </u>
	Description of property	(a) Cost or (invest		ost or other bas (other)		cumulated reciation	(d) Book va	aiue	
1a	Land	11,9	96,440. 205	,194,26	4.		217,1	90,7	704.
b	Buildings			0201771			,377,5		
С	Leasehold improvements	• • • • • • • • • • • • • • • • • • • •		,320,71		69,203.	37,4		
d	Equipment			,686,81		25,364.	137,1		
е_	Other	(4)		,017,81		33,723.	52,7		
ıota	I. Add lines 1a through 1e. (Column	i (a) must equal Forn	n 990, Part X, colu	ımn (B), line	9 1UC.)	▶ 2	,822,0	/	.56.

Schedule D (Form 990) 2020

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Schedule D (Form 990) 2020

Page 3 Schedule D (Form 990) 2020

Part VII	Investments - Other Securities.
	III Vestilielits - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.						
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value				
(1) Financial derivatives						
(2) Closely held equity interests						
(3) Other						
(A) ALTERNATIVES-HEDGE	910,318,879.	FMV				
(B) ALTERNATIVES-NATURAL RESOURCES	57,492,303.	FMV				
(C) ALTERNATIVES-PRIVATE	1,032,279,715.	FMV				
(D) NON-MARKETABLE ALTERNATIVES	13,845,279.	FMV				
(E) ALTERNATIVES - REAL ESTATE	462,175,602.	FMV				
(F) RESIDUAL ASSET NOTE RECEIVABLE	41,848,976.	FMV				
(G)						
(H)						

2,517,960,754.

Part VIII Investments - Program Related.

Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.)

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.)		

Other Assets. Part IX

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	ANNUITIES PAYABLE	6,725,286.
(3)	FINANCE LEASE OBLIGATION	80,343,468.
(4)	OPERATING LEASE OBLIGATION	126,183,303.
(5)	RESIDUAL ASSET NOTE OBLIGATION	4,132,394.
(6)	FEDERAL LOAN ADVANCES	25,914,597.
(7)	COND. ASSET RETIREMENT OBLIGATION	12,487,474.
(8)	POST-RETIREMENT OBLIGATION	1,675,000.
(9)	FV OF INT. RATE EXCHANGE AGREEMENTS	356,775,797.
Tota	I. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	614,237,319.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII .

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Page 4 Schedule D (Form 990) 2020

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.			
1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments 2a		
b	Donated services and use of facilities		
С	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)		
	Add lines 4a and 4b	4c	
5 Part	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5 Irn	
Tart	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	1	
1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII.)	2-	
	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b. 4a		
	investment expenses not included on Form 550, Fart Vin, line 75	-	
b	Other (Describe in Late Ann.)	4c	
С 5	Add lines 4a and 4b	5	
	XIII Supplemental Information.		
Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line			
2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.			
SEE	PAGE 5		

Part XIII Supplemental Information (continued)

SCHEDULE D, PART III, LINE 1A

THE UNIVERSITY'S COLLECTIONS, ACQUIRED THROUGH PURCHASES AND CONTRIBUTIONS SINCE THE UNIVERSITY'S INCEPTION, ARE NOT RECOGNIZED AS ASSETS ON THE STATEMENTS OF FINANCIAL POSITION. PURCHASES OF COLLECTION ITEMS ARE RECORDED AS DECREASES IN NET ASSETS WITHOUT DONOR RESTRICTIONS IN THE YEAR IN WHICH THE ITEMS ARE ACQUIRED.

SCHEDULE D, PART III, LINE 4

THE UNIVERSITY'S COLLECTIONS ARE MADE UP OF ARTIFACTS OF HISTORICAL SIGNIFICANCE, SCIENTIFIC SPECIMENS, AND ART OBJECTS THAT ARE HELD FOR EDUCATIONAL, RESEARCH, SCIENTIFIC, AND CURATORIAL PURPOSES. EACH OF THE ITEMS IS CATALOGED, PRESERVED, AND CARED FOR, AND ACTIVITIES VERIFYING THEIR EXISTENCE AND ASSESSING THEIR CONDITION ARE PERFORMED REGULARLY. THE COLLECTIONS ARE SUBJECT TO A POLICY THAT REQUIRES PROCEEDS FROM DISPOSITIONS TO BE USED TO ACQUIRE OTHER ITEMS FOR COLLECTIONS.

SCHEDULE D, PART V, LINE 4

THE ENDOWMENT FUND GIVES THE UNIVERSITY THE FLEXIBILITY AND FREEDOM TO EMBARK ON NEW DISCIPLINES, HELPS REDUCE RISES IN TUITION BY PROVIDING NEEDED FINANCIAL AID, AND ENSURES REGULAR FUNDING LEVELS FOR UNIVERSITY RESEARCH, DEPARTMENTS, PROGRAMS, AND OPERATIONS.

SCHEDULE D, PART X, LINE 2

THE UNIVERSITY IS GENERALLY EXEMPT FROM INCOME TAX UNDER SECTION 501(C)(3) OF THE U.S. INTERNAL REVENUE CODE, EXCEPT TO THE EXTENT THE UNIVERSITY HAS UNRELATED BUSINESS INCOME. NO PROVISION FOR FEDERAL INCOME TAXES DUE WAS RECORDED AS OF JUNE 30, 2021 AND 2020. THE UNIVERSITY HAS

Schedule D (Form 990) 2020

Part XIII Supplemental Information (continued)

NO MATERIAL UNCERTAIN TAX POSITIONS.

Schedule D (Form 990) 2020

JSA

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SCHEDULE E (Form 990 or 990-EZ)

► Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization TRUSTEES OF BOSTON UNIVERSITY Employer identification number

04-2103547 YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?................ Χ Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, Х 2 Has the organization publicized its racially nondiscriminatory policy on its primarily publicly accessible Internet homepage at all times during its taxable year in a manner reasonably expected to be noticed by visitors to the homepage, or through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the Х general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II . 3 SEE SUPPLEMENTAL PAGE Does the organization maintain the following? Χ Records indicating the racial composition of the student body, faculty, and administrative staff?........ Records documenting that scholarships and other financial assistance are awarded on a racially Χ 4b c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing 4c Х Copies of all material used by the organization or on its behalf to solicit contributions?......... If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: Χ Χ Χ Χ 5e Χ Χ Use of facilities?..... 5f Χ X If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a X Χ b Has the organization's right to such aid ever been revoked or suspended?......... If you answered "Yes" on either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II 7

Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

SCHEDULE E, PART I, LINE 3

BOSTON UNIVERSITY PROHIBITS DISCRIMINATION AGAINST ANY INDIVIDUAL ON THE BASIS OF RACE, COLOR, RELIGION, SEX, AGE, NATIONAL ORIGIN, PHYSICAL OR MENTAL DISABILITY, SEXUAL ORIENTATION, GENDER IDENTITY, GENETIC INFORMATION, MILITARY SERVICE, PREGNANCY OR PREGNANT-RELATED CONDITION, OR BECAUSE OF MARITAL, PARENTAL, OR VETERAN STATUS. THIS POLICY EXTENDS TO ALL RIGHTS, PRIVILEGES, PROGRAMS AND ACTIVITIES, INCLUDING, ADMISSIONS, FINANCIAL ASSISTANCE, EDUCATIONAL AND ATHLETIC PROGRAMS, HOUSING, EMPLOYMENT, COMPENSATION, EMPLOYEE BENEFITS, AND THE PROVIDING OF, OR ACCESS TO, UNIVERSITY SERVICES OR FACILITIES. BOSTON UNIVERSITY RECOGNIZES THAT NON-DISCRIMINATION DOES NOT ENSURE THAT EQUAL OPPORTUNITY IS A REALITY. ACCORDINGLY, THE UNIVERSITY WILL CONTINUE TO TAKE AFFIRMATIVE ACTION TO ACHIEVE EQUAL OPPORTUNITY THROUGH RECRUITMENT, OUTREACH, AND INTERNAL REVIEWS OF POLICIES AND PRACTICES. INQUIRIES REGARDING THE APPLICATION OF THIS POLICY SHOULD BE ADDRESSED TO THE EXECUTIVE DIRECTOR OF EQUAL OPPORTUNITY, 888 COMMONWEALTH AVENUE, SUITE 303, BOSTON, MA 02215 (617-353-9286). THE UNIVERSITY'S NON-DISCRIMINATION POLICY IS ON THE UNIVERSITY'S WEBSITE, WWW.BU.EDU.

SCHEDULE E, PART I, LINE 6A

BOSTON UNIVERSITY PARTICIPATES IN SEVERAL FEDERAL FINANCIAL AID PROGRAMS

AND GRANTS INCLUDING THE FEDERAL PELL GRANT PROGRAM, THE FEDERAL WORK

STUDY PROGRAM, AND THE FEDERAL SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANT

WHICH ARE ALL UNDER THE DEPARTMENT OF EDUCATION. IN ADDITION, THE

UNIVERSITY RECEIVES FEDERAL GRANTS AND CONTRACTS IN SUPPORT OF ITS

RESEARCH MISSION. FEDERAL AGENCIES PROVIDING SUPPORT FOR UNIVERSITY

RESEARCH AND TRAINING INCLUDED THE DEPARTMENT OF HEALTH AND HUMAN

Schedule E (Form 990 or 990-EZ) (2020)

Schedule E (Form 990 or 990-EZ) (2020) Page 2

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

SERVICES, THE NATIONAL INSTITUTES OF HEALTH, THE NATIONAL SCIENCE FOUNDATION, THE NATIONAL AERONAUTICS AND SPACE ADMINISTRATION, THE DEPARTMENT OF DEFENSE, THE DEPARTMENT OF ENERGY, AND THE US AGENCY FOR INTERNATIONAL DEVELOPMENT. THE UNIVERSITY ALSO RECEIVED THE HIGHER EDUCATION EMERGENCY RELIEF FUND II (HEERF II) USED FOR EMERGENCY FINANCIAL AID AND GRANTS TO STUDENTS UNDER THE CORONAVIRUS RESPONSE AND RELIEF SUPPLEMENTAL APPROPRIATIONS ACT, PUBLIC LAW 116-260 (CRRSAA).

Schedule E (Form 990 or 990-EZ) (2020)

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Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number 04-2103547

TRU	STEES OF BOSTON UNIVERS	SITY			04-21035	47
Par	General Information o Form 990, Part IV, line 141		Outside the	United States. Compl	ete if the organization a	answered "Yes" or
1	For grantmakers. Does the orgother assistance, the grantees' award the grants or assistance?	eligibility for t	he grants or	assistance, and the selec	ction criteria used to	X Yes No
2	For grantmakers. Describe in I outside the United States. Activities per Region. (The follow	_			_	nd other assistance
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of	(f) Total expenditures for and investments in the region
(1)	EUROPE	0.	0.	FUNDRAISING		24,984.
(2)	CENTRAL AMERICA/CARIBBEAN	0.	0.	GRANTMAKING		88,296.
(3)	EAST ASIA AND THE PACIFIC	0.	0.	GRANTMAKING		1,821,220.
(4)	EUROPE	0.	0.	GRANTMAKING		20,041,100.
(5)	MIDDLE EAST AND NORTH AFRICA	0.	0.	GRANTMAKING		74,307.
(6)	NORTH AMERICA	0.	0.	GRANTMAKING		50,687.
(7)	SOUTH AMERICA	0.	0.	GRANTMAKING		114,700.
(8)	SOUTH ASIA	0.	0.	GRANTMAKING		1,833,661.
(9)	SUB-SAHARAN AFRICA	0.	0.	GRANTMAKING		1,598,239.
<u>(10)</u>	CENTRAL AMERICA/CARIBBEAN	0.	0.	PROGRAM SERVICES	RESEARCH	192,757.
<u>(11)</u>	EAST ASIA AND THE PACIFIC	0.	11.	PROGRAM SERVICES	RESEARCH	698,084.
(12)	EUROPE	0.	29.	PROGRAM SERVICES	RESEARCH	1,098,162.
<u>(13)</u>	MIDDLE EAST AND NORTH AFRICA	0.	2.	PROGRAM SERVICES	RESEARCH	197,596.
<u>(14)</u>	NORTH AMERICA	0.	10.	PROGRAM SERVICES	RESEARCH	337,864.
<u>(15)</u>	RUSSIA/INDEPENDENT STATES	0.	0.	PROGRAM SERVICES	RESEARCH	5,122.
<u>(16)</u>	SOUTH AMERICA	0.	10.	PROGRAM SERVICES	RESEARCH	44,522.
<u>~ </u>	SOUTH ASIA	1.	9.	PROGRAM SERVICES	RESEARCH	83,247.
3a b	Subtotal Total from continuation sheets to Part I	1.	71.			28,304,548.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

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c Totals (add lines 3a and 3b)

Schedule F (Form 990) 2020

1,026,142,062.

3002780

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

Part I

04-2103547 TRUSTEES OF BOSTON UNIVERSITY General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

	Form 990, Part IV, line 14th	0.				
1	For grantmakers. Does the orgother assistance, the grantees' award the grants or assistance?	eligibility for t			tion criteria used to	X Yes No
2	For grantmakers. Describe in I outside the United States.	Part V the org	anization's pro	ocedures for monitoring t	the use of its grants and	d other assistance
3	Activities per Region. (The follow	ving Part I, line	3 table can be	e duplicated if additional sp	ace is needed.)	
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(4)						205 245
(1)	SUB-SAHARAN AFRICA	0.	15.	PROGRAM SERVICES	RESEARCH	805,047.
(2)	CENTRAL AMERICA/CARIBBEAN	0.	0.	PROGRAM SERVICES	SEMINARS	7,622.
(3)	EAST ASIA AND THE PACIFIC	0.	0.	PROGRAM SERVICES	SEMINARS	40,913.
(4)	EUROPE	0.	0.	PROGRAM SERVICES	SEMINARS	103,590.
(- /						
(5)	MIDDLE EAST AND NORTH AFRICA	0.	0.	PROGRAM SERVICES	SEMINARS	3,228.
(6)	NORTH AMERICA	0.	0.	PROGRAM SERVICES	SEMINARS	15,722.
(0)	NOTETI TRABICION	0.	0.	TROGRAM BERVICES	DEMINING	13,722.
(7)	SOUTH AMERICA	0.	0.	PROGRAM SERVICES	SEMINARS	4,942.
(8)	SOUTH ASIA	0.	0.	PROGRAM SERVICES	SEMINARS	1,558.
(9)	SUB-SAHARAN AFRICA	0.	0.	PROGRAM SERVICES	SEMINARS	3,391.
10)	EAST ASIA AND THE PACIFIC	4.	15.	PROGRAM SERVICES	STUDY ABROAD	3,604,572.
11)	EUROPE	13.	116.	PROGRAM SERVICES	STUDY ABROAD	12,793,367.
12)	SOUTH AMERICA	0.	2.	PROGRAM SERVICES	STUDY ABROAD	56,812.
13)	SOUTH ASIA	0.	0.	PROGRAM SERVICES	STUDY ABROAD	12,199.
14)	CENTRAL AMERICA/CARIBBEAN	0.	0.	INVESTMENTS		834,077,659.
15)	EAST ASIA AND THE PACIFIC	0.	0.	INVESTMENTS		10,411,061.
16)	EUROPE	0.	0.	INVESTMENTS		78,437,096.
17)	MIDDLE EAST AND NORTH AFRICA	0.	0.	INVESTMENTS		987.
	Subtotal					
	Total from continuation					
	sheets to Part I					
С	Totals (add lines 3a and 3b)	1				I

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Schedule F (Form 990) 2020

3002780

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number TRUSTEES OF BOSTON UNIVERSITY 04-2103547 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to X Yes award the grants or assistance? 2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (c) Number of (b) Number (a) Region (d) Activities conducted in the (e) If activity listed in (d) is (f) Total émployees, of offices in region (by type) (such as, a program service, expenditures for agents, and the region fundraising, program services, describe specific type of and investments independent investments, grants to recipients service(s) in the region in the region contractors located in the region) in the region (1) NORTH AMERICA 0. 0. INVESTMENTS 21,718,852. (2) SOUTH AMERICA 0. 0. INVESTMENTS 15,084,134. (3) SUB-SAHARAN AFRICA 0. 0. INVESTMENTS 20,654,762. (4) (5) (6) (7) (8) (9) (10) (11) (12) (13)(14)(15)(16)(17)Subtotal За Total from continuation sheets to Part I

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2020

Totals (add lines 3a and 3b)

Schedule F (Form 990) 2020

Part II		ssistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990,								
	Part IV, line 15, for any re	ecipient who recei	ved more than \$5,000. F	Part II can be	duplicated if addition	onal space is	needed.	_		
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)	
(1)			CENT. AMERICA/CARIBBEAN	RESEARCH	88,296.	WIRE				
(2)			EAST ASIA/PACIFIC	RESEARCH	1,058,869.	WIRE				
(3)			EAST ASIA/PACIFIC	RESEARCH	87,620.	WIRE				
(4)			EAST ASIA/PACIFIC	RESEARCH	41,549.	WIRE				
(5)			EAST ASIA/PACIFIC	RESEARCH	61,495.	WIRE				
(6)			EAST ASIA/PACIFIC	RESEARCH	8,388.	WIRE				
(7)			EAST ASIA/PACIFIC	RESEARCH	6,729.	WIRE				
(8)			EAST ASIA/PACIFIC	RESEARCH	18,514.	WIRE				
(9)			EUROPE/ICELAND/GREENLAND	RESEARCH	3,002,018.	WIRE				
(10)			EUROPE/ICELAND/GREENLAND	RESEARCH	2,957,615.	WIRE				
(11)			EUROPE/ICELAND/GREENLAND	RESEARCH	2,002,211.	WIRE				
(12)			EUROPE/ICELAND/GREENLAND	RESEARCH	1,580,707.	WIRE				
(13)			EUROPE/ICELAND/GREENLAND	RESEARCH	1,677,016.	WIRE				
(14)			EUROPE/ICELAND/GREENLAND	RESEARCH	1,372,236.	WIRE				
(15)			EUROPE/ICELAND/GREENLAND	RESEARCH	364,589.	WIRE				
(16)			EUROPE/ICELAND/GREENLAND	RESEARCH	1,263,033.	WIRE				

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
3	Enter total number of other organizations or entities

Schedule F (Form 990) 2020

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			EUROPE/ICELAND/GREENLAND	RESEARCH	1,307,531.	WIRE			
(2)			EUROPE/ICELAND/GREENLAND	RESEARCH	616,977.	WIRE			
(3)			EUROPE/ICELAND/GREENLAND	RESEARCH	460,194.	WIRE			
(4)			EUROPE/ICELAND/GREENLAND	RESEARCH	604,269.	WIRE			
(5)			EUROPE/ICELAND/GREENLAND	RESEARCH	429,697.	WIRE			
(6)			EUROPE/ICELAND/GREENLAND	RESEARCH	384,317.	WIRE			
(7)			EUROPE/ICELAND/GREENLAND	RESEARCH	455,890.	WIRE			
(8)			EUROPE/ICELAND/GREENLAND	RESEARCH	222,325.	WIRE			
(9)			EUROPE/ICELAND/GREENLAND	RESEARCH	194,501.	WIRE			
(10)			EUROPE/ICELAND/GREENLAND	RESEARCH	184,803.	WIRE			
(11)			EUROPE/ICELAND/GREENLAND	RESEARCH	141,465.	WIRE			
(12)			EUROPE/ICELAND/GREENLAND	RESEARCH	113,113.	WIRE			
(13)			EUROPE/ICELAND/GREENLAND	RESEARCH	103,828.	WIRE			
(14)			EUROPE/ICELAND/GREENLAND	RESEARCH	49,991.	WIRE			
(15)			EUROPE/ICELAND/GREENLAND	RESEARCH	98,975.	WIRE			
(16)			EUROPE/ICELAND/GREENLAND	RESEARCH	98,399.	WIRE			

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
3	Enter total number of other organizations or entities

Page 2 Schedule F (Form 990) 2020

Part II	Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.										
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)		
(1)			EUROPE/ICELAND/GREENLAND	RESEARCH	48,767.	WIRE					
(2)			EUROPE/ICELAND/GREENLAND	RESEARCH	46,115.	WIRE					
(3)			EUROPE/ICELAND/GREENLAND	RESEARCH	11,381.	WIRE					
(4)			EUROPE/ICELAND/GREENLAND	RESEARCH	17,618.	WIRE					
(5)			EUROPE/ICELAND/GREENLAND	RESEARCH	231,519.	WIRE					
(6)			MIDDLE EAST/NORTH AFRICA	RESEARCH	74,307.	WIRE					
(7)			NORTH AMERICA	RESEARCH	24,489.	CHECK					
(8)			NORTH AMERICA	RESEARCH	20,367.	WIRE					
(9)			NORTH AMERICA	RESEARCH	5,831.	CHECK					
(10)			SOUTH AMERICA	RESEARCH	114,700.	WIRE					
<u>(11)</u>			SOUTH ASIA	RESEARCH	769,867.	WIRE					
(12)			SOUTH ASIA	RESEARCH	446,491.	WIRE					
(13)			SOUTH ASIA	RESEARCH	380,794.	WIRE					
(14)			SOUTH ASIA	RESEARCH	44,358.	WIRE					
(15)			SOUTH ASIA	RESEARCH	56,934.	WIRE					
(16)			SOUTH ASIA	RESEARCH	29,801.	WIRE					

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
3	Enter total number of other organizations or entities

Page 2 Schedule F (Form 990) 2020

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
									арргазаі, отпот
(1)			SOUTH ASIA	RESEARCH	24,715.	WIRE			
(2)			SUB-SAHARAN AFRICA	RESEARCH	1,241,744.	WIRE			
(3)			SUB-SAHARAN AFRICA	RESEARCH	53,855.	WIRE			
(4)			SUB-SAHARAN AFRICA	RESEARCH	290,857.	WIRE			
(5)			SUB-SAHARAN AFRICA	RESEARCH	11,783.	WIRE			
(6)			EAST ASIA/PACIFIC	RESEARCH	538,056.	WIRE			
(7)			SOUTH ASIA	RESEARCH	80,700.	WIRE			
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
	er total number of recipient or mpt 501(c)(3) organization by t								30.

Schedule F (Form 990) 2020

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III Part III can be duplicated if additional space is needed. (c) Number of (a) Type of grant or assistance (b) Region (d) Amount of (e) Manner of (f) Amount of (g) Description (h) Method of valuation (book, FMV, recipients cash grant cash noncash of noncash disbursement assistance assistance appraisal, other) (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)(11) (12)(13)(14)(15) (16) (17) (18)

Schedule F (Form 990) 2020
Part IV Foreign Forms

ran	Foreign Forms			
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X	Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)		Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	X	Yes	□ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	X	Yes	□ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X	Yes	□ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	X	Yes	□ No

Schedule F (Form 990) 2020

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Schedule F (Form 990) 2020 Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE F, PART I, LINE 2

THE UNIVERSITY ASSIGNS RESPONSIBILITY FOR MONITORING THE USE OF RESEARCH FUNDS OUTSIDE OF THE UNITED STATES TO THE OFFICE OF POST AWARD FINANCIAL OPERATIONS. THIS OFFICE MONITORS ALL DOMESTIC AND FOREIGN SUBRECIPIENT GRANT MAKING ACTIVITY, INCLUDING COMPLIANCE WITH ALL APPLICABLE REGULATIONS.

WHEN APPROVING INVOICE PAYMENTS CHARGED TO RESEARCH GRANTS, THE VALIDITY OF EXPENSES AND THE ACHIEVEMENT OF SCIENTIFIC AND TECHNICAL PROGRESS IS VERIFIED BY THE PRINCIPAL INVESTIGATOR OR HIS/HER DESIGNEE.

SCHEDULE F, PART I, LINE 3

THE INFORMATION REPORTED UNDER SCHEDULE F, PART I IS BASED ON REVIEW OF DISBURSEMENTS TO FOREIGN VENDORS AS WELL AS GRANT, PAYROLL, TRAVEL, AND INVESTMENT DATA. GRANT MAKING ACTIVITIES CONSIST OF RESEARCH GRANTS TO SUBRECIPIENTS.

SCHEDULE F, PART III

PER FORM 990, PART IV, LINE 16, THE UNIVERSITY DID NOT PROVIDE MORE THAN \$5,000 OF AGGREGATE GRANTS OR OTHER ASSISTANCE TO OR FOR FOREIGN INDIVIDUALS FOR THE PERIOD JULY 1, 2020 THROUGH JUNE 30, 2021; THEREFORE, THE UNIVERSITY DOES NOT NEED TO COMPLETE SCHEDULE F, PART III OF THE FORM 990. THIS IS DUE TO THE SUSPENSION OF STUDY ABROAD PROGRAMS RELATED TO THE ONGOING CONCERNS ABOUT THE CORONAVIRUS PANDEMIC AND THE GLOBAL HEALTH RISKS OF THE STUDENTS.

Schedule F (Form 990) 2020

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SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Go to www.irs.gov/line						rm 990 or Form 990-EZ. or instructions and the latest information.		Open to Public Inspection		
lame c	f the	organization					Employer identification	on number		
rus	TEE	S OF BOS	TON UNIVERSITY				04-2103547			
Part	Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.									
		Form 990-	EZ filers are not required to com	plet	e th	nis part.				
1	Indic	cate whether	the organization raised funds through	gh a	iny (of the following activities. Check a	II that apply.			
а	Х	Mail solicita	tions	е	Х	Solicitation of non-government g	rants			
b	Х	Internet and	email solicitations	f	Х	Solicitation of government grants	;			
С	Х	Phone solic	tations	g	Х	Special fundraising events				
d	X	In-person so	olicitations							

2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, X Yes or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be

	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	ndraiser have or control of outions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No			
1		FUNDRAISING					
	REATER PUBLIC	CONSULTANT		X		10,261.	
2							
3							
3							
4							
5							
6							
7							
8							
9							
10							
10							
otal				▶		10,261.	
3	List all states in which the organ registration or licensing.	ization is registered o	or licensed	d to solicit	contributions or	has been notified	it is exempt fror
4LL	STATES						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2020

Schedule G (Form 990 or 990-EZ) 2020

	5: 555 5: 555 <u>LL</u>) <u>L</u> 5 <u>L</u> 5				. ago =
Part II	Fundraising Events. Comple				
	more than \$15,000 of fundrevents with gross receipts gro		ions and gross incom	ne on Form 990-EZ,	lines 1 and 6b. List
		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events

		events with gloss receipts gre				
			(a) Event #1 WBUR VALENTINE	(b) Event #2 PUB RADIO GALA	(c) Other events	(d) Total events (add col. (a) through
a)			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	828,580.	508,308.	13,680.	1,350,568
ď		Less: Contributions Gross income (line 1 minus	113,455.	508,308.		621,763
_		line 2)	715,125.		13,680.	728,805
	4	Cash prizes				
	5	Noncash prizes		36,526.		36,526
enses	6	Rent/facility costs		5,775.		5,775
Direct Expenses	7	Food and beverages				
Direc	8	Entertainment				
	9	Other direct expenses	469,801.	52,269.		522,070
	10	Direct expense summary. Add lin	es 4 through 9 in colu	mn (d)		564,371
	11	Net income summary. Subtract li	ne 10 from line 3, colu	ımn (d)	>	164,434
Pa	rt l	Gaming. Complete if the org \$15,000 on Form 990-EZ, lin		Yes" on Form 990, I	Part IV, line 19, or	reported more than
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Rev	1	Gross revenue				
ses	2	Cash prizes				
Direct Expenses	3	Noncash prizes				
irect E	4	Rent/facility costs				
	5	Other direct expenses				
	_		Yes %	Yes %	Yes %	
	6	Volunteer labor	No	No	No	
	7	Direct expense summary. Add lin	es 2 through 5 in colu	mn (d)		
	8	Net gaming income summary. Su	ubtract line 7 from line	1, column (d)		
9		Enter the state(s) in which the org. Is the organization licensed to con			25?	Yes No
k		If IIN a II available.			~	
10a k		Were any of the organization's gamino	g licenses revoked, susp		uring the tax year?	Yes No

Sched	ule G (Form 990 or 990-EZ) 2020 Page 3
11	Does the organization conduct gaming activities with nonmembers? Yes No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity
	formed to administer charitable gaming?
13	Indicate the percentage of gaming activity conducted in:
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming
	revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
	amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
	Name ▶
	Address ►
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ▶\$
	Description of services provided ▶
	Director/officer
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
_	or spent in the organization's own exempt activities during the tax year ▶ \$
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Schedule G (Form 990 or 990-EZ) 2020

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization						Employer identificati	on number
TRUSTEES OF BOSTON UNIVERSITY						04-210354	ł7
Part I General Information on Grants and	d Assistanc	е					
 Does the organization maintain records to so the selection criteria used to award the grant Describe in Part IV the organization's proced Part II Grants and Other Assistance to D 	s or assistand dures for mor	ee?	of grant funds in the	e United States.			Yes No
Part IV, line 21, for any recipient the	nat received	more than \$5	,000. Part II can I	oe duplicated if a	additional space is n	eeded.	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) ABT ASSOCIATES INC							
10 FAWCETT STREET CAMBRIDGE, MA 02138	42-2347643		103,377.				RESEARCH
(2) ADMINISTRATORS OF THE TULANE EDUCATIONAL FU							
155 POYDRAS ST STE805 NEW ORLEANS, LA 70112	72-0423889	501 C 3	22,555.				RESEARCH
(3) ADVANCED BUILDING ANALYSIS LLC							
2 WOODLAWN STREET AMESBURY, MA 01913	26-3486448		83,718.				RESEARCH
(4) ALBANY MEDICAL COLLEGE							
47 NEW SCOTLAND AVE. ALBANY, NY 12208	14-1338310	501 C 3	23,823.				RESEARCH
(5) AMERICAN ACADEMY OF PEDIATRICS							
PO BOX 776442 CHICAGO, IL 60677	36-2275597	501 C 3	139,635.				RESEARCH
(6) AMERICAN COLLEGE OF RADIOLOGY							
1891 PRESTON WHITE DRIVE RESTON, VA 20191	36-2261602	501 C 3	1,355,067.				RESEARCH
(7) AMERICAN UNIVERSITY OF BEIRUT							
3 DAG HAMMARSKJOLD PLAZA NEW YORK, NY 10017	13-5596846	501 C 3	15,250.				RESEARCH
(8) AMICROBE INC							
3142 TIGER RUN CT CARLSBAD, CA 92010	27-4438018		4,188,860.				RESEARCH
(9) ARIZONA STATE UNIVERSITY							
PO BOX 876011 TEMPE, AZ 85287	86-0196696	STATE GOVT	17,380.				RESEARCH
10) ASSOCIATION FOR CLINICAL PASTORAL EDUCATION							
55 IVAN ALLEN JR BLVD ATLANTA, GA 30308	58-1921094	501 C 3	5,988.				RESEARCH
(11) ASSOCIATION OF MATERNAL & CHILD HEALTH							
1825 K STREET NW WASHINGTON, DC 20006	52-1529448	501 C 3	87,036.				RESEARCH
(12) AUGUSTA UNIVERSITY RESEARCH INSTITUTE							
PO BOX 945552 ATLANTA, GA 30394	58-1418202	501 C 3	73,131.				RESEARCH
2 Enter total number of section 501(c)(3) and	government	organizations lis	sted in the line 1 tal	ole			
3 Enter total number of other organizations list	ed in the line	1 table					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047 2020

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization						Employer identificat	ion number	
TRUSTEES OF BOSTON UNIVERSITY						04-2103547		
Part I General Information on Grants an	d Assistanc	е				'		
 Does the organization maintain records to set the selection criteria used to award the grant Describe in Part IV the organization's process. 	ts or assistand	e?					X Yes No	
Part II Grants and Other Assistance to De Part IV, line 21, for any recipient to		_			additional space is n		es" on Form 990,	
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	
(1) AUSTIN SPEECH LABS								
7800 SHOAL CREEK BLVD AUSTIN, TX 78757	26-2137242	501 C 3	35,902.				RESEARCH	
(2) AVAILS MEDICAL INC								
1455 ADAMS DRIVE MENLO PARK, CA 94025	46-4246007		979,419.				RESEARCH	
(3) BAEBIES INC								
615 DAVIS DR STE 800 DURHAM, NC 27709	46-3482298		68,166.				RESEARCH	
(4) BANNER HEALTH								
901 E WILLETTA STREET PHOENIX, AZ 85006	45-0233470	501 C 3	16,372.				RESEARCH	
(5) BASE PAIR BIOTECHNOLOGIES								
8619 BROADWAY ST PEARLAND, TX 77584	45-4702942		33,600.				RESEARCH	
(6) BAY AREA BIOSCIENCE CENTER								
685 GATEWAY BLVD S SAN FRANCISCO, CO 94080	94-3118621	501 C 3	48,853.				RESEARCH	
(7) BAYLOR COLLEGE OF MEDICINE								
PO BOX 301207 DALLAS, TX 75303	74-1613878	501 C 3	252,434.				RESEARCH	
(8) BB100 LLC								
242 BROADWAY SCHNECTADY, NY 12305	82-3986915		777,152.				RESEARCH	
(9) BEDFORD VA RESEARCH CORPORATION, IN								
200 SPRINGS RD BEDFORD, MA 01730	04-3512440	501 C 3	9,357.				RESEARCH	
(10) BENTLEY UNIVERSITY								
175 FOREST STREET WALTHAM, MA 02452	04-1081650	501 C 3	49,969.				RESEARCH	
(11) BETH ISRAEL DEACONESS MEDICAL CENTER								
330 BROOKLINE AVE BOSTON, MA 02215	04-2103881	501 C 3	746,130.				RESEARCH	
(12) BMSEED LLC								
1440 EAST NORTHSHORE DR TEMPE, AZ 85283	46-2005445		111,716.				RESEARCH	
 Enter total number of section 501(c)(3) and Enter total number of other organizations lis 	•	•						

JSA

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

0E1288 1.000 3754HQ L42K 3002780 PAGE 58

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization						Employer identificat	ion number
TRUSTEES OF BOSTON UNIVERSITY						04-210354	17
Part I General Information on Grants an	d Assistanc	е				'	
 Does the organization maintain records to s the selection criteria used to award the gran Describe in Part IV the organization's proces Part II Grants and Other Assistance to D	ts or assistand dures for mo	ce?	of grant funds in th	e United States.			X Yes No
Part IV, line 21, for any recipient t	hat received	more than \$5	,000. Part II can	be duplicated if a	additional space is n	eeded.	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) BOARD OF REGENTS UNIV. OF NEVADA							
4505 MARYLAND PKWY LAS VEGAS, NV 89154	88-6000024	501 C 3	9,579.				RESEARCH
(2) BOARD OF TRUSTEES OF THE LELAND STANFORD							
PO BOX 44253 SAN FRANCISCO, CA 94144	94-1156365	501 C 3	602,511.				RESEARCH
(3) BOARD OF TRUSTEES OF UNIVERSITY OF ILLINOIS							
28395 NETWORK PL CHICAGO, IL 60673	37-6000511	501 C 3	42,402.				RESEARCH
(4) BOSTON HEALTH CARE FOR THE HOMELESS							
780 ALBANY STREET BOSTON, MA 02118	04-3160480	501 C 3	5,265.				RESEARCH
(5) BOSTON HOUSING AUTHORITY							
52 CHAUNCY ST BOSTON, MA 02111	04-6001907	LOCAL GOVT	24,967.				RESEARCH
(6) BOSTON MEDICAL CENTER							
660 HARRISON AVE BOSTON, MA 02118	04-3314093	501 C 3	1,772,445.				RESEARCH
(7) BOSTON VA RESEARCH INSTITUTE INC							
5 POST OFFICE SQ BOSTON, MA 02109	04-3081542	501 C 3	57,780.				RESEARCH
(8) BRANDEIS UNIVERSITY							
415 SOUTH ST WALTHAM, MA 02454	04-2103552	501 C 3	248,383.				RESEARCH
(9) BRONX VETERANS MEDICAL RESEARCH FOUNDATION							
130 WEST KINGSBRIDGE ROAD BRONX, NY 10468	13-3699250	501 C 3	149,214.				RESEARCH
(10) BROWN UNIVERSITY							
69 BROWN ST 2ND FL PROVIDENCE, RI 02912	05-0258812	501 C 3	708,642.				RESEARCH
(11) BUGWORKS RESEARCH INC							
41635 JOYCE AVE FREMONT, CA 94539	46-4722591		1,745,645.				RESEARCH
(12) BUTLER HOSPITAL							
350 DUNCAN DR PROVIDENCE, RI 02906	05-0258812	501 C 3	355,597.				RESEARCH
2 Enter total number of section 501(c)(3) and	government	organizations lis	sted in the line 1 ta	ble			
3 Enter total number of other organizations lis	ted in the line	1 table					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047
20**20**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

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Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization						Employer identificati	on number
TRUSTEES OF BOSTON UNIVERSITY						04-210354	.7
Part I General Information on Grants and	d Assistanc	е				-	
 Does the organization maintain records to so the selection criteria used to award the grant Describe in Part IV the organization's proced 	s or assistand dures for mor	e? nitoring the use	of grant funds in the	e United States.			X Yes No
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient the		_			. •		es" on Form 990,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) CALIFORNIA INSTITUTE OF TECHNOLOGY							
1200 E. CALIFORNIA BLVD. PASADENA, CA 91125	95-1643307	501 C 3	7,147.				RESEARCH
(2) CARDIOVASCULAR ENGINEERING, INC.							
1 EDGEWATER DRIVE NORWOOD, MA 02062	04-3428135		205,757.				RESEARCH
(3) CARNEGIE MELLON UNIVERSITY							
PO BOX 371032 PITTSBURGH, MA 15250	25-0969449	501 C 3	231,040.				RESEARCH
(4) CEDARS-SINAI MEDICAL CENTER							
8700 BEVERLY BLVD LOS ANGELES, CA 90048	95-1644600	501 C 3	237,446.				RESEARCH
(5) CELLICS THERAPEUTICS INC							
11588 SORRENTO VLY RD SAN DIEGO, CA 92121	46-5220148		914,551.				RESEARCH
(6) CENTER FOR INNOVATIVE PUBLIC HEALTH							
555 N EL CAMINO REAL SAN CLEMENTE, CA 92672	20-0165973	501 C 3	36,382.				RESEARCH
(7) CHICAGO ASSOCIATION FOR RESEARCH AND EDUCAT							
PO BOX 250 HINES, IL 60141	36-3334177	501 C 3	21,837.				RESEARCH
(8) CHILDRENS HOSPITAL COLORADO							
13123 E 16TH AVENUE AURORA, CO 80045	84-0166760	501 C 3	93,183.				RESEARCH
(9) CHILDRENS HOSPITAL CORPORATION							
PO BOX 414413 BOSTON, MA 02241	04-2774441	501 C 3	853,423.				RESEARCH
(10) CHILDRENS HOSPITAL OF WISCONSIN INC							
9000 W WISCONSIN AVE MILWAUKEE, WI 53226	39-0812532	501 C 3	199,020.				RESEARCH
(11) CHILDRENS RESEARCH INSTITUTE							
801 ROEDER RD #500 SILVER SPRING, MD 20910	52-1654453	501 C 3	71,663.				RESEARCH
(12) CIRCLE INC							
PO BOX 652 BARRE, VT 05641	03-0331147	501 C 3	18,379.				RESEARCH
2 Enter total number of section 501(c)(3) and	•	•	sted in the line 1 tal	ole			
3 Enter total number of other organizations list	ad in the line	1 tahla					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

2020

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Attach to Form 990.

For to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization						Employer identificat	ion number
TRUSTEES OF BOSTON UNIVERSITY						04-210354	1 7
Part I General Information on Grants and	d Assistanc	е				•	
 Does the organization maintain records to s the selection criteria used to award the grant Describe in Part IV the organization's proced 	s or assistand dures for mor	ce?nitoring the use	of grant funds in th	e United States.			X Yes No
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient to		•					es on Form 990,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) CLARAMETYX BIOSCIENCES, INC							
1275 KINNEAR RD COLUMBUS, OH 43212	84-4245308		2,147,358.				RESEARCH
(2) CLEVELAND CLINIC FOUNDATION							
PO BOX 931562 CLEVELAND, OH 44193	34-0714585	501 C 3	23,837.				RESEARCH
(3) CLINTON HEALTH ACCESS INITIATIVE IN							
383 DORCHESTER AVE BOSTON, MA 02127	27-1414646	501 C 3	357,569.				RESEARCH
(4) CODMAN SQUARE HEALTH CENTER, INC							
637 WASHINGTON STREET DORCHESTER, MA 02124	04-2678774	501 C 3	39,032.				RESEARCH
(5) COLORADO DEPARTMENT OF PUBLIC HEALTH							
4300 CHERRY CREEK DR SOUTH DENVER, CO 80246	84-0644739	STATE GOVT	73,612.				RESEARCH
(6) COLORADO SEMINARY							
PO BOX 911811 OSP DENVER, CO 80291	84-0404231	501 C 3	193,986.				RESEARCH
(7) COLORADO STATE UNIVERSITY							
2002 CAMPUS DELIVERY FORT COLLINS, CO 80523	84-6000545	STATE GOVT	57,917.				RESEARCH
(8) COMMONWEALTH OF KENTUCKY CABINET FO							
310 WHITTINGTON PKWY LOUISVILLE, KY 40222	61-6001481	STATE GOVT	135,678.				RESEARCH
(9) CONTRAFECT CORP							
28 WELLS AVE 3RD FL YONKERS, NY 10701	39-2072586		2,109,140.				RESEARCH
(10) CORNELL UNIVERSITY							
PO BOX 22 ITHACA, NY 14851	15-0532082	501 C 3	271,902.				RESEARCH
(11) DANA-FARBER CANCER INSTITUTE, INC.							
450 BROOKLINE AVE BOSTON, MA 02215	04-2263040	501 C 3	172,015.				RESEARCH
(12) DARTMOUTH-HITCHCOCK CLINIC							
ONE MEDICAL CENTER DRIVE LEBANON, NH 03756	22-2519596	501 C 3	121,720.				RESEARCH
2 Enter total number of section 501(c)(3) and	government	organizations lis	sted in the line 1 ta	ble		.	
3 Enter total number of other organizations lis	ted in the line	1 table					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. **Open to Public** ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Inspection **Employer identification number** Name of the organization TRUSTEES OF BOSTON UNIVERSITY 04-2103547 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and

Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV line 21 for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) DAY ZERO DIAGNOSTICS INC							
40 GUEST STREET STE 3300 BOSTON, MA 02465	81-2254210		4,235,131.				RESEARCH
(2) DREXEL UNIVERSITY							
PO BOX 95000-1090 PHILADELPHIA, PA 19195	23-1352630	501 C 3	34,221.				RESEARCH
(3) DUKE UNIVERSITY							
PO BOX 602651 CHARLOTTE, NC 28260	56-0532129	501 C 3	169,242.				RESEARCH
(4) EASTERN VIRGINIA MEDICAL SCHOOL							
358 MOWBRAY ARCH NORFOLK, VA 23507	54-6055378	501 C 3	154,847.				RESEARCH
(5) EDUCATIONAL TESTING SERVICE							
PO BOX 371986 PITTSBURGH, PA 15251	21-0634479	501 C 3	18,154.				RESEARCH
(6) EMORY UNIVERSITY							
PO BOX 935084 ATLANTA, GA 31193	58-0566256	501 C 3	210,068.				RESEARCH
(7) ENDICOTT COLLEGE							
376 HALE ST BEVERLY, MA 01915	04-2103567	501 C 3	58,770.				RESEARCH
(8) ENTASIS THERAPEUTICS INC							
35 GATEHOUSE DRIVE WALTHAM, MA 02451	47-3440942		2,387,404.				RESEARCH
(9) FACILE THERAPEUTICS INC							
2708 WEMBERLY DRIVE BELMONT, CA 94002	82-0616802		568,708.				RESEARCH
(10) FAMILY HEALTH INTERNATIONAL							
359 BLACKWELL STREET #200 DURHAM, NC 27701	23-7413005	501 C 3	77,939.				RESEARCH
(11) FAMILY VOICES							
110 HARTWELL AVENUE LEXINGTON, MA 02421	85-0430800	501 C 3	119,149.				RESEARCH
(12) FARADAY ENERGY LLC							
1525 BULL LEA ROAD LEXINGTON, KY 40511	27-3416441		87,572.				RESEARCH

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Schedule I (Form 990) 2020

JSA

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

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Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization **Employer identification number** TRUSTEES OF BOSTON UNIVERSITY 04-2103547 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(h) Purpose of grant 1 (a) Name and address of organization (if applicable) grant cash assistance noncash assistance or assistance or government (1) FLORIDA INTERNATIONAL UNIV BOT 65-0177616 501 C 3 11200 SW 8TH STREET MIAMI, FL 33199 490,959 RESEARCH (2) FORGE THERAPEUTICS INC 10578 SCIENCE CENTER DR SAN DIEGO, CA 92121 80-0940055 4,373,018. RESEARCH (3) FORSYTH DENTAL INFIRMARY FOR CHILDREN 245 FIRST STREET CAMBRIDGE, MA 02142 04-2104230 501 C 3 476,677. RESEARCH (4) FRANKLIN & MARSHALL COLLEGE 17,326. PO BOX 3003 LANCASTER, PA 17604 23-1352635 501 C 3 RESEARCH (5) FRANKLIN W. OLIN COLLEGE OF ENGINEERING 1000 OLIN WAY NEEDHAM, MA 02492 06-1519057 501 C 3 48,649. RESEARCH (6) GEORGE MASON UNIVERSITY 4400 UNIVERSITY DRIVE FAIRFAX, VA 22030 54-0836354 STATE GOVT 17.547. RESEARCH (7) GEORGETOWN UNIVERSITY BOX 571164 WASHINGTON, DC 20057 53-0196603 501 C 3 14,394. RESEARCH (8) GEORGIA TECH RESEARCH CORPORATION PO BOX 100117 ATLANTA, GA 30384 58-0603146 501 C 3 41,857. RESEARCH (9) GILLETTE CHILDRENS SPECIALTY HEALTH 200 UNIVERSITY AVE E SAINT PAUL, MN 55101 36-3379150 501 C 3 126,388 RESEARCH (10) GLAXOSMITHKLINE HOLDINGS AMERICAS INC 5 CRESCENT DRIVE PHILADELPHIA, PA 19112 51-0395640 1,346,450. RESEARCH (11) GREENROOTS INC 81-2718273 501 C 3 26,181. 227 MARGINAL ST SUITE 1 CHELSEA, MA 02150 RESEARCH (12) HEALTH MANAGEMENT ASSOCIATES INC 120 N WASHINGTON SQ LANSING, MI 48933 38-2599727 501 C 3 147,963. RESEARCH 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

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Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

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Name of the organization **Employer identification number** TRUSTEES OF BOSTON UNIVERSITY 04-2103547 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(h) Purpose of grant (if applicable) grant cash assistance noncash assistance or assistance or government (1) HEALTH RESEARCH, INC. 150 BROADWAY SUITE 560 MENANDS, NY 12204 14-1402155 501 C 3 452,630. RESEARCH (2) HEALTH RESOURCES IN ACTION INC 2 BOYLSTON ST BOSTON, MA 02116 04-2229839 501 C 3 6,000. RESEARCH (3) HEBREW REHABILITATION CENTER 1200 CENTRE STREET BOSTON, MA 02131 04-2104298 501 C 3 46,177. RESEARCH (4) HELIXBIND INC. 46-1399706 1.821.297. 181 CEDAR HILL ST MARLBOROUGH, MA 01752 RESEARCH (5) HENRY FORD HEALTH SYSTEM ONE FORD PLACE DETROIT, MI 48202 38-1357020 501 C 3 178,409 RESEARCH (6) HERRERA CONSULTING GROUP LLC 6123 UTAH AVE NW WASHINGTRON, DC 20015 81-2848801 13,900. RESEARCH (7) HOLYOKE HEALTH CENTER INC PO BOX 6260 230 MAPLE ST HOLYOKE, MA 01041 04-2492730 501 C 3 198,671 RESEARCH (8) ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI 1 GUSTAVE LEVY PL. NEW YORK, NY 10029 13-6171197 501 C 3 925,055 RESEARCH (9) IHC HEALTH SERVICES INC PO BOX 57828 SALT LAKE CITY, UT 84157 94-2854057 501 C 3 23,329. RESEARCH (10) IMPACT MARKETING AND COMMUNICATIONS 1019 SHANNON BLVD NISKAYUNA, NY 12309 16-1694206 95,398 RESEARCH (11) INDIANA UNIVERSITY PO BOX 78000 DETROIT, MI 48278 35-6001673 352,239. STATE GOVT RESEARCH (12) INNOVATIONS FOR POVERTY ACTION 101 WHITNEY AVENUE NEW HAVEN, CT 06510 06-1660068 501 C 3 109.794. RESEARCH 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

2020 Open to Public

Inspection

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization **Employer identification number** TRUSTEES OF BOSTON UNIVERSITY 04-2103547 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(h) Purpose of grant (if applicable) grant cash assistance noncash assistance or assistance or government (1) INSTITUTE FOR LIFE SCIENCE ENTREPRENEURSHIP 1000 MORRIS AVE UNION, NJ 07083 46-5632420 501 C 3 356,835 RESEARCH (2) INSTITUTE FOR HEALTH AND RECOVERY 349 BROADWAY CAMBRIDGE, MA 02139 04-3086647 501 C 3 46,955. RESEARCH (3) INTEGRATED BIOTHERAPEUTICS 4 RESEARCH COURT ROCKVILLE, MD 20850 20-3052840 10,427,336. RESEARCH (4) INVICRO 26-3404955 27 DRYDOCK AVE BOSTON, MA 02210 136,557. RESEARCH (5) J CRAIG VENTER INSTITUTE 4120 CAPRICORN LANE LA JOLLA, CA 92037 52-1842938 501 C 3 780,691. RESEARCH (6) JOHNS HOPKINS UNIV APPLIED PHYSICS 11100 JOHNS HOPKINS ROAD LAUREL, MD 20723 52-0595111 501 C 3 25,577. RESEARCH (7) JOHNS HOPKINS UNIVERSITY 12529 COLLECTIONS CTR DR CHICAGO, IL 60693 52-0595110 501 C 3 564,475 RESEARCH (8) KAISER FOUNDATION RESEARCH INSTITUTE 1800 HARRISON ST. OAKLAND, CA 94612 94-1105628 501 C 3 1,020,982 RESEARCH (9) KANSAS STATE UNIVERSITY 2323 ANDERSON AVE MANHATTAN, KS 66502 48-0771751 501 C 3 37,037. RESEARCH (10) LAHEY CLINIC, INC. 41 MALL ROAD BURLINGTON, MA 01805 04-2704683 501 C 3 62,215. RESEARCH (11) LOCUS BIOSCIENCES INC 47-4084065 523 DAVIS DRIVE MORRISVILLE, NC 27560 112,943. RESEARCH (12) LOUISIANA STATE UNIVERSITY AND AGRICULTURE 6400 PERKINS ROAD BATON ROUGE, LA 70816 72-6000848 STATE GOVT 134,929 RESEARCH 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Inspection

Open to Public

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

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2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

20-8335617

501 C 3

38-6005984 STATE GOVT

Schedule I (Form 990) 2020

RESEARCH

RESEARCH

JSA

15500 SE30TH PLACE BELLEVUE, WA 98007

426 AUDITORIUM RD EAST LANSING, MI 48824

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(12) MICHIGAN STATE UNIVERSITY

163,273.

68,193.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

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For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

2020

Department of the Treasury Internal Revenue Service Name of the organization

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Employer identification number

Part I General Information on Grants and Assistant 1 Does the organization maintain records to substantiate the selection criteria used to award the grants or assistant 2 Describe in Part IV the organization's procedures for mode of the part IV, line 21, for any recipient that received the part IV, line 21, for any recipient the p	he amount of th ce? nitoring the use	of grant funds in the				
the selection criteria used to award the grants or assistant 2 Describe in Part IV the organization's procedures for more part IV, line 21, for any recipient that received 1 (a) Name and address of organization or government (b) EIN (1) NORTH CAROLINA STATE UNIVERSITY BOX 7214 RALEIGH, NC 27695 56-6000756 (2) NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE BOSTON, MA 02115 04-1679980 (3) NORTHERN CALIFORNIA INSTITUTE FOR RESEARCH 4150 CLEMENT ST SAN FRANCISCO, CA 94121 94-3084159 (4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817	ce?	of grant funds in the				
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Part II Grants and Other Assistance to Domestic O Part IV, line 21, for any recipient that received 1 (a) Name and address of organization or government (b) EIN (1) NORTH CAROLINA STATE UNIVERSITY BOX 7214 RALEIGH, NC 27695 (2) NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE BOSTON, MA 02115 (3) NORTHERN CALIFORNIA INSTITUTE FOR RESEARCH 4150 CLEMENT ST SAN FRANCISCO, CA 94121 (4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817			e United States.			X Yes No
Part IV, line 21, for any recipient that received 1 (a) Name and address of organization or government (b) EIN (1) NORTH CAROLINA STATE UNIVERSITY BOX 7214 RALEIGH, NC 27695 (2) NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE BOSTON, MA 02115 (3) NORTHERN CALIFORNIA INSTITUTE FOR RESEARCH 4150 CLEMENT ST SAN FRANCISCO, CA 94121 94-3084159 (4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817	rganizations a					
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1 (a) Name and address of organization or government (1) NORTH CAROLINA STATE UNIVERSITY BOX 7214 RALEIGH, NC 27695 (2) NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE BOSTON, MA 02115 (3) NORTHERN CALIFORNIA INSTITUTE FOR RESEARCH 4150 CLEMENT ST SAN FRANCISCO, CA 94121 94-3084159 (4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817	d more than \$5					, ,
Or government (1) NORTH CAROLINA STATE UNIVERSITY BOX 7214 RALEIGH, NC 27695 56-6000756 (2) NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE BOSTON, MA 02115 04-1679980 (3) NORTHERN CALIFORNIA INSTITUTE FOR RESEARCH 4150 CLEMENT ST SAN FRANCISCO, CA 94121 94-3084159 (4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817		(d) Amount of cash		(f) Method of valuation		(h) Durness of great
BOX 7214 RALEIGH, NC 27695 56-6000756 (2) NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE BOSTON, MA 02115 04-1679980 (3) NORTHERN CALIFORNIA INSTITUTE FOR RESEARCH 4150 CLEMENT ST SAN FRANCISCO, CA 94121 94-3084159 (4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817	(c) IRC section (if applicable)	grant grant	(e) Amount of non- cash assistance	(book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(2) NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE BOSTON, MA 02115 04-1679980 (3) NORTHERN CALIFORNIA INSTITUTE FOR RESEARCH 4150 CLEMENT ST SAN FRANCISCO, CA 94121 94-3084159 (4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817						
360 HUNTINGTON AVE BOSTON, MA 02115 04-1679980 (3) NORTHERN CALIFORNIA INSTITUTE FOR RESEARCH 4150 CLEMENT ST SAN FRANCISCO, CA 94121 94-3084159 (4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817	501 C 3	215,027.				RESEARCH
(3) NORTHERN CALIFORNIA INSTITUTE FOR RESEARCH 4150 CLEMENT ST SAN FRANCISCO, CA 94121 94-3084159 (4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817						
4150 CLEMENT ST SAN FRANCISCO, CA 94121 94-3084159 (4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817	501 C 3	533,957.				RESEARCH
(4) NORTHSTAR LEARNING CENTERS, INC. 53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817						
53 LINDEN STREET NEW BEDFORD, MA 02740 51-0200575 (5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817	501 C 3	70,527.				RESEARCH
(5) NORTHWESTERN UNIVERSITY 633 CLARK STREET EVANSTON, IL 60208 36-2167817						
633 CLARK STREET EVANSTON, IL 60208 36-2167817	501 C 3	15,746.				RESEARCH
(6) NOVA SOUTHEASTERN UNIVERSITY	501 C 3	265,502.				RESEARCH
3301 COLLEGE AVE FORT LAUDERDALE, FL 33314 59-1083502	501 C 3	66,612.				RESEARCH
(7) NOVEL MICRODEVICES INC						
701 E PRATT STREET BALTIMORE, MD 21202 86-2171054		744,279.				RESEARCH
(8) OAK CREST INSTITUTE OF SCIENCE						
132 W. CHESTNUT AVENUE MONROVIA, CA 91016 95-4680961	501 C 3	25,664.				RESEARCH
(9) OHIO UNIVERSITY						
PO BOX 960 ATHENS, OH 45701 31-6402113	501 C 3	261,304.				RESEARCH
(10) OREGON HEALTH & SCIENCE UNIVERSITY						
0690 SW BANCROFT ST PORTLAND, OR 97239 93-1176109	501 C 3	176,628.				RESEARCH
(11) PATTERN BIOSCIENCE INC						
9600 GREAT HILLS TRAIL AUSTIN, TX 78759 82-4883088		5,276,775.				RESEARCH
(12) PEPTILOGICS INC						
2730 SIDNEY ST STE 300 PITTSBURGH, PA 15203 46-3732713		2,582,002.				RESEARCH
2 Enter total number of section 501(c)(3) and government	organizations lis	sted in the line 1 tal	ala.	-		

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Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Internal Revenue Service	▶ Go	to www.irs.gov	/Form990 for the I	atest information			Inspection
Name of the organization						Employer identificati	ion number
TRUSTEES OF BOSTON UNIVERSITY						04-210354	17
Part I General Information on Grants an	d Assistanc	е					
 Does the organization maintain records to s the selection criteria used to award the gran Describe in Part IV the organization's proce Part II Grants and Other Assistance to I 	ts or assistand dures for mor	e? nitoring the use	of grant funds in the	United States.			X Yes N
Part IV, line 21, for any recipient t		_					•
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) PRESIDENT & FELLOWS OF HARVARD COLLEGE							
PO BOX 415649 BOSTON, MA 02241	04-2103580	501 C 3	1,741,233.				RESEARCH
(2) PROPEL CAREERS							
1 BROADWAY 14TH FLOOR CAMBRIDGE, MA 02142	27-1093470		22,200.				RESEARCH
(3) RABIN STRATEGIC PARTNERS INC							
220 E. 42ND ST. 11TH FL NEW YORK, NY 10017	20-0554687		275,279.				RESEARCH
(4) RAND CORPORATION							
PO BOX 2138 SANTA MONICA, CA 90407	95-1958142	501 C 3	23,641.				RESEARCH
(5) RAYTHEON BBN TECHNOLOGIES CORPORATIION							
P. O. BOX 4340 BOSTON, MA 02211	41-2126829		333,689.				RESEARCH
(6) RAYTHEON BBN TECHNOLOGIES CORPORATION							
PO BOX 419370 BOSTON, MA 02215	95-1778500		74,908.				RESEARCH
(7) RECTOR AND VISITORS OF THE UNIV. OF							
PO BOX 400195 CHARLOTTESVILLE, VA 22904	54-6001796	501 C 3	1,761,874.				RESEARCH
(8) REGENTS OF THE UNIV OF CA							
2195 HEARST AVE BERKELEY, CA 94720	94-6002123	501 C 3	418,727.				RESEARCH
(9) REGENTS OF THE UNIV OF CA SAN DIEGO							
9500 GILLMAN DR LA JOLLA, CA 92093	95-6006144	501 C 3	133,214.				RESEARCH
(10) REGENTS OF THE UNIV OF CA SANTA BARBARA							
SAASB BUILD., RM 1212	95-6006145	501 C 3	38,435.				RESEARCH
(11) REGENTS OF THE UNIV. OF CA DAVIS							
PO BOX 989062 WEST SACRAMENTO, CA 95798	94-6036494	501 C 3	48,961.		_		RESEARCH
(12) REGENTS OF THE UNIV. OF CA SANTA CRUZ							
1156 HIGH STREET SANTA CRUZ, CA 95064	94-1539563	501 C 3	78,349.				RESEARCH
2 Enter total number of section 501(c)(3) and	government	organizations lis	sted in the line 1 tal	ole			
3 Enter total number of other organizations lie	tad in the line	1 tahla				_	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

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► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection Employer identification number

 Part I General Information on Grants and Does the organization maintain records to so the selection criteria used to award the grant Describe in Part IV the organization's proced 	ubstantiate the	ne amount of the					X Yes No
Part II Grants and Other Assistance to D Part IV, line 21, for any recipient the	omestic Or	ganizations a	nd Domestic Gov	vernments. Com			es" on Form 990,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) REGENTS OF THE UNIVERSITY OF CALIFO - IRVIN 120 THEORY STE 200 IRVINE, CA 92697	95-2226406	501 C 3	122,531.				RESEARCH
(2) REGENTS OF THE UNIVERSITY OF CALIFO - LA PO BOX 748872 LOS ANGELES, CA 90074	94-6036493	501 C 3	339,440.				RESEARCH
(3) REGENTS OF THE UNIVERSITY OF CALIFO - LA 2 P.O. BOX 741816 LOS ANGELES, CA 90074	94-6036494	501 C 3	56,474.				RESEARCH
(4) REGENTS OF THE UNIVERSITY OF COLORA - OFFIC POB 910238 F428 DENVER, CO 80291	84-6000555	501 C 3	672,835.				RESEARCH
(5) REGENTS OF THE UNIVERSITY OF MINNESOTA NW 5957, PO BOX 1450 MINNEAPOLIS, MN 55485	41-6007513	501 C 3	315,184.				RESEARCH
(6) REGENTS UNIV. OF CA LOS ANGELES 405 HILGARD AVE LOS ANGELES, CA 90095	95-6006143	501 C 3	2,728,980.				RESEARCH
P. O. BOX 9 ALBANY, NY 12201	14-1368361	501 C 3	79,375.				RESEARCH
(8) RESEARCH FOUNDATION OF THE CITY UNIVERSITY 230 WEST 41ST ST NEW YORK, NY 10036	13-1988190	501 C 3	18,994.				RESEARCH
(9) RESEARCH TRIANGLE INSTITUTE PO BOX 900002 RALEIGH, NC 27675	56-0686338	501 C 3	601,881.				RESEARCH
(10) ROXBURY COMMUNITY COLLEGE 1234 COLUMBUS AV ROXBURY CROSSING, MA 02120	04-2726857	501 C 3	23,268.				RESEARCH
(11) RUSH UNIVERSITY MEDICAL CENTER 1700 W VAN BUREN ST CHICAGO, IL 60612	36-2174823	501 C 3	58,040.				RESEARCH
(12) RUTGERS, THE STATE UNIVERSITY OF NJ 33 KNIGHTSBRIDGE RD PISCATAWAY, NJ 08854	22-6001086	501 C 3	159,264.				RESEARCH
2 Enter total number of section 501(c)(3) and 3 Enter total number of other organizations lis	ted in the line	1 table					
For Paperwork Reduction Act Notice, see the Instruct	ions for Form 9	19 0.				So	hedule I (Form 990) 2020

JSA

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3754HQ L42K 3002780 PAGE 70

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

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Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization **Employer identification number** TRUSTEES OF BOSTON UNIVERSITY 04-2103547 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(h) Purpose of grant (if applicable) grant cash assistance noncash assistance or assistance or government (1) SAN FRANCISCO STATE UNIVERSITY 1600 HOLLOWAY AVE SAN FRANCISCO, CA 94132 93-1137247 501 C 3 35,152. RESEARCH (2) SEATTLE CHILDRENS HOSPITAL PO BOX 24728 SEATTLE, WA 98124 91-0564748 501 C 3 186,012. RESEARCH (3) SEATTLE INSTITUTE FOR BIOMEDICAL AN 1325 4TH AVE STE 1310 SEATTLE, WA 98101 91-1452438 501 C 3 223,682. RESEARCH (4) SERES THERAPEUTICS INC 4,502,173. 200 SIDNEY ST 4TH FLOOR CAMBRIDGE, MA 02139 27-4326290 RESEARCH (5) SIVANANTHAN LABORATORIES INC 590 TERRITORIAL DR BOLINGBROOK, IL 60440 27-0891569 103,882. RESEARCH (6) SOSTENICA INC 1019 ASHLEY RD WEST CHESTER, PA 19382 23-3061896 227,691 RESEARCH (7) SOUTH BOSTON COMMUNITY HEALTH CENTER 501 C 3 409 WEST BROADWAY SOUTH BOSTON, MA 02127 04-2682152 12,536. RESEARCH (8) SOUTH FLORIDA VETERANS AFFAIRS FOUNDATION 1201 NW 16TH STREET MIAMI, FL 33125 65-0207903 501 C 3 80,457. RESEARCH (9) SOUTHERN METHODIST UNIVERSITY PO BOX 750259 DALLAS, TX 75275 75-0800689 501 C 3 15,558 RESEARCH (10) SOUTHWEST RESEARCH INSTITUTE 6220 CULEBRA ROAD SAN ANTONIO, TX 78238 74-1070544 501 C 3 29,114. RESEARCH (11) SPACE SCIENCE INSTITUTE 84-1215290 501 C 3 16,814. 4765 WALNUT ST BOULDER, CO 80301 RESEARCH (12) SPECIFIC DIAGNOSTICS LLC 500 AUSTRALIAN AV WEST PALM BEACH, FL 33401 8,726. RESEARCH 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Open to Public

Inspection

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

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Name of the organization **Employer identification number** TRUSTEES OF BOSTON UNIVERSITY 04-2103547 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(h) Purpose of grant (if applicable) grant cash assistance noncash assistance or assistance or government (1) STANLEY STREET TREATMENT AND RESOURCE 386 STANLEY STREET FALL RIVER, MA 02720 04-2604426 501 C 3 23,636. RESEARCH (2) STATE OF ALABAMA 602 SOUTH LAWRENCE ST MONTGOMERY, AL 36104 63-6000619 STATE GOVT 250,952. RESEARCH (3) STATE OF INDIANA 2 NORTH MERIDIAN ST INDIANAPOLIS, IN 46204 35-6000158 135,000. STATE GOVT RESEARCH (4) STATE OF MARYLAND 25,335. 4101 CHESAPEAKE BLDG COLLEGE PARK, MD 20742 52-6002033 STATE GOVT RESEARCH (5) STATE OF MISSISSIPPI-UNIVERSITY OF MS 2500 NORTH STATE ST JACKSON, MS 39216 64-6008520 STATE GOVT 260,164. RESEARCH (6) SUFFOLK UNIVERSITY 73 TREMONT ST ORSP BOSTON, MA 02108 04-2133255 501 C 3 25,000. RESEARCH (7) SUTROVAX INC 353 HATCH DRIVE FOSTER CITY, CA 94404 46-4233385 2,152,958 RESEARCH (8) SYRACUSE UNIVERSITY 640 SKYTOP RD SYRACUSE, NY 13244 15-0532081 501 C 3 54,909. RESEARCH (9) TALIS BIOMEDICAL CORP 230 CONSTITUTION DR MENLO PARK, CA 94025 46-3122255 403,664. RESEARCH (10) TAXIS PHARMACEUTICALS INC 9 DEER PARK DR MONMOUTH JUNCTION, NJ 08852 26-4516108 1,454,863. RESEARCH (11) TECHULON INC 2200 KRAFT DR BLACKSBURG, VA 24060 20-8076249 693,582. RESEARCH (12) TEMPLE UNIVERSITY OF THE COMMONWEALTH PO BOX 824242 PHILADELPHIA, PA 19182 23-1365971 501 C 3 37,622. RESEARCH 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

04-2103547

Department of the Treasury Internal Revenue Service Name of the organization

TRUSTEES OF BOSTON UNIVERSITY

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public ► Attach to Form 990. Inspection Employer identification number

Part I General Information on Grants an	d Assistanc	e					
1 Does the organization maintain records to s	ubstantiate th	ne amount of the	e grants or assista	nce, the grantees	eligibility for the grant	s or assistance, and	
the selection criteria used to award the gran							X Yes No
2 Describe in Part IV the organization's procedure	dures for mor	nitoring the use	of grant funds in the	e United States.			
Part II Grants and Other Assistance to D	omestic Or	ganizations ar	nd Domestic Gov	vernments. Com	plete if the organiz	ation answered "Y	es" on Form 990,
Part IV, line 21, for any recipient t	hat received	more than \$5	,000. Part II can I	oe duplicated if a	additional space is r	eeded.	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) TERC INC							
2067 MASSACHUSETTS AVENUE	04-6134355	501 C 3	170,414.				RESEARCH
(2) TEXAS A&M UNIVERSITY							
400 HARVEY MIT PKY	74-6000531	STATE GOVT	41,282.				RESEARCH
(3) THE BRIGHAM & WOMENS HOSPITAL INC							
P.O. BOX 3887 BOSTON, MA 02241	04-2312909	501 C 3	1,434,743.				RESEARCH
(4) THE BROAD INSTITUTE INC.							
415 MAIN STREET CAMBRIDGE, MA 02142	26-3428781	501 C 3	493,638.				RESEARCH
(5) THE CENTER FOR HEALTH POLICY DEVELOPMENT							
TWO MONUMENT SQUARE PORTLAND, ME 04101	52-1576801	501 C 3	87,425.				RESEARCH
(6) THE GENERAL HOSPITAL CORPORATION							
PO BOX 3829 BOSTON, MA 02241	04-2697983	501 C 3	2,052,549.				RESEARCH
(7) THE GENEVA FOUNDATION							
PO BOX 84212 SEATTLE, WA 98124	91-1593913	501 C 3	7,132.				RESEARCH
(8) THE GEORGE WASHINGTON UNIVERSITY							
PO BOX 829896 PHILADELPHIA, PA 19182	53-0196584	501 C 3	82,866.				RESEARCH
(9) THE HENRY M. JACKSON FOUNDATION FOR THE ADV							
6720-A ROCKLEDGE DR. BETHESDA, MD 20817	52-1317896	501 C 3	64,718.				RESEARCH
(10) THE JACKSON LABORATORY							
610 MAIN STREET BAR HARBOR, ME 04609	01-0211513	501 C 3	186,852.				RESEARCH
(11) THE JOHN B PIERCE LABORATORY INC							
290 CONGRESS AVE NEW HAVEN, CT 06519	06-0646780	501 C 3	194,463.				RESEARCH
(12) THE MCLEAN HOSPITAL CORPORATION							
PO BOX 3951 BOSTON, MA 02241	04-2697981	501 C 3	122,556.				RESEARCH
2 Enter total number of section 501(c)(3) and	government	organizations lis	sted in the line 1 tal	ole			
3 Enter total number of other organizations lis	ted in the line	1 table	<u> </u>	<u></u>	<u> </u>	. . >	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

2020

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

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Open to Public Inspection

Name of the organization TRUSTEES OF BOSTON UNIVERSITY						Employer identification number 04-2103547	
 Does the organization maintain records to the selection criteria used to award the grat Describe in Part IV the organization's process. 	nts or assistand edures for mor	ce?	of grant funds in th	e United States.			X Yes No
Part II Grants and Other Assistance to Part IV, line 21, for any recipient		•					es" on Form 990,
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) THE MGH INSTITUTE OF HEALTH PROFESS							
399 REVOLUTION DR SOMERVILLE, MA 02145	04-2868893	501 C 3	363,537.				RESEARCH
(2) THE PENNSYLVANIA STATE UNIVERSITY							
227 W BEAVER AVE STATE COLLEGE, PA 16801	24-6000376	501 C 3	5,502.				RESEARCH
(3) THE REGENTS OF THE UNIVERSITY OF CA							
P.O. BOX 741539 LOS ANGELES, CA 90074	94-6002123	501 C 3	251,251.				RESEARCH
(4) THE REGENTS OF THE UNIVERSITY OF MI							
BOX 223131 PITTSBURGH, PA 15251	38-6006309	501 C 3	550,781.				RESEARCH
(5) THE REGENTS OF THE UNIVERSITY OF MICHIGAN							
3003 S STATE ST ANN ARBOR, MI 48109	38-6006309	501 C 3	62,998.				RESEARCH
(6) THE SCRIPPS RESEARCH INSTITUTE							
P. O. BOX 843209 DALLAS, TX 75284	33-0435954	501 C 3	43,944.				RESEARCH
(7) THE THRESHOLDS							
P. O. BOX 87618 CHICAGO, IL 60680	36-2518901	501 C 3	43,060.				RESEARCH
(8) THE TRUSTEES OF COLUMBIA UNIVERSITY							
PO BOX 29789 NEW YORK, NY 10087	13-5598093	501 C 3	810,594.				RESEARCH
(9) THE TRUSTEES OF PRINCETON UNIVERSITY							
701 CARNEGIE CENTER PRINCETON, NJ 08540	21-0634501	501 C 3	768,831.				RESEARCH
(10) THE TRUSTEES OF PURDUE UNIVERSITY							
23510 NETWORK PL CHICAGO, IL 60673	35-6002041	STATE GOVT	47,078.				RESEARCH
(11) THE UNIVERSITY OF CHICAGO							
6054 SO DREXEL AVE CHICAGO, IL 60637	36-2177139	501 C 3	161,037.				RESEARCH
(12) THE UNIVERSITY OF RHODE ISLAND - KINGS							
70 LOWER COLLEGE RD KINGSTON, RI 02881	05-6014351	501 C 3	153,376.				RESEARCH
2 Enter total number of section 501(c)(3) and	d government	organizations lis	sted in the line 1 tal	ble			
3 Enter total number of other organizations li	sted in the line	1 table	 			<u> </u>	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020 **Open to Public**

OMB No. 1545-0047

Department of the Treasury

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Inspection ► Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service Name of the organization Employer identification number TRUSTEES OF BOSTON UNIVERSITY 04-2103547

Part I General Information on Grants a					Lating lite of a set of a second			
Does the organization maintain records to the collection criteria used to award the great			•				X Yes No	
the selection criteria used to award the gra Describe in Part IV the organization's proc							NO NO	
ŭ i								
Part II Grants and Other Assistance to		_					es" on Form 990,	
Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.								
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	
(1) THE UNIVERSITY OF RHODE ISLAND - PROV								
3 CAPITOL HILL PROVIDENCE, RI 02908	05-6000522	501 C 3	9,962.				RESEARCH	
(2) THE UNIVERSITY OF SOUTH CAROLINA								
1600 HAMPTON ST COLUMBIA, SC 29208	57-6001153	501 C 3	37,997.				RESEARCH	
(3) THE UNIVERSITY OF TEXAS AT AUSTIN								
P O BOX 7159 AUSTIN, TX 78713	74-6000203	STATE GOVT	580,396.				RESEARCH	
(4) THE VANDERBILT UNIVERSITY								
2301 VANDERBUILT PL NASHVILLE, TN 37240	62-0476822	501 C 3	35,596.				RESEARCH	
(5) THIRD SECTOR NEW ENGLAND INC								
89 SOUTH STREET #700 BOSTON, MA 02111	04-2261109	501 C 3	133,872.				RESEARCH	
(6) TOUGALOO COLLEGE								
500 W COUNTY LN RD TOUGALOO, MS 39174	64-0303093	501 C 3	16,598.				RESEARCH	
(7) TRELLIS BIOSCIENCE LLC								
702 MARSHALL ST REDWOOD CITY, CA 94063	27-2163377		3,871,316.				RESEARCH	
(8) TRUSTEES OF BOSTON COLLEGE								
140 COMMONWEALTH AVE	04-2103545	501 C 3	9,986.				RESEARCH	
(9) TRUSTEES OF DARTMOUTH COLLEGE								
11 ROPE FERRY RD HANOVER, NH 03755	02-0222111	501 C 3	38,687.				RESEARCH	
(10) TRUSTEES OF TUFTS COLLEGE								
136 HARRISON AVE BOSTON, MA 02111	04-2103634	501 C 3	124,639.				RESEARCH	
(11) TUFTS MEDICAL CENTER, INC.								
800 WASHINGTON ST. BOSTON, MA 02111	04-3400617	501 C 3	92,015.				RESEARCH	
(12) UNIVERSITY OF ALABAMA AT BIRMINGHAM								
1720 2ND AVE. S BIRMINGHAM, AL 35294	63-6005396	501 C 3	1,076,327.				RESEARCH	
2 Enter total number of section 501(c)(3) an	d government	organizations lis	sted in the line 1 tal	ole				
3 Enter total number of other organizations I								

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047
20**20**

Inspection

Open to Public

Department of the Treasury Internal Revenue Service

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► Go to www.irs.gov/Form990 for the latest information.

Name of the organization

TRUSTEES OF BOSTON UNIVERSITY

04-2103547

Part I General Information on Grants ar								
1 Does the organization maintain records to s							X Yes No	
the selection criteria used to award the gran							X Yes No	
Describe in Part IV the organization's proce	edures for mor	nitoring the use	of grant funds in the	e United States.				
Part Grants and Other Assistance to I	Domestic Or	ganizations ar	nd Domestic Gov	/ernments. Con	plete if the organiz	ation answered "Y	es" on Form 990,	
Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.								
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	
(1) UNIVERSITY OF ARKANSAS FAYETTEVILLE								
PO BOX 1404 FAYETTEVILLE, AR 72702	71-6003252	501 C 3	61,458.				RESEARCH	
(2) UNIVERSITY OF CONNECTICUT								
438 WHITNEY RD STORRS, CT 06269	06-0772160	STATE GOVT	336,149.				RESEARCH	
(3) UNIVERSITY OF DELAWARE								
116 STUDENT SERVICES BLDG NEWARK, DE 19716	51-6000297	501 C 3	134,006.				RESEARCH	
(4) UNIVERSITY OF FLORIDA								
PO BOX 113001 GAINESVILLE, FL 32611	59-6002052	STATE GOVT	160,371.				RESEARCH	
(5) UNIVERSITY OF GEORGIA RESEARCH FOUNDATION								
310 EAST CAMPUS RD ATHENS, GA 30602	58-1353149	501 C 3	456,638.				RESEARCH	
(6) UNIVERSITY OF HAWAII								
2440 CAMPUS RD BOX 368 HONOLULU, HI 96822	99-6000354	501 C 3	46,467.				RESEARCH	
(7) UNIVERSITY OF HOUSTON								
POB 988 TREASURER'S OFFICE	74-6001399	STATE GOVT	70,764.				RESEARCH	
(8) UNIVERSITY OF KENTUCKY RESEARCH FOUNDATION								
P O BOX 931113 CLEVELAND, OH 44193	61-6033693	501 C 3	241,436.				RESEARCH	
(9) UNIVERSITY OF LOUISVILLE								
300 E MARKET ST #300 LOUISVILLE, KY 40202	61-1014882	501 C 3	268,244.				RESEARCH	
(10) UNIVERSITY OF MASSACHUSETTS								
55 LAKE AVENUE NORTH WORCESTER, MA 01655	04-3167352	501 C 3	1,046,269.				RESEARCH	
(11) UNIVERSITY OF NEW ENGLAND								
11 HILLS BEACH RD. BIDDEFORD, ME 04005	01-0211810	501 C 3	55,123.				RESEARCH	
(12) UNIVERSITY OF NORTH CAROLINA - CHAPEL HILL								
PO BOX 402420 ATLANTA, GA 30384	56-6001393	501 C 3	517,666.				RESEARCH	
2 Enter total number of section 501(c)(3) and	government	organizations lis	ted in the line 1 tal	ole				
3 Enter total number of other organizations lis	=	=						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

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Department of the Treasury Internal Revenue Service

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Name of the organization **Employer identification number** TRUSTEES OF BOSTON UNIVERSITY 04-2103547 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(h) Purpose of grant (if applicable) grant cash assistance noncash assistance or assistance or government (1) UNIVERSITY OF NORTH CAROLINA GREENSBORO PO BOX 26170 GREENSBORO, NC 27402 56-6001468 501 C 3 40,168. RESEARCH (2) UNIVERSITY OF NORTH DAKOTA 264 CENTENNIAL DR GRAND FORKS, ND 58202 45-6002491 STATE GOVT 153,784. RESEARCH (3) UNIVERSITY OF NORTH TEXAS HEALTH SCIENCE 75-6064033 501 C 3 56,446. 3500 CAMP BOWIE BLVD FORT WORTH, TX 76107 RESEARCH (4) UNIVERSITY OF NOTRE DAME DU LAC 26,085. 836A GRACE HALL RSPA NOTRE DAME, IN 46556 35-0868188 501 C 3 RESEARCH (5) UNIVERSITY OF PENNSYLVANIA PO BOX 785541 PHILADELPHIA, PA 19178 23-1352685 501 C 3 1,519,384. RESEARCH (6) UNIVERSITY OF PITTSBURGH 500 ROSS ST PITTSBURGH, PA 15262 25-0965591 STATE GOVT 327,460 RESEARCH (7) UNIVERSITY OF ROCHESTER 910 GENESEE STREET ROCHESTER, NY 14642 16-0743209 501 C 3 529,694 RESEARCH (8) UNIVERSITY OF SOUTHERN CALIFORNIA 3500 SO FIGUEROA ST LOS ANGELES, CA 90089 95-1642394 501 C 3 80,877. RESEARCH (9) UNIVERSITY OF TEXAS HEALTH SCIENCE PO BOX 1898 SAN ANTONIO, TX 78297 74-1586031 STATE GOVT 943,021 RESEARCH (10) UNIVERSITY OF TOLEDO PO BOX 72327 CLEVELAND, OH 44192 34-6401483 STATE GOVT 19,988. RESEARCH (11) UNIVERSITY OF VERMONT & STATE AGRICULTURE 03-0179440 501 C 3 PO BOX 1389 WILLISTON, VT 05495 856,403. RESEARCH (12) UNIVERSITY OF WASHINGTON 12455 COLLECTIONS DRIVE CHICAGO, IL 60693 91-6001537 501 C 3 1,298,092. RESEARCH 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

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Open to Public Inspection

OMB No. 1545-0047

Name of the organization **Employer identification number** TRUSTEES OF BOSTON UNIVERSITY 04-2103547 **General Information on Grants and Assistance** 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and No the selection criteria used to award the grants or assistance? 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation (book, FMV, appraisal, other) (g) Description of (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(h) Purpose of grant 1 (a) Name and address of organization (if applicable) grant cash assistance noncash assistance or assistance or government (1) UNIVERSITY OF WISCONSIN DRAWER #538 MILWAUKEE, WI 53278 39-1805963 STATE GOVT 185,357. RESEARCH (2) UNIVERSITY SYSTEM OF NEW HAMPSHIRE 51 COLLEGE ROAD DURHAM, NH 03824 02-6000937 501 C 3 15,896. RESEARCH (3) UT MD ANDERSON CANCER CENTER P.O. BOX 4266 HOUSTON, TX 77210 74-6001118 103,501. STATE GOVT RESEARCH (4) UTICA COLLEGE 501 C 3 47,291. 1600 BURRSTONE RD UTICA, NY 13502 16-1476258 RESEARCH (5) VANDERBILT UNIVERSITY MEDICAL CENTER POB 121236 DALLAS, TX 75312 35-2528741 501 C 3 256,137. RESEARCH (6) VEDANTA BIOSCIENCES INC 19 BLACKSTONE STREET CAMBRIDGE, MA 02139 27-5440202 1,316,590. RESEARCH (7) VENATORX PHARMACEUTICALS INC 30 SPRING MILL DRIVE MALVERN, PA 19355 27-2782193 4,617,212 RESEARCH (8) VERMONT PUBLIC HEALTH ASSOCIATION INC PO BOX 732 BURLILNGTON, VT 05401 02-0608866 501 C 3 23,423. RESEARCH (9) VETERANS EDUCATION AND RESEARCH ASSOCIATION 22-3091219 501 C 3 93,366. RESEARCH (10) VETERANS RESEARCH FND OF PITTSBURGH UNIVERSITY DRI PITTSBURGH, PA 15240 25-1666090 501 C 3 22,827. RESEARCH (11) VIRGINIA COMMONWEALTH UNIVERSITY BOX 843039 RICHMOND, VA 23284 54-6001758 501 C 3 229,123. RESEARCH (12) VIRGINIA POLYTECHNIC INSTITUTE & ST N END CTR, STE 4200 BLACKSBURG, VA 24061 54-6001805 STATE GOVT 57,721. RESEARCH 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

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Schedule I (Form 990) 2020

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

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Open to Public Inspection Employer identification number

TRUSTEES OF BOSTON UNIVERSITY						04-210354	17
Part I General Information on Grants a	nd Assistanc	е				•	
 Does the organization maintain records to the selection criteria used to award the grate Describe in Part IV the organization's process. 	nts or assistand	e?					X Yes No
Part II Grants and Other Assistance to Part IV, line 21, for any recipient		•					es" on Form 990,
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) WAKE FOREST UNIVERSITY HEALTH SCIENCE							
EPICARE 525@VINE WINSTON SALEM, NC 27157	22-3849199	501 C 3	26,374.				RESEARCH
(2) WASHINGTON UNIVERSITY							
700 ROSEDALE AVE ST. LOUIS, MO 63112	43-0653611	501 C 3	305,932.				RESEARCH
(3) WAYNE STATE UNIVERSITY							
5057 WOODWARD DETROIT, MI 48202	38-6028429	501 C 3	69,215.				RESEARCH
(4) WELLESLEY COLLEGE							
106 CENTRAL STREET WELLESLEY, MA 02481	04-2103637	501 C 3	44,367.				RESEARCH
(5) WEST VIRGINIA UNIVERSITY RESEARCH CENTER							
PO BOX 6002 MORGANTOWN, WV 26506	55-0665758	501 C 3	22,472.				RESEARCH
(6) WILLIAM MARSH RICE UNIVERSITY							
PO BOX 1892, MS 74 HOUSTON, TX 77251	74-1109620	501 C 3	130,885.				RESEARCH
(7) WOODS HOLE OCEANOGRAPHIC INSTITUTION							
569 WOODS HOLE ROAD WOODS HOLE, MA 02543	04-2105850	501 C 3	145,212.				RESEARCH
(8) YALE UNIVERSITY							
PO BOX 1873 NEW HAVEN, CT 06508	06-0646973	501 C 3	249,118.				RESEARCH
(9) YESHIVA UNIVERSITY							
1300 MORRIS PARK AVE BRONX, NY 10461	13-1624225	501 C 3	632,500.				RESEARCH
(10) ZABBIO INC							
6160 LUSK BLVD SAN DIEGO, CA 92121	82-2969965		683,669.				RESEARCH
(11) ZIKANI THERAPEUTICS INC							
480 ARSENAL WAY #130 WATERTOWN, MA 02472	90-1138559		1,470,409.				RESEARCH
(12) BOSTON MEDICAL CENTER - OFFICE							
801 MASS AVE DEV. OFFICE BOSTON, MA 02118	04-3314093	501 C 3	20,000.				CHARITABLE DONATION
 Enter total number of section 501(c)(3) and Enter total number of other organizations lie 	•	•					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization						Employer identificat	ion number
TRUSTEES OF BOSTON UNIVERSITY						04-210354	17
Part I General Information on Grants and	d Assistanc	е					
 Does the organization maintain records to so the selection criteria used to award the grant Describe in Part IV the organization's proced Part II Grants and Other Assistance to D 	s or assistand lures for mor	e?	of grant funds in the	e United States.			X Yes No
Part IV, line 21, for any recipient the		_					
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) COMMON PURPOSE US INC							
400 ATLANTIC AVENUE BOSTON, MA 02100	82-2151633	501 C 3	10,000.				CHARITABLE DONATION
(2) ESPLANADE ASSOCIATION INC							
376 BOYLSTON ST, SUITE 503 BOSTON, MA 02116	04-3550635	501 C 3	10,000.				CHARITABLE DONATION
(3) FENWAY COMMUNITY HEALTH CENTER INC							
1340 BOYLSTON STREET BOSTON, MA 02215	04-2510564	501 C 3	12,500.				CHARITABLE DONATION
(4) MASSACHUSETTS PUBLIC HEALTH ASSOCIATION							
50 FEDERAL ST 8TH FL BOSTON, MA 02110	04-2326503	501 C 3	5,500.				CHARITABLE DONATION
(5) MOTHERS FOR JUSTICE AND EQUALITY							
2201 WASHINGTON STREET ROXBURY, MA 02119	45-3741482	501 C 3	7,500.				CHARITABLE DONATION
(6) NAACP LEGAL DEFENSE AND EDUCATIONAL							
40 RECTOR STREET NEW YORK, NY 10006	13-1655255	501 C 3	45,557.				CHARITABLE DONATION
(7) SOCIEDAD LATINA							
1530 TREMONT STREET ROXBURY, MA 02120	04-2678255	501 C 3	7,500.				CHARITABLE DONATION
(8) TAKEACTION MINNESOTA EDUCATION FUND							
705 RAYMOND AVE. #100 ST PAUL, MN 55114	41-1635130	501 C 3	45,557.				CHARITABLE DONATION
(9) THE BRIGHAM & WOMENS HOSPITAL INC 2							
75 FRANCIS STREET BOSTON, MA 02115	04-2312909	501 C 3	25,000.				CHARITABLE DONATION
(10) THE ONE LOVE FOUNDATION IN HONOR OF							
PO BOX 368 BRONXVILLE, NY 10708	27-2904497	501 C 3	10,000.				CHARITABLE DONATION
(11) TRAVIS ROY FOUNDATION INC							
101 HUNTINGTON AVE BOSTON, MA 02199	45-1618706	501 C 3	15,000.				CHARITABLE DONATION
(12) WE THE PROTESTERS							
10 LIBERTY STREET NEW YORK, NY 10005		501 C 3	45,622.				CHARITABLE DONATION
2 Enter total number of section 501(c)(3) and3 Enter total number of other organizations list	_	•					

JSA

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

0E1288 1.000 3754HQ L42K 3002780 PAGE 80

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

2020

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. ► Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization						Employer identificat	ion number
TRUSTEES OF BOSTON UNIVERSITY						04-210354	17
Part I General Information on Grants	s and Assistanc	е				•	
Does the organization maintain records the selection criteria used to award theDescribe in Part IV the organization's presented.	grants or assistand	e?					X Yes No
Part IV, line 21, for any recipie		_			•		es" on Form 990,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) WEST END HOUSE							
105 ALLSTON STREET ALLSTON, MA 02134	04-2105825	501 C 3	7,500.				CHARITABLE DONATIO
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3)	and government	 organizations lis	Lated in the line 1 tal	 ple			237.
3 Enter total number of other organization	-	•					52.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2020)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
	10.000	0.4.000.000	500 001 040		
1 TUITION AND STIPEND FOR STUDENTS & POST-DOC	18,983.	24,288,223.	528,821,843.	COST	TUITION OFFSET
2 EMERGENCY FINANCIAL AID GRANTS FROM THE HEERF	9,247.	11,437,900.			
3 HONORARIUM	2,248.	1,893,203.			
4 prizes and awards	676.	1,013,972.			
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, PART I, LINE 2

THE UNIVERSITY ASSIGNS RESPONSIBILITY FOR MONITORING THE USE OF RESEARCH
FUNDS TO THE OFFICE OF POST AWARD FINANCIAL OPERATIONS. THIS OFFICE
MONITORS ALL DOMESTIC SUBRECIPIENT GRANT MAKING ACTIVITY, INCLUDING
COMPLIANCE WITH ALL APPLICABLE REGULATIONS.

WHEN APPROVING INVOICE PAYMENTS CHARGED TO RESEARCH GRANTS, THE VALIDITY OF EXPENSES AND THE ACHIEVEMENT OF SCIENTIFIC AND TECHNICAL PROGRESS ARE VERIFIED BY THE PRINCIPAL INVESTIGATOR OR HIS/HER DESIGNEE.

Schedule I (Form 990) (2020)

Schedule I (Form 990) (2020)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, PART III

BOSTON UNIVERSITY SCHOOLS, COLLEGES, AND THE OFFICE OF FINANCIAL

ASSISTANCE MAKE EVERY EFFORT TO ASSIST STUDENTS WITH CALCULATED FINANCIAL

ELIGIBILITY AND HIGH ACADEMIC ACHIEVEMENT, MEASURED AGAINST THE

CREDENTIALS OF OTHER ACCEPTED STUDENTS. A STUDENT'S ACADEMIC RECORD IS AN

IMPORTANT FACTOR IN DETERMINING ELIGIBILITY FOR BOSTON UNIVERSITY

SCHOLARSHIPS AND NEED-BASED GRANTS. KEY INDICATORS SUCH AS HIGH SCHOOL

GRADE POINT AVERAGE (GPA), RANK IN CLASS, AND STANDARDIZED TEST SCORES

ARE CONSIDERED, AS WELL AS THE STRENGTH OF THE STUDENT'S ACADEMIC PROGRAM

AND EXTRACURRICULAR ACTIVITIES. ALL GRANTS AND OTHER STUDENT FINANCIAL

Schedule I (Form 990) (2020)

Schedule I (Form 990) (2020)

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.	
	Part III can be duplicated if additional space is needed.	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1					
2					
3					
4					
5					
6					
_7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

AID IS DESIGNATED FOR EDUCATIONAL PURPOSES ONLY.

THE UNIVERSITY RECEIVED \$11,438,000 OF FUNDING UNDER THE CORONAVIRUS

RESPONSE AND RELIEF SUPPLEMENTAL APPROPRIATIONS ACT, PUBLIC LAW 116-260

(CRRSAA), USED TO PROVIDE EMERGENCY FINANCIAL AID TO STUDENTS DURING THE YEAR ENDED JUNE 30, 2021.

STARTING IN SEPTEMBER 2020, BOSTON UNIVERSITY MEETS 100% OF THE

DEMONSTRATED FINANCIAL NEED FOR ADMITTED, FIRST-YEAR STUDENTS WHO ARE

U.S. CITIZENS OR PERMANENT RESIDENTS.

Schedule I (Form 990) (2020)

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

TRUSTEES OF BOSTON UNIVERSITY

Employer identification number

04-2103547

Part	Questions Regarding Compensation			
	-		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	X First-class or charter travel X Housing allowance or residence for personal use			
	X Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to			
_	explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line		Х	
	1a?	2	Λ	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4 a	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Receive a severance payment or change-of-control payment?	4a	X	
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Х	
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a	Х	
b	Any related organization?	6b	X	
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.	7	Х	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
	in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

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Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
ROBERT A. BROWN	(i)	1,076,167.	0.	500,827.	192,970.	267,355.	2,037,319.	200,000.
1 PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
ERIKA GEETTER	(i)	590,480.	0.	2,802.	32,970.	3,036.	629,288.	0.
2 ^{SR VP, GEN COUNSEL, BOARD SEC}	(ii)	0.	0.	0.	0.	0.	0.	0.
MARTIN J. HOWARD	(i)	566,904.	0.	4,865.	32,970.	2,658.	607,397.	0.
3 ^{SR VP, CFO, & TREASURER}	(ii)	0.	0.	0.	0.	0.	0.	0.
JEAN MORRISON	(i)	742,241.	0.	431,051.	70,470.	172,285.	1,416,047.	368,578.
4 UNIVERSITY PROVOST	(ii)	0.	0.	0.	0.	0.	0.	0.
KAREN H. ANTMAN	(i)	901,450.	0.	8,798.	32,970.	514.	943,732.	0.
5 ^{MEDICAL CAMPUS PROVOST}	(ii)	0.	0.	0.	0.	0.	0.	0.
GARY W. NICKSA	(i)	569,016.	0.	4,217.	32,970.	27,585.	633,788.	0.
6 SR VP FOR OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
TONY TANNOURY	(i)	0.	0.	0.	0.	0.	0.	0.
7PROFESSOR & PHYSICIAN	(ii)	1,305,976.	84,191.	2,468.	32,970.	66,015.	1,491,620.	0.
XINNING LI	(i)	0.	0.	0.	0.	0.	0.	0.
8 PROFESSOR & PHYSICIAN	(ii)	1,337,373.	76,707.	7,967.	24,420.	18,911.	1,465,378.	0.
PUSHKAR MEHRA	(i)	483,472.	674,632.	122,860.	32,970.	25,456.	1,339,390.	0.
9PROFESSOR & ORAL SURGEON	(ii)	0.	0.	0.	0.	0.	0.	0.
WILLIAM CREEVY	(i)	0.	0.	0.	0.	0.	0.	0.
10 PROFESSOR & PHYSICIAN	(ii)	929,532.	263,239.	7,021.	32,970.	25,938.	1,258,700.	0.
CLARISSA HUNNEWELL	(i)	667,000.	524,576.	3,186.	32,970.	797.	1,228,529.	0.
11 CHIEF INVESTMENT OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
TODD L. C. KLIPP	(i)	0.	0.	470,291.	0.	14,706.	484,997.	0.
12 FMR SR VP, SR COUNS, SEC	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2020

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Schedule J (Form 990) 2020

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I

TONY TANNOURY, WILLIAM CREEVY, AND XINNING LI ARE COMPENSATED UNDER A COMMON PAYMASTER AGREEMENT FOR THEIR CLINICAL WORK AT BOSTON MEDICAL CENTER. PUSHKAR MEHRA IS COMPENSATED THROUGH BOSTON UNIVERSITY'S HENRY M. GOLDMAN SCHOOL OF DENTAL MEDICINE (GDSM) DEPARTMENT OF ORAL & MAXILLOFACIAL SURGERY GROUP FOR HIS CLINICAL WORK AT A GDSM PATIENT TREATMENT CENTER, THE BETH ISRAEL DEACONESS MEDICAL CENTER, INC., AND BOSTON MEDICAL CENTER.

SCHEDULE J, PART I, LINE 1A

(1) HOUSING ALLOWANCE: AS A CONDITION OF EMPLOYMENT AND FOR THE

CONVENIENCE OF THE UNIVERSITY, PRESIDENT ROBERT BROWN AND PROVOST JEAN

MORRISON WERE BOTH REQUIRED TO LIVE IN UNIVERSITY RESIDENCES. AMOUNTS

REPORTED IN COLUMN D INCLUDE, IN ADDITION TO OTHER NON-TAXABLE BENEFITS,

THE ESTIMATED FAIR MARKET RENTAL VALUE OF THE UNIVERSITY-PROVIDED

RESIDENCE, BASED UPON AN INDEPENDENT OPINION OF VALUE AND WITHOUT ANY

ALLOCATION OR REDUCTION FOR UNIVERSITY USE OF THE PREMISES, FOR PRESIDENT

BROWN \$248,881 AND PROVOST MORRISON \$144,463.

Schedule J (Form 990) 2020 Page 3

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

- (2) FIRST-CLASS TRAVEL: IN ACCORDANCE WITH THE UNIVERSITY'S TRAVEL AND BUSINESS EXPENSE GUIDELINES, ALL EMPLOYEES ARE REIMBURSED FOR ECONOMY AIRFARE. EXCEPTIONS FOR INVOLVING AN EXTENDED PERIOD OF TIME ARE PERMITTED IN ACCORDANCE WITH THE TERMS OF THE UNIVERSITY'S TRAVEL AND BUSINESS EXPENSE GUIDELINES. THE PRESIDENT'S EMPLOYMENT AGREEMENT ALLOWS FOR FIRST-CLASS TRAVEL. TRAVEL FOR BUSINESS PURPOSES, INCLUDING FIRST-CLASS TRAVEL, IS NOT INCLUDED IN TAXABLE WAGES. PRESIDENT BROWN IS THE ONLY INDIVIDUAL REPORTED ON FORM 990, PART VII WHO TRAVELED FIRST-CLASS DURING CALENDAR YEAR 2020.
- (3) TRAVEL FOR COMPANIONS: IN ACCORDANCE WITH THE UNIVERSITY'S TRAVEL AND BUSINESS EXPENSE GUIDELINES, BOSTON UNIVERSITY ALLOWS COMPANION TRAVEL FOR BONA FIDE BUSINESS PURPOSES. ALL SUCH CASES REQUIRE PRIOR WRITTEN APPROVAL OF AN AUTHORIZED SENIOR EXECUTIVE. THE PRESIDENT'S EMPLOYMENT AGREEMENT ALLOWS FOR SPOUSAL TRAVEL. COMPANION TRAVEL FOR BUSINESS PURPOSES IS NOT INCLUDED IN TAXABLE WAGES. PRESIDENT BROWN IS THE ONLY INDIVIDUAL REPORTED ON FORM 990, PART VII WHO UTILIZED COMPANION TRAVEL DURING CALENDAR YEAR 2020.

Schedule J (Form 990) 2020 Page 3

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J, PART I, LINE 4A

IN CALENDAR YEAR 2020, TODD KLIPP RECEIVED A PAYMENT UNDER THE EXECUTIVE SEVERANCE PAY PLAN IN THE AMOUNT OF \$470,291 FOR HIS FORMER CAPACITY AS SENIOR VICE PRESIDENT, SENIOR COUNSEL, AND BOARD SECRETARY. THIS PAYMENT IS REPORTED IN SCHEDULE J, PART II, COLUMN (B)(III).

SCHEDULE J, PART I, LINE 4B

(1) UNDER A SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN, ON JULY 31, 2020, PRESIDENT BROWN RECEIVED AN AMOUNT EQUAL TO 40% OF HIS BASE SALARY FOR THE PRECEDING 12-MONTH PERIOD. THIS AMOUNT WAS SUBJECT TO THE PERFORMANCE OF FUTURE SERVICES AND OTHER CONDITIONS AS WELL AS A SUBSTANTIAL RISK OF FORFEITURE UNTIL THAT DATE. UPON VESTING, SUPPLEMENTAL RETIREMENT PLAN COMPENSATION OF \$472,000 WAS DISTRIBUTED TO PRESIDENT BROWN IN CALENDAR YEAR 2020 AND IS INCLUDED IN THE AMOUNT REPORTED ON SCHEDULE J, PART II, COLUMN B(III) AS OTHER REPORTABLE COMPENSATION. THE PORTION OF THE AMOUNT DISTRIBUTED WHICH WAS PREVIOUSLY REPORTED AS RETIREMENT AND OTHER DEFERRED COMPENSATION ON SCHEDULE J, PART II, COLUMN C OF PRIOR FORMS 990 IS \$200,000. THIS AMOUNT IS THEREFORE REPORTED ON THIS YEAR'S SCHEDULE J,

Schedule J (Form 990) 2020 Page 3

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART II, COLUMN F.

UNDER THE SAME SUPPLEMENTAL RETIREMENT PLAN, ON JULY 31, 2021, PRESIDENT BROWN WAS TO BECOME ENTITLED TO RECEIVE AN AMOUNT EQUAL TO 40% OF HIS BASE SALARY FOR THE PRECEDING 12-MONTH PERIOD. PRESIDENT BROWN'S RIGHT TO SUCH PAYMENT WAS SUBJECT TO THE PERFORMANCE OF FUTURE SERVICES AND OTHER CONDITIONS AS WELL AS A SUBSTANTIAL RISK OF FORFEITURE UNTIL THAT DATE. ACCORDINGLY, SUPPLEMENTAL RETIREMENT PLAN COMPENSATION OF \$160,000 WAS ACCRUED FOR PRESIDENT BROWN IN CALENDAR YEAR 2020 AND IS REPORTED ON SCHEDULE J, PART II, COLUMN C AS RETIREMENT AND OTHER DEFERRED COMPENSATION.

- (2) AMOUNTS REPORTED IN SCHEDULE J, PART II, COLUMN B(III) AS OTHER REPORTABLE COMPENSATION ALSO INCLUDE CONTRIBUTIONS MADE BY THE UNIVERSITY IN CALENDAR YEAR 2020 TO AN IRC SECTION 457(B) SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN TO PROVIDE FUTURE RETIREMENT BENEFITS TO PRESIDENT BROWN.
- (3) UNDER A SUPPLEMENTAL NONQUALIFIED DEFERRED COMPENSATION PLAN, ON JULY

Schedule J (Form 990) 2020 Page 3

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

1, 2020, PROVOST MORRISON RECEIVED AN AMOUNT THAT ACCRUED DURING THE PRECEDING FOUR-YEAR PERIOD. THIS AMOUNT WAS SUBJECT TO THE PERFORMANCE OF FUTURE SERVICES AND OTHER CONDITIONS AS WELL AS A SUBSTANTIAL RISK OF FORFEITURE UNTIL THAT DATE. UPON VESTING, SUPPLEMENTAL NONQUALIFIED DEFERRED COMPENSATION PLAN OF \$425,495 WAS DISTRIBUTED TO PROVOST MORRISON IN CALENDAR YEAR 2020 AND IS INCLUDED IN THE AMOUNT REPORTED ON SCHEDULE J, PART II, COLUMN B(III) AS OTHER REPORTABLE COMPENSATION. THE PORTION OF THE AMOUNT DISTRIBUTED WHICH WAS PREVIOUSLY REPORTED AS RETIREMENT AND OTHER DEFERRED COMPENSATION ON SCHEDULE J, PART II, COLUMN C OF PRIOR FORMS 990 IS \$368,578. THIS AMOUNT IS THEREFORE REPORTED ON THIS YEAR'S SCHEDULE J, PART II, COLUMN F.

UNDER A NEW SUPPLEMENTAL NONQUALIFIED DEFERRED COMPENSATION PLAN, ON JUNE 30, 2021, PROVOST MORRISON WAS TO BECOME ENTITLED TO RECEIVE A FIXED AMOUNT THAT ACCRUED FOR THE PRECEDING 12-MONTH PERIOD. PROVOST MORRISON'S RIGHT TO SUCH PAYMENT WAS SUBJECT TO THE PERFORMANCE OF FUTURE SERVICES AND OTHER CONDITIONS AS WELL AS A SUBSTANTIAL RISK OF FORFEITURE UNTIL THAT DATE. ACCORDINGLY, SUPPLEMENTAL NONQUALIFIED DEFERRED

Schedule J (Form 990) 2020

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

COMPENSATION OF \$37,500 WAS ACCRUED FOR PROVOST MORRISON IN CALENDAR YEAR 2020 AND IS REPORTED ON SCHEDULE J, COLUMN C AS RETIREMENT AND OTHER DEFERRED COMPENSATION.

SCHEDULE J, PART I, LINE 6A

A PORTION OF PUSHKAR MEHRA'S COMPENSATION (AS REPORTED IN SCHEDULE J, PART II, COLUMN B(II)) IS BASED ON A PERCENTAGE OF BOSTON UNIVERSITY'S HENRY M. GOLDMAN SCHOOL OF DENTAL MEDICINE ORAL MAXILLOFACIAL SURGERY GROUP REVENUES LESS OPERATING EXPENSES.

SCHEDULE J, PART I, LINE 6B

DR. WILLIAM CREEVY RECEIVES AN ANNUAL BONUS PAYMENT BASED ON PRE-DETERMINED ANNUAL PERFORMANCE METRICS, WITH OPERATING INCOME AS ONE OF THE COMPONENTS.

SCHEDULE J, PART I, LINE 7

AS THE UNIVERSITY'S CHIEF INVESTMENT OFFICER, CLARISSA HUNNEWELL IS

ELIGIBLE FOR INCENTIVE COMPENSATION, IN THE DISCRETION OF THE BOARD OF

TRUSTEES, BASED IN PART UPON HER SUCCESS IN ACHIEVING CERTAIN PERFORMANCE

Schedule J (Form 990) 2020

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

BENCHMARKS. THIS IS A COMMON COMPONENT OF THE COMPENSATION PACKAGE FOR SUCH POSITIONS.

SCHEDULE J, PART II

THIS SCHEDULE INCLUDES EACH OF THE UNIVERSITY'S CURRENT AND FORMER OFFICERS, TRUSTEES, KEY EMPLOYEES, AND FIVE MOST HIGHLY COMPENSATED EMPLOYEES FOR WHOM THE SUM OF CALENDAR YEAR 2020 REPORTABLE COMPENSATION AND OTHER COMPENSATION FROM THE ORGANIZATION AND RELATED ENTITIES WAS GREATER THAN \$150,000.

(f) Description of purpose

(e) Issue price

SCHEDULE K (Form 990)

Department of the Treasury

Bond Issues

(a) Issuer name

Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

20**20**

OMB No. 1545-0047

Open to Public Inspection

(i) Pooled

financing

(h) On

behalf of

issuer

(g) Defeased

Name of the organization
TRUSTEES OF BOSTON UNIVERSITY

04-2103547

(d) Date issued

(c) CUSIP #

(b) Issuer EIN

										Yes	No	Yes	No	Yes	No
A MASS DEV	V FIN AGENCY - SERIES AA-1 AND AA-2	04-3431814	000000000	09/30/20	15 16	2,740,000.	REFUNDING 20	005 BOND ISS	UE		Х		Х		Х
B MASS DEV	V FIN AGENCY- SERIES U1, U2, U3, U4, U5, U6	04-3431814	57583RWD3	05/15/20	108 53	6,365,000.	PARTIAL REF/CAP PROJ/PROP		OP ACQ	Х			Х		Х
C MASS DEV	V FIN AGENCY-SER. BB-1, BB-2, BB-3(2016)	04-3431814	57584XWV9	11/08/20	16 23	1,838,996.	CAP PROJ/ADV	7 REF 2008 &	2009 BONDS		Х	\sqcup	Х		X
D MASS DE	V FIN AGENCY - SERIES X (2013)	04-3431814	57583UVL9	04/30/20	113 12	0.736.790	CAPITAL PROJ	IECTS			x		x		Х
	Proceeds	01 3131011	373030123	01/00/20	-13 12	0,700,700	0.11.11.11.11.11.11.11.11.11.11.11.11.11	,2010							
. are ii	1100000					Α		В	С				D		
1 Am	ount of bonds retired						103,4	75,000.							
	ount of bonds legally defeased						50,0	00,000.							
	tal proceeds of issue				162,	740,000	. 539,8	36,174.	233,01	L5,64	8.	120	780	0,96	5.
	oss proceeds in reserve funds														
	pitalized interest from proceeds														
	oceeds in refunding escrows														
7 lssu	uance costs from proceeds							48,766.	83	16,93	39.		73	4,79	0.
	edit enhancement from proceeds						7	27,358.							
	orking capital expenditures from proceeds														
	pital expenditures from proceeds							60,050.	125,99			120	0,000	0,00	0.
	ner spent proceeds				162,	740,000	. 335,5	00,000.	105,74						
	ner unspent proceeds								46	50,58	39.				
13 Yea	ar of substantial completion						201	2				2	2015		
					Yes	No	Yes	No	Yes	No		Yes		No	
	ere the bonds issued as part of a refundir	•		, ,											
	ssued prior to 2018, a current refunding issue)				X		X			X				X	
	ere the bonds issued as part of a refund	•		, ,											
	ued prior to 2018, an advance refunding issue)					X		X	X					X	
	s the final allocation of proceeds been made?				X		X			Х		Х	$-\!\!\!\!+$		
	es the organization maintain adequate bo				37		37		37						
fina	al allocation of proceeds?				X		X		X			X			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(e) Issue price

SCHEDULE K (Form 990)

Department of the Treasury

Bond Issues

(a) Issuer name

Internal Revenue Service

Part I

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ▶ Go to www.irs.gov/Form990 for instructions and the latest information.

(c) CUSIP #

(b) Issuer EIN

OMB No. 1545-0047 Open to Public Inspection

(i) Pooled

Name of the organization **Employer identification number** TRUSTEES OF BOSTON UNIVERSITY 04-2103547

(d) Date issued

												iss	uer	IIIIaii	,g
										Yes	No	Yes	No	Yes	No
A (2	2) MASS DEV FIN AGENCY-SER. Y (2014)	04-3431814	57583UL89	09/30/20	14 35	,000,000.	REFUNDING 2	004 & 2009 E	BOND ISSUES		Х		Х		Х
B (2	e) MASS DEV FIN AGENCY- SER DD-1 AND DD-2 (2019)	04-3431814	57584VSM2	07/30/20	19 98	,375,886.	REFUNDING SI	ERIES H, Z-1	L, AND Z-2		Х		Х		Х
С														<u> </u>	<u> </u>
D															
Par	t II Proceeds														
						Α		В	С				D		
1	Amount of bonds retired														
2	Amount of bonds legally defeased														
3	Total proceeds of issue				35,0	000,000	. 98,3	75,886.							
4	Gross proceeds in reserve funds														
5	Capitalized interest from proceeds														
6	Proceeds in refunding escrows														
_ 7	Issuance costs from proceeds						1	17,235.							
8	Credit enhancement from proceeds														
9	Working capital expenditures from proceeds														
10	Capital expenditures from proceeds														
11	Other spent proceeds				35,0	000,000	. 98,2	58,651.							
12	Other unspent proceeds														
13	Year of substantial completion														
					Yes	No	Yes	No	Yes	No		Yes		No	
14	Were the bonds issued as part of a refundi	ng issue of ta	x-exempt b	onds (or,											
	if issued prior to 2018, a current refunding issue)	?			X		X								
15	Were the bonds issued as part of a refund	ing issue of t	axable bond	ds (or, if											
	issued prior to 2018, an advance refunding issue)	?				X		X							
16	Has the final allocation of proceeds been made?				X		Х								
17	Does the organization maintain adequate be														
	final allocation of proceeds?				X		X								
	anarwark Badustian Ast Nation, and the Instructions for					•	'							000\	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2020

behalf of financing

(g) Defeased

(f) Description of purpose

Schedule K (Form 990) 2020

	udie ((Form 990) 2020		- 1						raye Z
Pa	t III Private Business Use Bo	OND GROU							
			Α	l	3)
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		X		X		X		X
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?	X		X			X	X	
3a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?	X		X		X		X	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?	X		X		X		X	
С	Are there any research agreements that may result in private business use of								
	bond-financed property?	X		X		X		X	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?	X		X		X		X	
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government ▶		.6777 %		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government ▶		%		%		%		%
6	Total of lines 4 and 5		.6777 %		%		%		%
7	Does the bond issue meet the private security or payment test?		X		Х		Х		X
8a	Has there been a sale or disposition of any of the bond-financed property to a								
	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?	•	X		X		X		X
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	X		X		X		X	
Pa	t IV Arbitrage	•							
			Α	ı	3	(3	[)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		Х		Х		X		X
2	If "No" to line 1, did the following apply?								
	Rebate not due yet?		X		Х	X			X
	Exception to rebate?		Х		Х		Х		X
	No rebate due?			X			Х	X	
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was		•						
	performed								
3	Is the bond issue a variable rate issue?	Х		Х			Х		Х

Schedule K (Form 990) 2020

JSA

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Schedule K (Form 990) 2020

Pa	rt III Private Business Use	ND GROU	P 2						
			Α	ı	В		2		<u> </u>
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?		Х		Х				
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?	X		X					
3 a	Are there any management or service contracts that may result in private								
	business use of bond-financed property?	X		X					
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?	X		X					
C	: Are there any research agreements that may result in private business use of								
	bond-financed property?	X		X					
c	I If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?	X		X					
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government ▶		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government ▶		%		%		%		<u>%</u>
6	Total of lines 4 and 5		%		%		%		<u></u> %
7	Does the bond issue meet the private security or payment test?		Х		Х				
8a	Has there been a sale or disposition of any of the bond-financed property to a								
	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		X		Х				
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		<u>%</u>
C	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?	X		X					
Pa	rt IV Arbitrage	_							
		Α		I	В)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X		X				
	If "No" to line 1, did the following apply?		_						
	Rebate not due yet?		Х		X				
b	Exception to rebate?	X		X					
	No rebate due?		X		X				
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed								
3	Is the hand issue a variable rate issue?	X	1	X			1		

Schedule K (Form 990) 2020

JSA

0E1296 1.000

Schedule K (Form 990) 2020 Page 3

Part IV Arbitrage (continued)								
	Α		В		С)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		X	X			X		Х
b Name of provider			SEE PART V	I				
c Term of hedge								
d Was the hedge superintegrated?		X		X		X		X
e Was the hedge terminated?		X		X		X		X
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		X
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		Х		Х		Х
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X		X		X		X	
Part V Procedures To Undertake Corrective Action			1					
		A		3		;)
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	X		x		X		X	
Part VI Supplemental Information. Provide additional information for responses to	question	ns on Sch	edule K. Se	ee instruc	tions			
Capplemental information: 1 Tovide additional information for responses to	question	13 011 0011	cadic ix. o.	oc mondo				

Schedule K (Form 990) 2020 PAGE 98

Schedule K (Form 990) 2020 Page 3

Part IV Arbitrage (continued)								
	,	A		3	(2	Γ)
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?	X			Х				
b Name of provider	MERRILL LY	NCH						
c Term of hedge		25.000						
d Was the hedge superintegrated?		X		X				
e Was the hedge terminated?		X		X				
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X				
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х		X				
7 Has the organization established written procedures to monitor the								
requirements of section 148?	X		X					
Part V Procedures To Undertake Corrective Action		•						
		A		3	С		[<u> </u>
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?	X		X					
Part VI Supplemental Information. Provide additional information for responses to	o questior	ns on Sche	dule K. Se	ee instruct	ions.			

Schedule K (Form 990) 2020 Page 4

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, PART I, LINE A

MASSACHUSETTS DEVELOPMENT FINANCE AGENCY (MDFA) SERIES AA-1 AND AA-2
BONDS IN THE AMOUNT OF \$162,740,000 WERE ISSUED TO CURRENTLY REFUND MDFA
SERIES T1 BOND OF THE SAME AMOUNT.

SCHEDULE K, PART I, LINE B

MASSACHUSETTS DEVELOPMENT FINANCE AGENCY (MDFA) - SERIES U-1, U-2, U-3, U-4, U-5, AND U-6 BONDS IN THE AMOUNT \$536,365,000 WERE ISSUED TO CURRENTLY REFUND MDFA SERIES R AND MASSACHUSETTS HEFA SERIES Q BONDS IN THE AMOUNT OF \$336,365,000. THE BALANCE OF SERIES U PROCEEDS IN THE AMOUNT OF \$200,000,000 WERE NEW MONEY BONDS.

SCHEDULE K, PART I, LINE C

MDFA SERIES BB-1, BB-2, AND BB-3 BONDS IN THE AMOUNT OF \$231,838,996 WERE ISSUED TO ADVANCE REFUND AND ULTIMATELY LEGALLY DEFEASED MDFA SERIES U-4, ORIGINALLY ISSUED IN 2008, IN THE AMOUNT OF \$50,000,000 AND MDFA SERIES V-1, ORIGINALLY ISSUED IN 2009, IN THE AMOUNT OF \$44,000,000. PROCEEDS OF MDFA SERIES BB-1 IN THE AMOUNT OF \$125,603,699 WERE NEW MONEY BONDS.

SCHEDULE K, PART I, LINE A(2)

MDFA SERIES Y, Z-1, AND Z-2 BONDS WERE ISSUED TO CURRENTLY REFUND MDFA

JSA

Schedule K (Form 990) 2020 PAGE 100

Page 4

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SERIES S BOND IN THE AMOUNT OF \$35,000,000 AND MDFA SERIES V-2 AND V-3

BONDS IN THE AMOUNT OF \$73,370,000.

SCHEDULE K, PART I, LINE B(2)

MDFA SERIES DD-1 AND DD-2 BONDS WERE ISSUED TO CURRENTLY REFUND MDFA SERIES Z-1 AND Z-2 BONDS IN THE AMOUNT OF \$73,370,000 AND SERIES H BONDS IN THE AMOUNT OF \$25,000,000.

SCHEDULE K, PART II, LINE 3, COLUMNS B-D

COLUMN B: TOTAL PROCEEDS OF \$539,836,174 IS COMPRISED OF THE ISSUE PRICE IN THE AMOUNT OF \$536,365,000 AND INVESTMENT EARNINGS TOTALING \$3,471,174.

COLUMN C: TOTAL PROCEEDS OF \$233,016,648 IS COMPRISED OF THE ISSUE PRICE IN THE AMOUNT OF \$231,838,996 AND INVESTMENT EARNINGS TOTALING \$1,176,652.

COLUMN D: TOTAL PROCEEDS OF \$120,780,965 IS COMPRISED OF THE ISSUE PRICE IN THE AMOUNT OF \$120,736,790 AND INVESTMENT EARNINGS TOTALING \$44,175.

SCHEDULE K, PART II, LINE 7, COLUMNS B-D

Schedule K (Form 990) 2020 Page 4

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

ISSUANCE COSTS TOTALING \$364,667 AND UNDERWRITERS DISCOUNT IN THE AMOUNT OF \$484,109.

COLUMN C: COST OF ISSUANCE IN THE AMOUNT OF \$816,939 IS COMPRISED OF ISSUANCE COSTS TOTALING \$607,924 AND UNDERWRITERS DISCOUNT IN THE AMOUNT OF \$209,015.

COLUMN D: COST OF ISSUANCE IN THE AMOUNT OF \$736,790 IS COMPRISED OF ISSUANCE COSTS TOTALING \$434,529 AND UNDERWRITERS DISCOUNT IN THE AMOUNT OF \$302,261.

SCHEDULE K, PART III, LINES 4 & 5, COLUMNS A-D(INCLUDING SERIES Y)

THE UNIVERSITY FINANCES CAPITAL PROJECTS WITH BOTH EQUITY AND DEBT AND

MADE A TIMELY ELECTION TO ALLOCATE EQUITY PROCEEDS TO ANY PRIVATE

BUSINESS USE FOR THE REFERENCED DEBT ISSUES. IF PRIVATE BUSINESS USE FOR

THE REFERENCED DEBT ISSUES DOES NOT EXCEED THE EQUITY ALLOCATION, THE

PRIVATE BUSINESS USE IS REPORTED AS 0.00%.

SCHEDULE K, PART IV, LINE 2B, COLUMN A(2)

THE PROCEEDS OF MDFA SERIES Y, OF WHICH 100 PERCENT WERE SPENT TO FINANCE CONSTRUCTION EXPENDITURES, WERE SPENT WITHIN TWO YEARS OF THE BOND

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Schedule K (Form 990) 2020 Page 4

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

ISSUANCE DATE. THEREFORE, THIS BOND ISSUANCE QUALIFIED FOR AN EXCEPTION TO REBATE UNDER INTERNAL REVENUE CODE SECTION 148(F)(4)(C).

SCHEDULE K, PART IV, LINE 2C

THE REBATE COMPUTATION FOR THE SERIES U-1, U-2, U-3, U-4, U-5, AND U-6 BONDS WAS PERFORMED IN MAY 2018. THE REBATE CALCULATION FOR THE SERIES X BONDS WAS PERFORMED IN APRIL 2018. THE REBATE CALCULATION FOR THE SERIES BB BONDS WAS PERFORMED IN APRIL 2021.

SCHEDULE K, PART IV, LINES 4A & 4B, COLUMN B

THE HEDGES THAT ARE ALL OR IN PART IDENTIFIED WITH MDFA - SERIES U-1, U-2, U-3, U-4, U-5 AND U-6 BONDS ARE AS FOLLOWS: WELLS FARGO: 30 YEARS, GOLDMAN SACHS: 20-33 YEARS, MERRILL LYNCH: 33-34 YEARS, AND DEUTSCHE BANK: 34 YEARS.

SCHEDULE K, PART IV, LINE 6, COLUMNS A-B

UNSPENT PROCEEDS THAT WERE NOT DRAWN FOR CAPITAL EXPENDITURES DURING THE PRESCRIBED AVAILABLE TEMPORARY PERIOD WERE NOT INVESTED ABOVE THE BOND YIELD.

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SCHEDULE L

Transactions With Interested Persons

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Open To Public Inspection

Departmo	ent of the Treasury Revenue Service	Attach to Form 990 or Form 990-EZ. www.irs.gov/Form990 for instructions and the latest information.									Open To Public Inspection			
	the organization								Employer	identif	ication	numbe	r	
TRUST	TEES OF BOST	TON UNIVERSIT	Ϋ́						04-	2103	547			
Part I		nefit Transactions f the organization a										line 4	0b.	
			(b) Relation	nship	between	disqualified perso	on and						(d)) Corrected
1	(a) Name of disqu	ualified person	(,		organiz			(c) D	escription	of trans	action		Y	es No
(1)														
(2)														
(3)														
(4)														
(5)														_
(6)			<u> </u>											
		t of tax incurred b	-								S			
		t of tax, if any, on li									• \$ -			
Part I	Complete if	nd/or From Interest the organization a	answered "Ye	es" oı				ine 38a or Form	990, Par	t IV, lir	ne 26;	or if tl	he	
	organizatio	n reported an amo	unt on Form	990,	Part >	X, line 5, 6, or	22.							
(a) Name of interested person		(b) Relationship with organization	(c) Purpose of loan	fro	(d) Loan to or from the organization? (e) Original principal amount		(f) Balance due	(g) In default?					/ritten ment?	
				То	From				Yes	No	Yes	No	Yes	No
(1)														
(2)														
(3)														
(4)														<u> </u>
(5)														<u> </u>
(6)														-
(7)														
(8) (9)														
(10)														
Total								\$						
Part I		Assistance Benefit						*						
		f the organization a					, line 2	27.						
(a) N	ame of interested per		ip between intered the organization		c) Amou	unt of assistance		(d) Type of assistance	е	(e)) Purpo	se of as	sistance	е
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)				-										
(9)														

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2020

(10)

Schedule L (Form 990 or 990-EZ) 2020 Page 2

Business Transactions Involving Interested Persons. Part IV

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	naring of ization's nues?
				Yes	No
(1) FELD ENTERTAINMENT, INC.	SEE PART V		SEE PART V	Х	
(2) J LAWFORD ANDERSON	SEE PART V	166,106.	EMPLOYMENT COMPENSATION		Х
(3) KEITH A. BROWN	SEE PART V	163,019.	EMPLOYMENT COMPENSATION		Х
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV, LINE 1

(B) TRUSTEE FELD IS THE CHAIRMAN AND CHIEF EXECUTIVE OFFICER OF FELD ENTERTAINMENT, INC.

THE UNIVERSITY DID NOT HAVE ANY REPORTABLE TRANSACTIONS WITH FELD ENTERTAINMENT, INC. IN FISCAL YEAR 2021 SINCE ALL PERFORMANCE DATES WERE CANCELLED DUE TO COVID-19 AND THE ASSOCIATED HEALTH RESTRICTIONS. AS PART OF THE NEGOTIATION PROCESS WITH THE COMPANY, THE UNIVERSITY COMPARED THESE ARRANGEMENTS TO OTHER VENUES WHICH HOST THE COMPANY'S PRODUCTIONS AND CONCLUDED THAT THE NEGOTIATED TERMS FOR THE UNIVERSITY WERE EQUAL TO, IF NOT MORE FAVORABLE THAN, THE TERMS RECEIVED BY OTHER VENUES. ALL DISCUSSIONS AND INTERACTIONS RELATING TO THESE TRANSACTIONS HAVE BEEN WITH BUSINESS PERSONNEL AT THE COMPANY OTHER THAN TRUSTEE FELD AND THERE IS NO EVIDENCE THAT TRUSTEE FELD HAS WEIGHED IN ON OR IN ANY WAY SOUGHT TO AFFECT UNIVERSITY DECISION-MAKING REGARDING THESE TRANSACTIONS.

SCHEDULE L, PART IV, LINE 2

(B) FAMILY MEMBER OF UNIVERSITY PROVOST JEAN MORRISON.

Page 2 Schedule L (Form 990 or 990-EZ) 2020

Business Transactions Involving Interested Persons. Part IV

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing organization revenues?		
				Yes	No	
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						
(7)						
(8)						
(9)						
(10)						

Part V **Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART IV, LINE 3

(B) FAMILY MEMBER OF PRESIDENT ROBERT BROWN.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information. Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

IRU	SIEES OF BOSION UNIVERSI.	LΥ			14-2103547
Par	t I Types of Property				
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art - Works of art	Х	1.	1,625.	IND. APPRAISAL
2	Art - Historical treasures				
3	Art - Fractional interests				
4	Books and publications				
5	Clothing and household				
	goods				
6	Cars and other vehicles		1,505.	1,560,736.	NET PROCEEDS
7	Boats and planes				
8	Intellectual property				
9	Securities - Publicly traded	X	246.	6,830,669.	MEAN PRICE ON DATE
10	Securities - Closely held stock				
11	Securities - Partnership, LLC,				
	or trust interests				
12	Securities - Miscellaneous				
13	Qualified conservation				
	contribution - Historic				
	structures				
14	Qualified conservation				
	contribution - Other				
15	Real estate - Residential				
16	Real estate - Commercial				
17	Real estate - Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts				
23	Scientific specimens				
24	Archeological artifacts				
25	Other ►(ATCH 1)		32.	2,292,268.	
26	Other ►()				
27	Other ►()				
28	Other ►()				
29	Number of Forms 8283 received		•		
	which the organization completed F	Form 8283,	Part V, Donee Acknowledge	ement	
					Yes No
30a	During the year, did the organizat			•	9
	28, that it must hold for at least the	•			·
	to be used for exempt purposes for		olding period?		30a X
b	If "Yes," describe the arrangement i				
31	Does the organization have a	gift accep	tance policy that require	es the review of any	
	contributions?				
32a	Does the organization hire or use	•	•	· •	
	contributions?				32a X
b	If "Yes," describe in Part II.				
33	If the organization didn't report an describe in Part II.	amount in o	column (c) for a type of pro	perty for which column (a	a) is checked,

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2020) Page 2

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I

THE AMOUNTS LISTED IN COLUMN (B) OF SCHEDULE M PART I REPRESENT CONTRIBUTION TOTALS, NOT CONTRIBUTOR TOTALS.

SCHEDULE M, PART I, LINE 32B

THE UNIVERSITY USES A TRADING BROKERAGE ACCOUNT AT NORTHERN TRUST TO RECEIVE AND SELL GIFTS OF MARKETABLE SECURITIES. THE BANK CHARGES THE UNIVERSITY A COMMISSION WHEN EACH SECURITY IS SOLD.

THE UNIVERSITY THROUGH ITS RADIO STATION WBUR USES CHARITABLE ADULT RIDES & SERVICES, INC. (CARS) TO ACCEPT AND SELL DONATED VEHICLES ON BEHALF OF WBUR. PROCEEDS ARE SHARED BETWEEN WBUR AND CARS BASED ON AN AGREED UPON AMOUNT PER VEHICLE WHEN IT IS SOLD.

Schedule M (Form 990) (2020)

PAGE 108

JSA

Schedule M (Form 990) (2020) Page **2**

Part II Suppleme

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

DESCRIPTION_	(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF DETERMINING
EQUIPMT-MED,RSCH,EDU	Х	5.	2,219,414.	IND. APPRAISAL
DONATED AUCTION ITEMS	Х	22.	72,852.	IND. APPRAISAL
SOFTWARE	Х	5.	2.	IND. APPRAISAL
TOTALS	- =	32.	2,292,268.	

Schedule M (Form 990) (2020)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

On

Open to Public Inspection

Employer identification number

Department of the Treasury Internal Revenue Service

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

04-2103547

Name of the organization
TRUSTEES OF BOSTON UNIVERSITY

ORGANIZATION'S MISSION

FORM 990, PART I, LINE 1 & PART III, LINE 1

BOSTON UNIVERSITY IS AN INTERNATIONAL, COMPREHENSIVE, PRIVATE RESEARCH UNIVERSITY, COMMITTED TO EDUCATING STUDENTS TO BE REFLECTIVE, RESOURCEFUL INDIVIDUALS READY TO LIVE, ADAPT, AND LEAD IN AN INTERCONNECTED WORLD.

BOSTON UNIVERSITY IS COMMITTED TO GENERATING NEW KNOWLEDGE TO BENEFIT SOCIETY.

FORM 990, PART III, LINE 4A

INSTRUCTION -

BOSTON UNIVERSITY TODAY IS ONE OF THE MOST DYNAMIC, FORWARD-LOOKING

PRIVATE RESEARCH UNIVERSITIES IN THE WORLD, WITH STUDENTS AND FACULTY WHO

ARE IMMERSED IN INNOVATIVE EDUCATIONAL PROGRAMS AT THE FRONTIERS OF

SCHOLARSHIP AND RESEARCH AND IN PUBLIC SERVICE, ALL IN A 21ST-CENTURY

ATMOSPHERE OF URBAN AND GLOBAL ENGAGEMENT. WITH 17 SCHOOLS AND COLLEGES

ON ITS THREE CAMPUSES, BOSTON UNIVERSITY OFFERS ITS STUDENTS MORE THAN

300 PROGRAMS OF STUDY IN THE LIBERAL ARTS, SCIENCE AND ENGINEERING,

HEALTH SCIENCE, THE ARTS, AND OTHER PROFESSIONAL DISCIPLINES. STUDENTS

COME FROM ALL OVER THE GLOBE AND STUDY AROUND THE WORLD THROUGH 90+

STUDY-ABROAD PROGRAMS OFFERING OPPORTUNITIES IN 25 COUNTRIES ON 6

CONTINENTS. BOSTON UNIVERSITY FACULTY ARE COMMITTED TO EXCELLENCE IN

TEACHING AND IN PATH-BREAKING RESEARCH AND SCHOLARSHIP. THROUGH THEIR

RESEARCH, SCHOLARSHIP, AND CREATIVE ENDEAVORS, THEY ARE EXPANDING THE

BOUNDARIES OF KNOWLEDGE ACROSS DISCIPLINES, FROM MOLECULAR MEDICINE,

BIOLOGICAL EVOLUTION, AND HIGH-ENERGY PHYSICS TO MANAGEMENT, POETRY, AND THE PERFORMING ARTS. THE UNIVERSITY PLACES A STRONG EMPHASIS ON THE INTERDISCIPLINARY AND COLLABORATIVE EFFORTS OF BOTH FACULTY AND STUDENTS, WITH MAJOR INITIATIVES IN EMERGING AREAS SUCH AS NEUROSCIENCE, SYSTEMS BIOLOGY, PHOTONICS, ENGINEERING BIOLOGY, DATA SCIENCE, URBAN HEALTH, AND GLOBAL HEALTH AND DEVELOPMENT, AS WELL AS RESEARCH AND TREATMENTS FOR EMERGING INFECTIOUS DISEASES.

FORM 990, PART III, LINE 4D

OTHER PROGRAM SERVICES CONSIST OF LIBRARIES, ACADEMIC SERVICES, STUDENT SERVICES, EXTERNAL PROGRAMS, AND OTHER DEDUCTIONS.

FORM 990, PART VI, SECTION A, LINE 1A WITH CERTAIN EXCEPTIONS SPECIFIED IN THE UNIVERSITY'S BY-LAWS OR OTHERWISE REQUIRED BY LAW, THE EXECUTIVE COMMITTEE EXERCISES THE POWERS OF THE BOARD OF TRUSTEES BETWEEN FULL BOARD MEETINGS. THE COMMITTEE HOLDS MEETINGS DURING MOST MONTHS WHEN THE FULL BOARD DOES NOT MEET AND OTHERWISE AS NECESSARY. THE MEMBERSHIP OF THE EXECUTIVE COMMITTEE CONSISTS OF THE OFFICERS OF THE BOARD, THE CHAIRS OF THE OTHER STANDING COMMITTEES OF THE BOARD, THE PRESIDENT, AND UP TO THREE AT-LARGE MEMBERS ELECTED ANNUALLY BY THE BOARD. ALL MEMBERS OF THE EXECUTIVE COMMITTEE ARE MEMBERS OF THE BOARD OF TRUSTEES.

FORM 990, PART VI, SECTION B, LINE 11B UPON COMPLETION, A DRAFT OF THE FORM 990 IS REVIEWED BY THE VICE PRESIDENT OF OPERATIONS AND UNIVERSITY COMPTROLLER, BY THE CHIEF Name of the organization TRUSTEES OF BOSTON UNIVERSITY Employer identification number

04-2103547

FINANCIAL OFFICER (AS WELL AS OTHER FINANCE/ACCOUNTING STAFF), AND BY UNIVERSITY COUNSEL. THE UNIVERSITY'S PUBLIC ACCOUNTING FIRM, KPMG, IS INVOLVED THROUGHOUT THE PREPARATION AND REVIEW OF THE RETURN. THE FORM IS THEN SENT TO THE UNIVERSITY'S AUDIT COMMITTEE TO BE REVIEWED DURING ITS ANNUAL SPRING MEETING. AFTER AUDIT COMMITTEE REVIEW, THE FINAL RETURN IS PROVIDED TO THE BOARD OF TRUSTEES VIA A SECURE SITE BEFORE IT IS FILED WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C ALL TRUSTEES, OFFICERS, KEY EMPLOYEES, AND OTHER REPRESENTATIVES (INCLUDING VICE PRESIDENTS AND OTHER MANAGERIAL PERSONNEL) ARE REQUIRED TO DISCLOSE ON THE UNIVERSITY'S CONFLICT OF INTEREST DISCLOSURE FORM ANY BUSINESS OR FINANCIAL RELATIONSHIP THEY OR MEMBERS OF THEIR IMMEDIATE FAMILIES HAVE OR PROPOSE TO HAVE WITH THE UNIVERSITY, EITHER DIRECTLY OR THROUGH ANOTHER ENTITY IN WHICH THEY HAVE A SIGNIFICANT INTEREST. THE DISCLOSURE FORM IS REQUIRED TO BE FILED ANNUALLY; AN AMENDED FORM MUST BE FILED PROMPTLY IN THE EVENT OF A MATERIAL CHANGE IN CIRCUMSTANCES. A TRUSTEE OR OFFICER IS REQUIRED TO PROVIDE ADVANCE WRITTEN DISCLOSURE OF ANY PROPOSED BUSINESS OR FINANCIAL RELATIONSHIP COVERED BY THIS POLICY TO THE CHAIRMAN OF THE AUDIT COMMITTEE. AN EMPLOYEE OR OTHER REPRESENTATIVE MUST PROVIDE ADVANCE WRITTEN DISCLOSURE OF ANY SUCH RELATIONSHIP TO THE UNIVERSITY'S COMPLIANCE COMMITTEE.

TRUSTEES, OFFICERS, KEY EMPLOYEES, AND OTHER REPRESENTATIVES WHO HAVE DISCLOSED A POTENTIAL CONFLICT OF INTEREST MUST REFRAIN FROM PARTICIPATING IN THE UNIVERSITY'S CONSIDERATION OF ANY PROPOSED BUSINESS Name of the organization TRUSTEES OF BOSTON UNIVERSITY Employer identification number

04-2103547

OR FINANCIAL RELATIONSHIP IN WHICH THEY ARE INTERESTED, EXCEPT TO RESPOND TO QUESTIONS OR TO PROVIDE FURTHER INFORMATION. IF A TRANSACTION OR RELATIONSHIP REQUIRES A VOTE, THE INTERESTED PARTY SHOULD NOT BE PRESENT AT THE TIME OF THE VOTE.

THE AUDIT COMMITTEE DETERMINES WHETHER A BUSINESS OR FINANCIAL RELATIONSHIP INVOLVING A TRUSTEE OR OFFICER SHOULD BE ENTERED INTO OR CONTINUED. IN THE CASE OF ANY SUCH RELATIONSHIP INVOLVING A TRUSTEE, SUCH A DETERMINATION IS TO BE SET FORTH IN A WRITTEN REPORT OF THE AUDIT COMMITTEE SIGNED BY THE CHAIRMAN AND A MAJORITY OF THE COMMITTEE. THE COMPLIANCE COMMITTEE DETERMINES WHETHER A BUSINESS OR FINANCIAL RELATIONSHIP INVOLVING AN EMPLOYEE OR OTHER REPRESENTATIVE SHOULD BE ENTERED INTO OR CONTINUED. THE COMPLIANCE COMMITTEE PROVIDES SUCH REPORTS AS MAY BE REQUESTED BY THE AUDIT COMMITTEE AND MAY REQUEST ADVICE OR DIRECTION FROM THE AUDIT COMMITTEE.

FORM 990, PART VI, SECTION B, LINE 15B EACH YEAR, INCLUDING THE YEAR COVERED BY THIS RETURN, THE FOLLOWING PROCESS IS USED TO ESTABLISH THE COMPENSATION FOR THE FOLLOWING INDIVIDUALS: THE PRESIDENT; UNIVERSITY PROVOST; MEDICAL CAMPUS PROVOST; CHIEF INVESTMENT OFFICER; SENIOR VICE PRESIDENT FOR OPERATIONS; SENIOR VICE PRESIDENT, CHIEF FINANCIAL OFFICER, AND TREASURER; AND SENIOR VICE PRESIDENT, GENERAL COUNSEL, AND SECRETARY OF THE BOARD OF TRUSTEES. THE COMPENSATION COMMITTEE OF THE BOARD OF TRUSTEES (WHICH CONSISTS ENTIRELY OF INDEPENDENT PERSONS HAVING NO CONFLICTS OF INTEREST AS DEFINED IN THE APPLICABLE REGULATIONS) ENGAGES THE SERVICES OF AN INDEPENDENT CONSULTING

FORM 990, PART VII, SECTION A

FIRM TO OBTAIN COMPARABLE COMPENSATION DATA FOR SIMILARLY QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS AT SIMILARLY SITUATED ORGANIZATIONS. THE COMMITTEE REVIEWS THIS DATA AND THE PERFORMANCE OF THE INDIVIDUALS HOLDING THE POSITIONS IN QUESTION, AND IT DEVELOPS A RECOMMENDATION REGARDING THE PRESIDENT'S COMPENSATION AND CONSIDERS THE PRESIDENT'S COMPENSATION RECOMMENDATIONS FOR EACH OF THE OTHER COVERED PERSONS. THE COMPENSATION COMMITTEE THEN PRESENTS THE DATA AND ITS COMPENSATION RECOMMENDATIONS TO THE FULL BOARD OF TRUSTEES FOR REVIEW AND APPROVAL. THE DELIBERATIONS AND ACTIONS OF BOTH THE COMPENSATION COMMITTEE AND THE BOARD OF TRUSTEES ARE DOCUMENTED CONTEMPORANEOUSLY.

FORM 990, PART VI, SECTION C, LINE 19 THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC VIA ITS OWN WEBSITE.

LESS PER WEEK TO THE MASSACHUSETTS GREEN HIGH PERFORMANCE COMPUTING CENTER, A RELATED ORGANIZATION. MARTIN J. HOWARD, AN OFFICER OF BOSTON UNIVERSITY, DEVOTES ONE HOUR OR LESS PER MONTH TO EACH OF 660 CORPORATION, AKEAH INC., AND BOSTON UNIVERSITY FOUNDATION - INDIA, ALL RELATED ORGANIZATIONS. GARY W. NICKSA, A KEY EMPLOYEE OF BOSTON UNIVERSITY, DEVOTES TWO HOURS OR LESS PER MONTH TO EACH OF PLEASANT

VENTURES REALTY TRUST AND EAST CONCORD MEDICAL FOUNDATION, INC., BOTH

RELATED ORGANIZATIONS. KAREN H. ANTMAN, MD, A KEY EMPLOYEE OF BOSTON

ROBERT A. BROWN, THE PRESIDENT OF BOSTON UNIVERSITY, DEVOTES ONE HOUR OR

Name of the organization TRUSTEES OF BOSTON UNIVERSITY Employer identification number

04-2103547

UNIVERSITY, DEVOTES FOUR HOURS OR LESS PER WEEK TO FACULTY PRACTICE FOUNDATION, INC. AND EAST CONCORD MEDICAL FOUNDATION, INC., BOTH RELATED ORGANIZATIONS. TONY TANNOURY, XINNING LI, AND WILLIAM CREEVY ARE ON THE LIST OF FIVE HIGHEST COMPENSATED EMPLOYEES OF BOSTON UNIVERSITY, EACH DEVOTING 55 HOURS OR LESS PER WEEK TO FACULTY PRACTICE PLANS. EILEEN O'KEEFE WAS COMPENSATED AS FACULTY MEMBER, NOT AS TRUSTEE.

FORM 990, PART XI, LINE 9

OTHER CHANGES IN NET ASSETS OF FUND BALANCES

GAIN ON INTEREST RATE EXCHANGE AGREEMENTS \$70,399,040

UNREALIZED LOSS ON NON-INVESTMENT ASSETS -\$2,363,776

NET ACTUARIAL LOSS -\$11,349

OTHER ADJUSTMENTS \$366,821

\$68,390,736 TOTAL

ATTACHMENT 1

FORM 990, PART V, LINE 4B - FOREIGN COUNTRIES

AUSTRALIA

BELGIUM

IRELAND

FRANCE

GERMANY

ITALY

NEW ZEALAND

SPAIN

SWITZERLAND

UNITED KINGDOM

Employer identification number Name of the organization TRUSTEES OF BOSTON UNIVERSITY 04-2103547 ATTACHMENT 2

FORM 990, PART VI, LINE 17 - STATES

AK, CA,

HI, KY, MD, MA, MI,

NV, NH, NY, ND, OR,

SC,

ATTACHMENT 3

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
SUFFOLK CONSTRUCTION COMPANY INC 65 ALLERTON STREET BOSTON, MA 02119	CONSTRUCTION	40,782,790.
SHAWMUT WOODWORKING & SUPPLY, INC 560 HARRISON AVENUE BOSTON, MA 02118	CONSTRUCTION	25,917,615.
WALSH BROTHERS INCORPORATED 210 COMMERCIAL STREET BOSTON, MA 02109	CONSTRUCTION	25,892,813.
ARAMARK FOOD AND SUPPORT SERVICES INC 775 COMMONWEALTH AVENUE BOSTON, MA 02215	FOOD & HOSPITALITY	11,485,823.
KAPLAN CORPORATION 116 HARVARD STREET BROOKLINE, MA 02446	CONSTRUCTION	8,164,887.

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

TRUSTEES OF BOSTON UNIVERSITY

Department of the Treasury

Internal Revenue Service

Employer identification number 04-2103547

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I

(i Name, address, and EIN (if a	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity	
(1) BU (GT) FUNDING LLC	87-0773653					
108 BAY STATE ROAD	BOSTON, MA 02215	INVESTMENTS	DE	0.	41,849,000.	BU TRUSTEES
(2) PLEASANT VENTURES REALTY T	RUST 04-3006700					
125 BAY STATE ROAD	BOSTON, MA 02215	REAL ESTATE	MA	1,885,389.	14,809,932.	BU TRUSTEES
(3) SCARLET CASTLE BRR-I LLC	82-1985611					
ONE SILBER WAY	BOSTON, MA 02215	INVESTMENTS	MA	-359,928.	3,753,410.	BU TRUSTEES
(4)						
(5)						
(6)						

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	conti	g) 512(b)(13) rolled tity?
						Yes	No
(1) BOSTON EMERGENCY PHYSICIAN FOUNDATION 04-3286156							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(2) BOSTON REHABILITATION MED ASSOC, INC. 04-3286641							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(3) BU CARDIAC & THORACIC SURGICAL FDN, INC. 04-2966416							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(4) BOSTON UNIVERSITY DERMATOLOGY, INC. 04-3335166							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(5) BU DERMATOLOGY SUPPORT SERVICES I, INC. 04-3452877							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(6) BU DERMATOLOGY SUPPORT SERVICES II, INC. 04-3452874							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(7) BOSTON UNIVERSITY EYE ASSOCIATES, INC. 04-3137333							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

TRUSTEES OF BOSTON UNIVERSITY

Employer identification number 04-2103547

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (c) Legal domicile (state (e) End-of-year assets Name, address, and EIN (if applicable) of disregarded entity Primary activity Total income Direct controlling or foreign country) entity (1) (2) (3) (4) (5) (6)

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	conti	g) 512(b)(13) rolled tity?
						Yes	No
(1) BOSTON UNIVERSITY FAMILY MEDICINE, INC. 04-3354353							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(2) BU GENERAL SURGICAL ASSOCIATES, INC. 04-3265008							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(3) BU MALLORY PATHOLOGY ASSOCIATES, INC. 04-2794543							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(4) BU MEDICAL CENTER ANESTHESIOLOGISTS, INC 04-3276227							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(5) BU MEDICAL CENTER UROLOGISTS, INC. 04-3286643							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(6) BU NEUROLOGY ASSOCIATES, INC. 04-3428462							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(7) BU NEUROSURGICAL ASSOCIATES, INC. 04-3296068							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Related Organizations and Unrelated Partnerships

 \blacktriangleright Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

TRUSTEES OF BOSTON UNIVERSITY

04-2103547

Part I	Identification of Disregarded Entities. Complete if the organization	answered "Yes" on	Form 990, Part I	V, line 33.		
	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5	g) 512(b)(13) rolled tity?
						Yes	No
(1) BU OBSTETRICS & GYNECOLOGY FDN, INC. 04-3067465							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(2) BU ORTHOPAEDIC SURGICAL ASSOCIATES, INC. 04-3354360							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(3) BU PLASTIC SURGERY ASSOCIATES, INC. 04-3555478							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(4) BU PSYCHIATRY ASSOCIATES, INC. 04-3355267							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(5) BU MEDICAL CENTER RADIOLOGISTS, INC. 04-3283573							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(6) BU SURGICAL ASSOCIATES, INC. 04-3291148							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(7) CHILD HEALTH FOUNDATION OF BOSTON, INC. 04-2472758							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X

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Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization TRUSTEES OF BOSTON UNIVERSITY Employer identification number 04-2103547

Part I												
	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity						
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had Part II one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity			(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity		512(b)(13) rolled
						Yes	No
(1) EVANS MEDICAL FOUNDATION, INC. 51-0172171							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(2) FACULTY PRACTICE FOUNDATION, INC. 04-3289381							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12B II	N/A		X
(3) MERCOND, INC. 04-3099628							
881 COMMONWEALTH AVENUE BOSTON, MA 02215	HOLDING CO.	MA	501(C)(2)	N/A	BU TRUSTEES	X	
(4) BU MEDICAL CENTER OTOLARYNGOLOGIC FDN 04-3156471							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	HEALTHCARE	MA	501(C)(3)	12C III-FI	N/A		X
(5) THE MASS GREEN HIGH PERF COMPUTING CTR 27-3014805							
77 MASS AVE. CAMBRIDGE, MA 02139	RESEARCH CTR	MA	501(C)(3)	12A-I	N/A		X
(6) MGHPCC HOLYOKE INC. 45-2257442							
100 BIGELOW STREET HOLYOKE, MA 01040	RESEARCH CTR	MA	501(C)(3)	12A-I	N/A		X
(7) BOSTON UNIVERSITY (USA) LONDON CHARITY							
5-10 ST. PAUL'S CHURCHYARD LONDON, UK EC4M 8AL	EDU. SUPPORT	UK		N/A	BU TRUSTEES	X	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

TRUSTEES OF BOSTON UNIVERSITY

04-2103547

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.											
	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity					
(1)											
(2)											
(3)											
(4)											
(5)											
(6)											

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr enti	12(b)(13) rolled
						Yes	No
(1) EAST CONCORD MEDICAL FOUNDATION, INC. 04-6048207							
88 E. NEWTON STREET BOSTON, MA 02118	EDU. SUPPORT	MA	501(C)(3)	12C III-FI	N/A		X
(2) BOSTON UNIVERSITY FOUNDATION - INDIA							
S-505 LGF GREATER KAILASH-11 NEW DELHI, IN 110048	EDU. SUPPORT	IN		N/A	BU TRUSTEES	X	
(3) TRANSPORTATION SOL FOR COMMUTERS INC. 04-3144411							
881 COMMONWEALTH AVENUE, 4TH F BOSTON, MA 02215	TRANS SVCS	MA	501(C)(3)	7	N/A		X
(4) BU RADIATION ONCOLOGY, INC. 81-0716773							
ONE BOSTON MEDICAL CENTER PL BOSTON, MA 02118	MEDICINE	MA	501(C)(3)	12C III-FI	N/A		X
(5)							
							İ
(6)							
							İ
(7)							
							<u> </u>

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2020

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	partner?		(k) Percentage ownership
		,,,		,			Yes	No		Yes	No	
(1) EUSA LLP												
1A QUEENSBERRY PLACE LONDON,	EDUCATION	UK	BU EUR/EUSA UK	RELATED	-838,576.	227,923.		Х			Х	100.0000
(2) LVPU L.P. 47-1582760												
10000 MEMORIAL DRIVE, SUITE 55	INVESTMENTS	DE	BU TRUSTEES	UNRELATED	-324,898.	266,279.		Х	-170.		Х	100.0000
(3) BRIGHTSTAR CAPITAL PARTNERS IN												
9859 BIG BEND BLVD., SUITE 202	INVESTMENTS	MO	BU TRUSTEES	UNRELATED	119,854.	231,641.		Х	119,499.		Х	57.8800
(4) BRIGHTSTAR CAPITAL PARTNERS CA												
9859 BIG BEND BLVD., SUITE 202	INVESTMENTS	MO	BU TRUSTEES	UNRELATED	51,135.	335,227.		Х	51,136.		Х	65.9900
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		ion)(13) olled
									Yes N	МО
(1) 520 COMMONWEALTH AVENUE REAL ESTATE CORP	04-2272027									
881 COMMONWEALTH AVENUE BOSTON, MA 02215		HOLDING COMPANY	MA	BU TRUSTEES	C CORP		44,205.	100.0000	х	
(2) CHARITABLE REMAINDER TRUSTS - MA (13)										
		SUPPORT	MA	BU TRUSTEES	TRUST					
(3) 660 CORPORATION	04-2787737									
881 COMMONWEALTH AVENUE BOSTON, MA 02215		CONVENIENCE STORE	MA	520 CORP	C CORP	827,669.	5,117,158.	100.0000	х	
(4) AKEAH INC.	04-3003380									
881 COMMONWEALTH AVENUE BOSTON, MA 02215		EDU SUPPORT	MA	520 CORP	C CORP	228,615.	491,332.	100.0000	х	
(5) BOSTON UNIVERSITY (USA) EUROPE LIMITED										
43 HARRINGTON GARDENS LONDON, UK SW7 4JU		EDU SUPPORT	UK	BU (USA) LONDON	CORP.		2,274,008.	100.0000	х	
(6) EUSA (UK) LIMITED										
43 HARRINGTON GARDENS LONDON, UK SW7 4JU		EDU SUPPORT	UK	BU (USA) LONDON	CORP.		6,366.	100.0000	х	
(7) SCARLET CASTLE TIR-I LLC	84-3380977									
881 COMMONWEALTH AVENUE BOSTON, MA 02215		INVESTMENT	MA	BU TRUSTEES	C CORP	-2,761.	22,422.	100.0000	x	

Schedule R (Form 990) 2020

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Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. Part V

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.							
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?						
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.	1a	X				
b	Gift, grant, or capital contribution to related organization(s)	1b	X				
С	Gift, grant, or capital contribution from related organization(s)	1c	X				
	Loans or loan guarantees to or for related organization(s)	1d	X				
е	Loans or loan guarantees by related organization(s)	1e		Х			
f	Dividends from related organization(s)	1f		X			
g	Sale of assets to related organization(s)	1g		X			
	Purchase of assets from related organization(s)	1h		X			
	Exchange of assets with related organization(s)	1i		X			
	Lease of facilities, equipment, or other assets to related organization(s)	1j		Х			
•	(-),						
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		Х			
1	Performance of services or membership or fundraising solicitations for related organization(s)	11	X				
	Performance of services or membership or fundraising solicitations by related organization(s)	1m	Х				
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		X			
0	Sharing of paid employees with related organization(s)	10		X			
·	onaling of para omproyoso mini foracta organization (o)						
p	Reimbursement paid to related organization(s) for expenses	1р		Х			
	Reimbursement paid by related organization(s) for expenses	1q	Х				
ч		•					
r	Other transfer of cash or property to related organization(s)	1r	Х				
s	Other transfer of cash or property from related organization(s)	1s		Х			
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction three						

	if the answer to any of the above is Tes, see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.									
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved						
(1)	BOSTON UNIVERSITY USA (EUROPE) LIMITED	A(I)	247,555.	ACTUAL PAYMENTS						
(2)	660 CORPORATION	A(IV)	474,006.	ACTUAL PAYMENTS						
(3)	BRIGHTSTAR CAPITAL PARTNERS INFRASERV, LP	В	214,431.	ACTUAL PAYMENTS						
(4)	BRIGHTSTAR CAPITAL PARTNERS CAPSTONE, LP	В	413,157.	ACTUAL PAYMENTS						
(5)	BOSTON UNIVERSITY (USA) LONDON CHARITY	С	63,310.	ACTUAL PAYMENTS						
(6)	CHARITABLE REMAINDER TRUST (1)	С	2,983,254.	FMV						

Schedule R (Form 990) 2020

JSA

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Part	Transactions With Related Organizations. Complete if the organization answered "Ye	es" on Form 990, Pa	rt IV, line 34, 35b, or 36.			
Note	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	No
1	During the tax year, did the organization engage in any of the following transactions with one or more	related organizations lis	sted in Parts II-IV?			
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			1	а	
	Gift, grant, or capital contribution to related organization(s)				b	
	Gift, grant, or capital contribution from related organization(s)				c	
	Loans or loan guarantees to or for related organization(s)				d	
	Loans or loan guarantees by related organization(s)				е	
f	Dividends from related organization(s)			1	lf	
g	Sale of assets to related organization(s)			1	g	
	Purchase of assets from related organization(s).				h	
	Exchange of assets with related organization(s)				1i	
i	Lease of facilities, equipment, or other assets to related organization(s).			I	1j	
•						
k	Lease of facilities, equipment, or other assets from related organization(s)			1	k	
ı. I	Performance of services or membership or fundraising solicitations for related organization(s)			· · · · · ·	11	
	Performance of services or membership or fundraising solicitations by related organization(s).				m	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1	n	
	Sharing of paid employees with related organization(s)				0	
U	Sharing of paid employees with related organization(s)			· · · · · -		
_	Reimbursement paid to related organization(s) for expenses			1	р	
-	· · · · · · · · · · · · · · · · · · ·				q	
q	Reimbursement paid by related organization(s) for expenses			· · · · · '	Ч	
r	Other transfer of cash or property to related organization(s)				lr .	
<u>s</u>	Other transfer of cash or property from related organization(s)	this line including cove		1	s	
	·	_				
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	Method of amount	determin	
(1)	EUSA LLP	D	830,050.	ACTUAL :	PAYME	ENTS
(2)	660 CORPORATION	L	100,000.	ACTUAL :	PAYME	ENTS
(3)	660 CORPORATION	Q	58,618.	ACTUAL :	PAYME	ENTS
(4)	AKEAH, INC.	R	200,000.	ACTUAL :	PAYME	ENTS

(6) Schedule R (Form 990) 2020 JSA

(5)

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Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37. Part VI

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity Regal domicile (state or foreign country)		Predominant income (related, unrelated, excluded from tax under sections 512 - 514) (e) Are all par section 501(c)(organizati Yes		(e) (f) all partners section on (c)(3) nizations?		(g) Share of end-of-year assets	(h) Disproportionate allocations?		Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			sections 512 - 514)	Yes	No			Yes	No	,	Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

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Part VII Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.